



CAROL STREAM

Park District

**Municipal
Directory**

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Our Board of Commissioners

The Carol Stream Park District Board of Commissioners consists of seven individuals who are elected by residents to represent the community's best interests. The charge of the Board is to set policies that guide the Park District. Board members serve a four-year term and receive no compensation for their time. They come from a variety of backgrounds and share one important trait – a commitment to serving the park and recreational needs of our community.

Name		Serving Since	Term Ends
Jacqueline Jeffery	Board President	2011	2027
Adam Parisi	Vice President	2024	2029
Katie Becker	Commissioner	2025	2029
Dan Bird	Commissioner	2003	2027
Jenn Pauling	Commissioner	2025	2029
Tim Powers	Commissioner	2007	2027
Sara Witteck	Commissioner	2023	2027

Standing Committees

Finance Committee *

Commissioners Becker, Parisi and Powers

Personnel and Policy Committee *

Commissioners Bird and Witteck

Parks & Facilities

Commissioners Becker, Bird and Pauling

*Board President on each

2026 Schedule of Regular Board Meetings

Board Meetings will be held at
Carol Stream Park District
Fountain View Recreation Center
910 North Gary Avenue
Carol Stream, IL 60188

on the second and/or fourth Monday of the month (unless noted)
following a schedule adopted by the Board of Commissioners.

Following are the dates for all Board Meetings for the year of 2026
beginning at 6pm.

<u>Second Monday</u>	<u>Fourth Monday</u>
January 12	January 26
February 9	February 23
March 9	No meeting
April 13	April 27
May 11	No meeting
June 8	June 22
July 13	No meeting
August 10	August 24
September 14	September 28
October 13 *	October 26
November 9	No meeting
December 14	No meeting

*2nd Tuesday to accommodate Columbus Day - October 13

Our Mission

The mission of the Carol Stream Park District is to enrich our community by fulfilling our residents' needs for healthy, accessible, quality recreation activities, parks and facilities, and to be responsible stewards of our community resources.

Our Vision

The Vision of the Carol Stream Park District is to be known by residents as the best parks and recreation provider.

Based on our Mission statement and input from the community through the Needs Assessment Survey and meetings with Staff, Commissioners and Carol Stream leaders, we have developed our Strategic and Master Plans to take us into the future.

Our Core Values

Fun

Carol Stream Park District looks to bring an element of fun to all functions, programs, services and facilities of the District.

Fairness & Equity

We have policies and procedures fair to all; our services are easily accessible; we provide affordable programming and assure programs are available to all.

Total Customer Commitment

We continually learn what our external and internal customers' needs and expectations are, and strive to exceed them. Our systems and procedures

are user and customer friendly. We recognize and support the quality time given by our volunteers.

Positive Attitudes

We strengthen staff motivation, morale and sense of being valued. We affirm our can-do spirit, and look for ways to make it work. We develop innovative solutions and encourage everyone to contribute their part to our mission.

Public Trust

We earn trust with our hard work to deliver more than we promise. We provide facilities that accommodate the demand for community recreation. We are responsible and effective and stewards of the community's resources.

Ordinance 411 – Park Rules and Regulations



CAROL STREAM
Park District

Park Rules and Regulations Ordinance 411

Adopted: May 2008

Revised: September 2011

Updated: August 2013 – Section 2a

Updated: February 2014 – Sections 13 & 27

Updated: April 27, 2015 – Section 20

Updated: September 26, 2016 – Section 1, 13 & 27

Adopted: August 13, 2018

Updated: July 8, 2019 – Section 12

Updated: September 23, 2024 – Section 32

Updated: October 28, 2024 – Section 21 & 33

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OCT 29 2024

Jean Kacynowski
DuPage County Clerk

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ORDINANCE NO. 411

Rules and Regulations of the Carol Stream Park District

AN ORDINANCE OF THE CAROL STREAM PARK DISTRICT, DUPAGE COUNTY, STATE OF ILLINOIS, AMENDING 411 DATED MAY 12, 2008, WHICH AMENDED 291B RESTATING THE REGULATIONS AND RESTRICTIONS GOVERNING THE USE OF THE PARK SYSTEM OF THE CAROL STREAM PARK DISTRICT.

BE IT ORDAINED BY THE PRESIDENT AND BOARD OF COMMISSIONERS OF THE CAROL STREAM PARK DISTRICT, THAT ORDINANCE NO. 411 IS HEREBY AMENDED AND THE BELOW REGULATIONS AND RESTRICTIONS GOVERNING THE USE OF THE PARK SYSTEMS ARE HEREBY RESTATED AND ADOPTED.

SECTION 1: ANIMALS

- a) No person shall bring or release onto district property any wildlife including without limitation any animal the capture or killing of which is authorized by the fish and game laws of the State of Illinois, or any other animal, except for domesticated dogs, cats or other domesticated animal subject to the restrictions contained in this section;. provided, however, that the District may bring or release, or permit another person to bring or release, such proscribed animals onto district property in conjunction with an activity or event conducted or sponsored by the District or in conjunction with a zoo, museum, nature center, or similar facility maintained, controlled, permitted or licensed by the District.
- b) Except as otherwise provided in this Section, no owner or agent of the owner having control of any domesticated dog, cat, or any other domesticated animal shall cause or permit such animal to be on district property unless the pet is restrained on a substantial leash which shall not exceed six (6) feet in length and such person has in his immediate possession a device for removal, and a depository for the transportation, of animal excrement from such property. The presence of domesticated dogs, cats and other domesticated animals is prohibited (i) inside any District building, except where the animal is part of a class offered by the District; (ii) in a washroom facility; and (iii) in any other area posted as prohibiting pets.
- c) All owners or agents of the owner having control of any domesticated dog, cat, or other domesticated animal, shall remove from District property, or properly dispose of in an appropriate receptacle, any excrement left by such animal.
- d) No person shall bring a domesticated dog, cat, or any other animal onto or permit any animal to remain on any portion of District property where the presence of animals is prohibited, except (i) in conjunction with an activity or event conducted or sponsored by the District; and (ii) dogs or other domesticated animals specially trained to assist the visually impaired or other persons with disabilities, when they are accompanying the

persons with disabilities for purposes of providing such assistance.

- e) Any animal found on District property in violation of subsections (a) or (d) may be apprehended, removed to an animal shelter, public pound, or other place provided for that purpose, and disposed of pursuant to the laws or ordinances of DuPage County. The owner or person responsible for such animal shall be responsible for all costs and expenses incurred or encumbered in the removal and housing of such animal and such charge shall be in addition to and not in lieu of any other penalties provided for in this ordinance and any other applicable federal, state, local or district laws, ordinances, rules or regulations.

SECTION 2: WEAPONS

- a) No person at any time shall have in their possession or on or about their person, vehicle or any other conveyance, concealed or otherwise, any firearm, stun gun, taser, bow and arrow, slingshot, cross bow, spear, or spear gun, switch blade knife, stiletto, knife exceeding 3", sword, blackjack, billy club, martial arts weapon or any air rifle, paint gun or device capable of discharging a projectile of harmful chemical substance, or any weapon, instrument, or substance of like character or design. Hereinafter, "weapons". Except as otherwise permitted by law.
- b) Weapons may be allowed at those designated areas, and/or, designated Park District programs or events, for their use by the Executive Director's discretion and then only in accordance with the rules and restrictions duly set forth for the proper use of such areas. Nothing contained herein shall be construed to prevent any ranger, police officer, or any other duly sworn peace officer from carrying such weapons as may be authorized and necessary in the discharge of their duties, nor shall it apply to any person summoned by any such officer to assist in making arrests or preserving the peace while such person is engaged in assisting such officer.

SECTION 3: FIREWORKS AND PYROTECHNIC DEVICES

- a) It shall be unlawful on any Park District area for any person to light, discharge, detonate, or set off any type of fireworks, pyrotechnics, explosives, or any device capable of creating a loud or unusual noise, explosion, flash or smoke, except when and where permitted by special Park District programs.
- b) It shall be unlawful on any Park District area for any person to possess or exhibit any type of explosive device, or any type of electrical or electronic device that could be capable of detonating an explosive device.

SECTION 4: BOATING

- a) Where allowed, watercraft shall be used in accordance with Illinois Department of Natural Resources and the United States Coast Guard according to the Illinois Boat Registration and Safety Act. The Illinois Department of Natural Resources' has full and complete jurisdiction on any Illinois waters. All applicable rules and regulations of the Carol Stream Park District will apply.
- b) Motorized and wind powered (sail) boats are not permitted on any Carol Stream Park District waterways.

- c) Any person under the age of 18 in a watercraft must be accompanied by a parent or adult guardian.
- d) Watercrafts must be launched and landed at designated areas only.

SECTION 5: FISHING

- a) Where allowed, persons may fish recreationally at Carol Stream Park District waterways.
- b) The Illinois Department of Natural Resources has full and complete jurisdiction on any Illinois waters. A fishing license is required for all individuals age 16 and older, and can be obtained from the Illinois Department of Natural Resources for recreational fishing; persons under the age of 16, and persons declared legally disabled or blind, do not require a license.
- c) The Carol Stream Park District encourages “catch and release.” The practice of “catch and release” within recreational fishing is intended as a technique of conservation. After capture, the fish are unhooked and returned to the water.
- d) Ice Fishing is not permitted on Carol Stream Park District waterways.

SECTION 6: SWIMMING

- a) No person shall swim, bathe, or wade in any water or waterway in or adjacent to any park, except in such public swimming pools during such hours as the Park District may designate and in accordance with the terms of this ordinance and any other regulations as set forth by the Board of Commissioners.
- b) No person shall bathe their pets in any water or waterway in or adjacent to any park.

SECTION 7: HINDERING OF AUTHORIZED AGENTS

I. EMPLOYEES

- a) No person shall interfere with or in any manner hinder any employee of the Park District while engaged in construction, repairing or caring for any park property.
- b) No person shall interfere with or in any manner hinder any employee, volunteer, Commissioners, or authorized agent of the Park District while engaging as an instructor, coach, coordinator, facilitator, or the like in a Park District sponsored program, class, league or event.

II. RESISTING OR INTERFERING WITH COMMISSIONERS OR EMPLOYEES.

No person shall resist any Commissioner or employee of the District in the discharge of his/her duty or fail or refuse to obey any lawful command of any such Commissioner or employee or in any way interfere with or hinder or prevent any such Commissioner or employee from discharging his/her duty, or in any manner assist or give aid to any person in custody to escape or to attempt to escape from custody or rescue or attempt to rescue any person when in such custody.

SECTION 8: OFFERING ARTICLES FOR SALE

- a) No person shall offer or exchange for sale any article or thing or do any hawking, peddling or soliciting, or buy or offer to buy an article or thing, privilege or service, or take up any collection or solicit or receive contributions of money or anything of value in the Park system, and no person, company or corporation shall make any use of District property in connection with its profit-making activities, unless a permit or contract therefore has first been obtained from the District, or when authorized to do so by permit from, or contract with, the District.

- b) No person shall expose or offer for sale to the general public any articles or things, or conduct to solicit any business, trade or occupation or profession without a valid contract approved by the Park District and then only in accordance with the terms and conditions thereof, it being the intention to control commercial enterprises or sales on District property.
- c) No person shall display, distribute, post or fix any placard, sign, handbill, pamphlet, circular or any other written or printed material of any kind whatsoever without permission of the Executive Director, or designee, except groups holding a District issued Picnic or Special Event Permit who may display signs to identify their location or direct others to it, providing that such signs are no larger than 18" x 24" and are not attached to any tree, shrub or any post, building, window, door, district sign, gate or other structure, nor shall the placement of the sign cause any damage to Carol Stream Park District property. Any signage erected for the above stated purpose must be removed at the conclusion of the picnic or special event.

SECTION 9: PUBLIC MEETINGS

- a) No person shall call or hold any public meeting, benefit, and fundraiser or give any concert or public entertainment of any kind in the Park system without the express consent of the District.
- b) Any gathering of 30 or more persons shall be considered a Large Group Event. No person, group of persons or organization shall hold, conduct, participate or organize any large group event, festival, function, picnic, party, sporting event, show, or the like ("Large Group Event") in the Park system without the expressed consent of the District in the form of a permit. The permit shall be displayed at the event. If a permit is granted, the permitted event shall be conducted according to all federal, state, and local laws, and the rules and regulations of the District including any specific requirements of the permit. Failure to do so will be cause for immediate termination of the permit, removal of the group from the premises, and a fine up to \$500 to the person who signed the permit.

SECTION 10: RESTRICTED PARTS OF PARK

No person shall enter into any building or portion of District property where persons are prohibited by the District from entering, or where use is restricted to persons of the opposite sex [exception is made for children under the age of six (6)], as indicated by sign or notice. No person shall enter any building or area of District Property when it is closed to the public. No person shall enter any building or area in the District which is reserved or scheduled for a specific group or activity, or Carol Stream Park District program, unless such person is invited by the individual, group, or agency responsible for such activity and, if applicable, such person has paid all appropriate admission fees.

SECTION 11: BEGGING

- a) No person shall beg or solicit alms in the Park system.

SECTION 12: LOITERING

No Person shall loiter or remain on District property either alone or in consort with other Persons in such a manner that: (1) unreasonably obstructs the usual use of entrances, hallways, corridors, stairways, or rooms designated for specific purposes; (2) impedes or disrupts the performance of official duties by District employees; (3) prevents the general public from obtaining the administrative or recreational services provided on District property in a timely manner; (4)

restricts vehicular or pedestrian traffic or restricts free ingress to and egress from District property after being requested to leave, move, or disperse by any employee of the District, or where the District has posted a sign or signs that prohibit loitering.

SECTION 13: FIRES

No person shall light or make use of any fire on District property, except at such places and at such times as may be designed for such purpose and then only with such permission of and under such rules as may be prescribed by the Park District. Every such fire shall be under the continuous care and direction of an adult from the time it is kindled until the time it is completely extinguished.

SECTION 14: INTOXICATING LIQUORS-DRUGS-OR OTHER CONTROLLED SUBSTANCES

The unlawful manufacture, distribution, dispensation, possession, or use of controlled substances, including alcohol, cannabis and medical marijuana is prohibited on Park District Property.

However, the Park Board recognizes an exception for patrons who may desire to have alcohol as part of their private rental or during select programs or events held on Park District property. Such use or consumption of alcoholic beverages will be by permit only, as defined by Park Board Policy.

And however, the Park Board recognizes an additional exception for Park District Staff to sell alcohol to patrons, as defined by Park Board Policy.

Regardless of permission to consume alcoholic beverages on park property, or lawful use of medical marijuana, or other controlled substances, patrons will be required to conduct themselves and/or their organizations according to all local, State and Federal laws.

Violation of any park rules will be cause for immediate revocation of the alcoholic beverage permit, and, further appropriate action.

SECTION 15: DUMPING ARTICLES

- (a) No person shall place, pile or otherwise dump, leave or deposit in any manner any kind of dirt, rubbish, refuse, ashes, garbage, grass clippings and other yard waste, snow, ice or other substance, whether liquid or solid, on District property except as specifically permitted by the District. Any person violating this section may be assessed the cost to the District of removing any such improperly deposited substance or material and such charge shall be in addition to and not in lieu of any other penalties provided for in this Ordinance.
- (b) No person shall litter, cast, throw, drop or otherwise deposit or leave any garbage, refuse or other material of any kind on District property nor shall any person otherwise defile District property. Provided, however, that paper, glass, cans, garbage and other refuse resulting from picnics or other lawful use of District property may and shall be deposited in receptacles provided by District for that purpose. Where receptacles are not so provided, are missing, or are full to capacity, all such garbage, refuse or other material shall be carried away from the area of use by the person(s) responsible for the presence and property disposed of elsewhere.

SECTION 16: GAMBLING

No person shall play or engage in selling routines or futures, games of chance or in any other device or game of chance, hazard or skill, either as bookmaker, dealer, player, or otherwise, for the purpose of gaming or gambling for money or other valuable things within the Park system.

SECTION 17: PROTECTION OF BIRDS AND ANIMALS

No person shall trap, catch, wound, kill or mistreat or attempt to trap, catch, wound or kill any bird or animal or molest or rob any nest of any bird or animal in the Park system.

SECTION 18: BRINGING PLANTS SHRUBS OR TREES PROHIBITED

No person shall bring into or upon the Park system any tree, shrub, or plant of any newly plucked branch or portion of a tree, shrub, or plant, without expressed approval of Park District.

SECTION 19: DAMAGE TO PARK PROPERTY

Unless a permit or contract therefore has first been obtained from the District, no person shall mark, carve, bend, cut, paint, deface, break, down, destroy, damage, alter, change, sewer, mow, uproot, excavate or otherwise remove; or attach or suspend any rope, tape, wire or other material or contrivance to or from, any District property including without limitation any:

- a) park building or part thereof, table, bench, fireplace, coping, lamp post, fence, wall, paving, or paving materials, shelter, refuse container, exhibit, display, tool or equipment, water line, telephone, or public utility or parts or appurtenance thereof, or any sign, notice or placard, whether temporary or permanent, equipment or facilities;
- b) soil, rock, stone, timber, or other wood materials;
- c) tree, sapling, seedling, bush, shrub, flower, plant or plant material whether dead or alive.

Nor shall any person climb upon, hang from or stand or sit on any plant, fence, soccer or football goal, basketball net or other District property of any kind except such benches or other property designated or customarily used for such purposes, or recreational equipment as may be installed by the District for such purposes.

SECTION 20: BREACH OF PEACE - DISORDERLY CONDUCT

- a) No person shall make, countenance or assist in making any improper noise, riot, disturbance, breach of the peace or diversion tending to a breach of the peace in the Park system or be guilty of any disorderly conduct therein or collect with other persons in bodies or crowds for unlawful purposes or for any purpose to the annoyance or obstruction or disturbance of other persons.
- b) No person shall engage in behavior, speech, gesture or any offensive act that provokes a breach of the peace or disrupts alarms, disturbs, intimidates, or unreasonably interferes with others in the normal, safe use of the park system or any facility thereof.
- c) No person shall falsely represent or impersonate any Park District Commissioner or employee, or pretend to be a Park District Commissioner, employee or an agent or other representative of the District.

SECTION 21: ENGINE POWERED, RADIO CONTROL MODELS AND UNMANNED AIRCRAFT SYSTEMS (DRONES)

- a) The operation of battery-powered model RC boats is permissible in designated park ponds. Adult supervision is required at all times. The model boat may not be driven in a reckless manner which may damage Park District property or endanger wildlife or native plantings. No one is allowed to enter into any lake, pond or waterway to launch or retrieve a model boat.
- b) The operation of battery-powered RC airplanes, model airplanes weighing 2 pounds or less, Category F5 based on the FAI Sporting Code are permissible in designated park areas. All Federal Aviation Administration or other governmental authority rules and regulation must be obeyed. Adult supervision is required at all times. Only one model airplane may be flown in a designated area at one time. Flying over private property adjacent to park property is prohibited. Only two people can enter the designated park area at one time, the plane operator and one observer. The pilot must maintain control of their airplane at all times and fly in a safe manner.
- c) No person shall unless a permit has first been obtained start, ignite, fly, or use any fuel powered model rocket in any park areas. All rockets must fall into the category of Model Rocketry, comply with the National Fire Protection Association (NFPA code 1122) and must be launched within a designated park area.
- d) Aircraft/Model Aircraft/Drone
 1. No person shall fly, cause to be flown or permit or authorize the flying of Aircraft of any kind at any time over District property at an elevation lower than the minimum safety requirement established by the Federal Aviation Administration or other governmental authority, at an elevation which is lower than is reasonably safe under the circumstances, or in a manner which endangers the safety of any person on District property.
 2. No person shall parachute or make an ascend or descend in an Aircraft into or onto District property or cause, permit or authorize another person to parachute or otherwise ascend/descend from an Aircraft into or onto District property unless a permit has first been obtained from the District, except when necessitated by an unavoidable emergency.
 3. The District asserts jurisdiction over its properties, including the first 150 feet above ground level. Accordingly, no person shall, upon or in connection with any property of the District: start, fly or use any fuel-powered, battery-powered or electric-powered model or toy or any radio-controlled aircraft, rocket or any like controlled or powered toy or model or drone subject to FAA Part 101 for special events, instruction classes or other functions on a case-by-case basis. A permit shall only be denied to prevent conflicts with other users or facilities or where such activity would be contrary to the guidelines or regulation of the FAA
 4. No person shall operate, launch, take off, land, cause to launch, take off or land unmanned aircraft systems (drones) subject to FAA Part 107 or any kind from or on or over Park District property without a permit. This restriction does not apply to any operation of a Drone at altitudes greater than 150 feet above ground level.
 5. No person shall operate, launch, take off, land cause to launch unmanned aircraft systems (drones) subject to FAA Part 101 unless such activity is conducted within an area and at times that the Park District has designated for such activities either by policy or permit and in no case;

- i. in violation of the Federal Aviation Administration rules, regulations and safety guidelines governing such flight;
 - ii. over or within fifty (50) horizontal feet of the property line of the following facilities: playgrounds, athletic courts or fields, aquatic facility, mini golf facility, dog park or skate park;
 - iii. directly over any person, group of people or occupied space;
 - iv. for the purpose of conducting surveillance (which is defined as the gathering of images, sounds, data or other information in a manner that intrudes upon the solitude, privacy or seclusion of a person or their private affairs or concerns), unless expressly permitted by law;
 - v. that is equipped with a firearm or other weapon or with the intent to use the Drone or anything attached to the Drone to cause harm to persons or property;
 - vi. whenever weather conditions would impair the operator's ability to do so safely; or
 - vii. in a reckless or careless manner. The restrictions set forth herein on the operation of drones shall not apply to operations at altitudes greater than 150 feet above ground level.
6. To the limited extent that this policy conflicts with regulations promulgated by the Illinois Department of Transportation, said regulations supersede this policy.

SECTION 22: AVIATION

- a) No person shall fly, cause to be flown, or permit or authorize the flying of any aircraft of any kind at any time over District property at an elevation lower than the safety requirements established by the Federal Aviation Administration other governmental authority, or at an elevation which is lower than is reasonably safe under the circumstances, or in a manner which endangers the safety of any person or District property. No person shall land, cause to be landed or permit or authorize the landing of any aircraft on District property, except when necessitated by unavoidable emergency. No person shall make any ascent or descent in a balloon, airplane, ultra-light, glider, hang-glider, kite or parachute or any similar aviation device without prior written permission of the Executive Director.
- b) Permitting use of and landing of aircraft for official District business as permitted by FAA or other regulations.

SECTION 23: MOTORIZED VEHICLES AND OTHER DEVICES

Section 31.a Use of power-driven mobility devices other than wheelchairs

No Person shall drive, ride, or otherwise operate a "low speed electric scooter" as defined by the Illinois Vehicle Code, 625 ILCS 5/1-140.11, within the Park System. No Person shall drive, ride, or otherwise operate an all-terrain vehicle, go cart or any power-driven mobility device, including but not limited to electric powered bicycles, mopeds or Segways, on District Property, except as authorized by Section 32.02 or by the District's Other Power-Driven Mobility Devices Used for ADA Purposes Policy. The regulations set forth herein shall not apply where necessary to make a reasonable accommodation for use of the Park System under the Americans With Disabilities Act. For purposes of this section, an all-terrain vehicle shall be defined as any motorized off-highway device 50 inches or less in width, having a manufacturer's dry weight of 600 pounds or less,

traveling on three or more low-pressure tires, designed with a seat or saddle for operator use, and handlebars or steering wheel for steering control.

Section 31.b Use of Micromobility Devices

Micromobility Devices refer to a category of small, lightweight devices designed for personal transportation. Micromobility Devices do not include “low speed electric scooters” as defined by the Illinois Vehicle Code, 625 ILCS 5/11-140.11, which are prohibited at all times within the Park System. these devices are typically designed for use in urban and suburban areas to facilitate short-distance travel. Common examples include:

- (a) Electric bicycles (e-bikes): Bicycles equipped with an electric motor that assists with pedaling (i.e., Class 1 e-bikes), making it easier to travel longer distances or up hills without excessive exertion. Bicycles powered by an electric motor controlled by a hand throttle rather than by pedaling (i.e., Class 2 and Class 3 e-bikes) are not permitted on District Property.
- (b) Hoverboards: Self-balancing boards with two wheels, powered by batteries.
- (c) Skateboards: Electric-powered skateboards used for short trips.
- (d) Segways: Two-wheeled, self-balancing personal transporters.

No Person using Micromobility Devices shall interfere with pedestrian use of sidewalks or vehicle use of the streets, or otherwise act negligently, recklessly or without due caution, or in any manner so as to endanger any Person or property nor use same where such use has been posted as prohibited.

When two or more Persons in a group are operating Micromobility Devices, they shall not ride abreast, but shall ride in single file.

No Person operating a Micromobility Device shall cling or attach any part of themselves or their Micromobility Device to any other moving vehicle.

The operator of a Micromobility Device emerging from an alley, driveway or building shall, upon approaching a sidewalk or the sidewalk area extending across any alleyway, yield the right-of-way to all pedestrians approaching on said sidewalk or sidewalk area, and upon entering the roadway shall yield the right-of-way to all vehicles approaching on said roadway.

No Person operating a micromobility device shall carry another Person on the same device. This restriction does not apply to tandem bicycles or child safety seats. In those cases, there shall be only the number of Persons on the bicycle as there are seats or saddle.

No Person shall operate an electric bicycle on District property between thirty minutes after sunset and thirty minutes before sunrise, without a clear, white, properly lighted headlight, visible under normal atmospheric conditions from the front therefore not nor less than 500 feet and firmly attached to the device, and without a red reflector firmly attached to the device, which is clearly visible in the headlight beam of an automobile for a distance of 500 feet to the rear of the bicycle.

No Person may operate a Micromobility Device on District playground surfaces, athletic fields, athletic courts, or sidewalks except small children riding three or more-wheeled bicycles while

under the supervision and control of an adult. This restriction does not apply to operating a bicycle on a designated bicycle pathway.

No Person shall ride a Micromobility Device on any park district owned or managed street or path where signs are posted prohibiting riding Micromobility Devices on those streets or paths.

Micromobility Devices shall not, at any time, in any place, be indiscriminately parked by anyone in such a manner as to actually or possibly interfere with pedestrians or traffic, or with Persons getting into or out of automobiles. No Person shall leave a Micromobility Device lying on the ground or pavement or set against trees or otherwise in a place that may create a safety hazard or interfere with the use of the area for recreational purposes. No Person shall move or in any manner interfere with, any Micromobility Device which is properly parked, nor shall any Person interfere with, or in any manner, hinder any Person from properly parking a Micromobility Device.

All Micromobility Devices, when operated on roadways, shall be kept to the right and shall be operated as nearly as practicable at the right-hand edge of the roadway or path.

No Person shall operate a Micromobility Device faster than is reasonable and proper, and every Micromobility Device shall be operated with reasonable regard for the safety of the rider and of other Persons and property.

Every Person operating a Micromobility Device within the District shall observe all federal, state, local and District traffic rules and regulations applicable to motor vehicles, except those provisions of this chapter which by their nature can have no application to the operation of a Micromobility Device and except as otherwise provided by this section.

Electric cycles are only allowed on District trails if they are Class 1 electric cycles. By federal standards, an electric cycle is considered a "cycle" (not a motorized vehicle) as long as it meets the following criteria:

It must be low speed (an electric motor of less than 750 watts).

- (a) It must have a maximum speed of less than 20 miles per hour.
- (b) It must have functional pedals.
- (c) The rider must be at least 16 years of age.

Motorized cycles or other similar devices propelled by gasoline, propane, or any other combustible fuel, are prohibited from District trails and park district owned roadways.

SECTION 24: WINTER SPORTS-SLEDDING

- a) No person shall skate board, skate, toboggan, snowmobile, ski, slide, snowboard, golf or engage in similar activities on District property except at such places and at such times as the District may designate for that purpose, and no person shall engage in such activity in a reckless manner or at a speed greater than is safe and proper under the circumstances.

- b) Any or all sledding areas may be closed if and when the area becomes unsafe due to lack of snow cover or for other safety related purposes.
- c) It shall be unlawful for any person to erect or build man-made sled, skate, bike, or other jumps, in any park, at any time.

SECTION 25: WINTER SPORTS-FROZEN WATERS

It shall be unlawful for any person on any Park District property to:

- 1. Enter on or upon any frozen waters to skate, slide, or walk or for any purpose whatsoever upon such waters unless they are posted "open" or "safe".
- 2. Fish through the ice on any frozen waters or parts thereof.
- 3. Bring onto or upon the frozen waters of any lake, pond, or watercourse any iceboat, any motor, or wind-driven-like device or other vehicle.

SECTION 26: HOURS OF USE

The Park system shall be open to the public from 6 A.M. to dusk unless District sponsored activities are in progress or different hours are posted by the Board of Commissioners. No person shall remain in the Park system when not open to the public except by permit from or contract with the Park District.

SECTION 27: TRESPASS

- a) It shall be unlawful and considered trespassing for any person to be on, enter, or remain on any Park District area or property at any time after receiving notice from proper authority, prior to, or after entering Park District property that such entry is prohibited.
- b) Except when and where permitted by special Park District programs, it shall be unlawful and considered trespassing on Park District property for any person to:
 - 1. enter any area posted as restricted or closed
 - 2. enter any Park District area or property after hours
 - 3. operate any motorized vehicle except on regularly designated roads, drives, and parking lots
 - 4. be parked on roads, drives or parking lots after hours
 - 5. climb, or by any means circumvent, any fence or barrier to gain access to a park area or building.

SECTION 28: FIRST AMENDMENT ACTIVITIES

1. Policy Statement

This Policy is intended to address the criteria for engaging in activities protected by the First Amendment of the United States Constitution while on property owned or controlled by the Carol Stream Park District.

The District is aware that its mission includes providing public spaces for the peaceable and reasonable performance of First Amendment activities on Park District property. The spaces designated as public forums are in addition to traditional public forums that are under the jurisdiction of others such as the Village of Carol Stream (e.g., sidewalks, the public right of way) and that are not within the control of the District. However, the District also recognizes that its primary mission is to provide facilities and opportunities for active and passive recreational activities and that the use of District properties for that mission can limit or prevent First Amendment Activities. There are also areas within the District's park system that are used for operations and which are incompatible with First Amendment

Activities due to safety concerns. As a result of these competing interests and safety concerns, the types of First Amendment activities allowed on Park District property must be balanced against the nature and size of the property and the other intended or permitted uses thereof so that the conduct of First Amendment Activities does not result in a direct conflict with the Park District's intended or permitted use of the property, the risk of damage to Park District property, or the risk of injury.

2. Definitions and Designations

A. "First Amendment Activities" shall mean, and include, the following activities performed by or on behalf of a resident or Resident Organization:

- i. One or more persons engaging in charitable, religious or political speech or expressive conduct, or gathering or associating for those purposes;
- ii. Engaging in the commercial sale and distribution of merchandise for charitable, religious, or political purposes;
- iii. Conducting parades or public assemblies;
- iv. Distributing non-commercial printed or written material; or
- v. Erecting unattended, seasonal displays representing a charitable, religious or political message, which may occupy an area no larger than 30 square feet.

B. Designated First Amendment Forums:

- i. The following locations are hereby designated as Public Forums for the purpose of First Amendment Activities:
 - Fountain View Recreation Center: Limited to grass area at the South and West of the Facility.
 - Simkus Recreation Center: Limited to grass areas at the Lies Road entrance of the Facility.
 - Armstrong Park: Limited to grass area at the Red Caboose when entering the park at the Illini Drive entrance.
 - Redhawk Park: Limited to grass area to the South of the parking lot at the St. Charles Road entrance.
- ii. In addition, for First Amendment Activities described in items A(1) and (4), an open and unimproved area no larger than 10' x 10' adjacent to and outside the parking lot at any District Property which has a parking area, provided that such First Amendment Activity, in consideration of all other contemporaneous Park District activities occurring there, does not obstruct any public sidewalk or ingress or egress to any place or building on District property by hindering or impeding or tending to hinder or impede the free and uninterrupted passage pedestrians thereon or therein.
- iii. All District Property or parts thereof not expressly described above shall be not be considered a public forum and therefore First Amendment Activities are not permitted.
- iv. Due to their unique characteristics or inherent concerns for safety of persons and properties, the following locations are hereby expressly designated as protected from First Amendment Activities of any and every kind. Staff and the Village of Carol Stream are authorized and directed to take such reasonable action as necessary to end any attempted First Amendment Activities at these locations:
 - Park District Maintenance Facility
 - McCaslin Park
 - Coyote Crossing Mini Golf

3. Restriction on Solicitation

Any person engaging in solicitation activity pursuant to a permit in or in close proximity to a parking lot, highway or street must wear a high visibility vest and must obtain any necessary permits as may be required by the Village of Carol Stream or DuPage County.

4. Permit Requirement

- A. No person or organization, other than the District, shall, without a permit:
 - i. Conduct a public assembly or parade involving more than fifteen (15) individuals or vehicles;
 - ii. Place, paste, glue, tack or otherwise affix or post any sign, placard, advertisement, or inscription whatsoever, nor erect or cause to be erected any permanent or temporary sign whatsoever, on any structure, fence or tree on District property, except to the extent temporary signs are allowed by the Illinois Election Code for polling places during the electioneering period. Nothing herein shall be construed to prohibit the carrying of signs in the course of performing a First Amendment Activity in a First Amendment Location;
 - iii. Circulate or distribute, in any indoor District property, any leaflets, handbills, notices, pamphlets, books, documents, or papers of any kind, except on bulletin boards expressly provided for such purpose, or cause them to be attached to vehicles and equipment parked on District property;
 - iv. Engage in solicitation from persons on District property, except for First Amendment Activities in areas specifically described as First Amendment Locations; and
 - v. Erect unattended seasonal displays, which may occupy an area no larger than 30 square feet nor be displayed for greater than fourteen (14) days.
- B. Permits are subject to the District's priority of use Ordinances and Policies. By issuing a permit the Park District does not relinquish the right to control the management of the District property and enforce all necessary and proper rules for the safe operation of District property.

5. Indemnification and Reimbursement Agreement

No permit for any activity described in Article IV shall be granted unless the applicant shall have executed an agreement with the District, on a form to be prescribed by the District staff, in which the applicant shall promise and covenant to bear all costs of policing, cleaning up and restoring the District property upon which the permitted event or activity occurs upon conclusion of the event or activity; to reimburse the District for any such costs incurred by the District; and to indemnify the District and hold the District harmless from any liability to any person resulting from any damage or injury proximately caused by the action or omission of the permittee, the sponsoring organization, its officers, employees or agents or any person under their control insofar as permitted by law. Such an agreement may be executed contemporaneously with the issuance of the permit.

6. Security Deposit

For any activity described in Article IV.A.1, 3, 4 or 5, no application for permit shall be granted unless the same shall be accompanied by the deposit of a sum of money equal to the estimated cost of policing, cleaning up and restoring the park upon conclusion of the use or activity, as set by the schedule of fees set by the District staff and approved by the Board. Promptly after the conclusion of a permitted activity, the District shall inspect the premises and equipment used by the permittee. If it is determined by such inspection, that the sponsor or participants in the permitted event proximately caused damage to District property in excess of normal wear and tear and which requires repairs in excess

of routine maintenance, the District shall retain the security deposit or any portion thereof necessary to pay for the cost of repair. The District staff shall give written notice of the assessment of damages and retention of the security deposit to the permittee by personal delivery or by deposit in the United States mail, with proper postage prepaid to the name and address set forth in the application for permit.

7. Insurance

For any activity described in Article IV.A.1, 3, 4 or 5, Applicant shall procure and maintain at all times during its use of District property, insurance in such amounts and with such coverages as shall reasonably be required by the District and shall name District as an additional insured thereunder. The amounts and type of insurance required shall be reasonably determined by the Executive Director, based upon the nature of the activity, the estimated number of participants, and the risk of personal injury or property damage involved. The Executive Director shall prepare a uniform schedule of insurance guidelines for particular types of activities. Applicant shall provide District with a certificate from its insurer evidencing such coverage prior to applicant's use of District property. The certificate shall also provide that the insurer shall give the District reasonable advance notice of insurer's intent to cancel the insurance coverage provided.

8. Processing of Application for Permits

A. Order

Applications must be filed during regular business hours, or shall not be deemed filed until the next business day. Applications shall be filed no later than forty-eight hours prior to the activity for which a permit is sought. Applications may be obtained from the Park District website or the Administrative Office. Applications for permits shall be processed in order of receipt (e.g. first come, first serve); and the use of a particular First Amendment Location or part thereof shall be allocated preference in order of receipt of fully executed applications.

B. Preliminary Approval

Applicants must agree that participants of events will abide by and comply with federal, state, municipal laws and policies as well as the rules and regulations of the Park District. Applications for permits for activities or events which require insurance, approval or permits from other governmental entities, or compliance with other terms or conditions, will be reviewed and, if the application otherwise conforms to all other requirements, a preliminary approval will be issued. If, within fourteen days of the issuance of the preliminary approval, but in no event later than the day prior to the date of the event or activity, an insurance certificate evidencing the requisite insurance is not filed with the Executive Director, or the approval or permit of other governmental entities has not been received, or the other terms and conditions have not been met, the preliminary approval will expire, the application for permit will be deemed denied and no written notice of denial will be required. Please note that the Park District may terminate the permit at any time if it determines the applicant and/or the participants have violated the rules set forth in this Code.

C. Written Denials

Except for applications for permits for which preliminary approvals have been issued, applications for permits shall be deemed approved, subject to insurance requirements as provided in Section VII, above, if no written denial is issued before the date of the event, but in no case later than fourteen days of the date on which the application is fully completed, executed and filed with the appropriate officer or employee, as

designated by the Executive Director; provided, however, the District may extend the period of review for an additional fourteen days by issuance of a written notice of extension describing such additional relevant information required by the District to identify if the application and proposed activity complies with this Code. If, prior to the expiration of the extended review period, no written denial is issued, the application for permit shall be deemed approved.

D. Notice of Extended Review or Denial or Issuance of Permit

Written or electronic notice of denial or notice of extension shall be served on the applicant by e-mail, personal delivery, or by deposit in United States mail, with proper postage prepaid, to the name and address on the application for permit.

E. Contents of Notice; Grounds for Denial

Notice of denial of an application for permit shall clearly set forth the grounds upon which the permit was denied together with a citation to the sections of this Policy with which the application fails to comply and, where feasible, shall contain a proposal by the District for measures by which the applicant may cure any defects in the application for a permit or otherwise procure a permit. Where an application or permit has been denied because a fully executed prior application for the same time and place has been received, and a permit has been or will be granted to the prior applicant authorizing uses or activities which do not reasonably permit multiple occupancy of the particular area, the District shall propose an alternate place, if available for the same time, or an alternate time, if available for the same place. The District may deny an application for permit on any of the following grounds:

- i. the application for permit is not fully completed and executed;
- ii. the applicant has not timely tendered the applicable application fee, user fee, indemnification and reimbursement agreement, or security deposit;
- iii. the application for permit contains a material falsehood or misrepresentation;
- iv. the applicant is legally incompetent to contract or to sue and be sued; the applicant or the person on whose behalf the application for permit was made has on prior occasions damaged District property and has not paid in full for such damage, or has other outstanding and unpaid debts to the District;
- vi. a fully executed prior application for permit for the same time and place has been received, and a permit has been or will be granted to a prior applicant (or higher-ranking applicant) authorizing uses or activities which do not reasonably permit multiple occupancy of the particular park or part thereof;
- vii. the use or activity intended by the applicant would conflict with previously planned programs organized and conducted by the District and previously scheduled for the same time and place;
- viii. the proposed use or activity is prohibited by or inconsistent with the recognized and accepted uses of the park or part thereof;
- ix. the use or activity intended by the applicant would present an unreasonable danger to the health or safety of the applicant, or other users of the park, of District employees or of the public, despite reasonable accommodations designed to mitigate such risks;
- x. the applicant has not complied or cannot comply with applicable licensure requirements, policies or regulations concerning the sale or offering for sale of any food, goods or services;
- xi. the use or activity intended by the applicant is prohibited by law, by the policies or policies of the District, or by the regulations of the District staff;

- xii. the applicant has not secured the requisite insurance; or
- xiii. the applicant or the person on whose behalf the application for permit was made has on prior occasions made material misrepresentations regarding the nature or scope of the event or activity previously permitted or has violated the terms of prior permits issued to the applicant.

F. Amendment or Revision of Applications

Any amendment of an application or permit shall, for purposes of determining the priority of the application for permit, relate back to the original filing thereof, but the time in which the District shall grant or deny the application for permit and serve notice of such shall be computed from the date of the amendment or revision.

9. Procedures for Review; Waivers

A. Review by Executive Director

- i. Any applicant who is denied a permit or a permittee who is assessed damages pursuant to this Policy may, within seven days of the service of notice of such determination, file a written appeal from such determination with the Executive Director. If the Executive Director's decision is being appealed, the appeal shall be filed with the Board President;
- ii. The Executive Director shall have two (2) business days from the date on which the appeal was filed in which to serve upon the applicant a notice that he/she has affirmed, modified or reversed the denial;
- iii. Such notice shall be deemed served upon the applicant or permittee when it is personally delivered or when it is sent by United States mail, with proper postage prepaid, to the name and address set forth on the application for permit;
- iv. If such notice is not served upon the applicant or permittee within two (2) business days of the date upon which the appeal was filed, then the decision shall be deemed reversed.

B. Form of Appeals

Any appeals filed shall state succinctly the grounds upon which it is asserted that the decision should be modified or reversed and shall be accompanied by copies of the application for permit, the written notice of the determination of the supervisor and/or the Executive Director and any other papers material to the determination.

C. Waiver of Requirements

Any requirements for or limitation upon a permit or the requirement of a permit may be waived by the Executive Director if the activity is protected by the First Amendment of the United States Constitution and/or the condition would be so financially burdensome that it would preclude the applicant from using District property for the proposed activity. Fees for equipment and services may not be waived pursuant to this subsection. Application for a waiver shall be made on a form prescribed by the Executive Director.

10. Severability

If any provision be held invalid, the remainder shall not be affected thereby. The District reserves the power to amend or repeal at any time without notice; and all rights, privileges and immunities conferred or by acts done pursuant hereto shall exist subject to such power.

- a) For purposes of this section, "organized gang" means an association, or part of said association, of five or more persons with an established hierarchy, that encourages members of the association to perpetrate crimes, or provide support to the members of the association who do commit crime.
- b) It shall be unlawful for any person to solicit individuals for organized gang membership, or intimidate any individuals for non-affiliation in an organized gang, while on any District property, on any Park District organized field trip, or recreational facilities owned or operated by the District.
- c) Any behavior of this sort can be banned from Park District property.

SECTION 30: SMOKING ON PARK DISTRICT PROPERTY

- a) Smoking, Use of E-Cigarettes, Use of Tobacco, and Use of Matches in Any Form in Buildings Prohibited. No person shall smoke any cigar, cigarette, or pipe on or within any building located on Park District Property in violation of the "Smoke Free Illinois Act" 410 ILCS 82/1 et seq, as may be amended from time to time. No Person shall smoke or otherwise use any e-cigarette on or with in any building located on Park District Property. For purpose of this Ordinance, "e-cigarette" is defined as any battery-operated device that contains cartridges filled with a combination of nicotine, flavor, and chemicals that are turned into vapor which is inhaled by the user.

No person shall use tobacco in any of its forms, including but not limited to any smokeless, spit, or spitless, dissolvable or inhaled tobacco products, dip, chew, or snuff on or within any building located on Park District Property.

No person shall light matches, lighters, or other devices capable of starting a fire in any building or any part of the Park System except for the purpose of lighting a grill at locations designated for that purpose, or as otherwise allowed by express written permission of the District.

- b) Penalty. Any person found guilty of violating section B of this Ordinance shall be fined not less than \$100 or more then \$250 for each offense.
- c) Smoking Use of E-Cigarettes, and Use of Any Tobacco Products in Certain Outdoor Areas Prohibited. No person shall smoke any cigar, cigarette, or pipe in or on any Park District park, facility, parking lot, or trail. No person shall use tobacco in any of its forms, including but not limited to smokeless, spit or spitless, dissolvable or inhaled tobacco produces, dip, chew, or snuff in or on any Park District park, facility, parking lot or trail.
- d) Penalty. Any person found guilty of violating Section D of this Ordinance maybe fined not less than \$100 or more than \$250 for each offense.
- e) No person shall smoke any marijuana, hashish or opium or any other illegal substance in any place in the park system, nor shall any person discard any lighted or unlighted match, cigar, or cigarette in any place in the park system.
- f) Repeal. Any Ordinance in conflict with this Ordinance is hereby repealed to the extent of such conflict.
- g) Severability. If any portion of the Ordinance is found to be invalid by a court of the competent jurisdiction, that portion shall be served from the Ordinance and the rest of the Ordinance shall be considered to be in full force and effect.
- h) Effective Date. This ordinance shall be effective from and after its approval and publication as provided by law.

ORDINANCES

All public ordinances of all municipalities within which any part of the Carol Stream Park District is located are, hereby adopted by the Carol Stream Park District, insofar as the same are applicable to the use of that portion of the park and park facilities of the Carol Stream Park District located within the territorial limits of such respective municipalities, as well as the laws, statutes and regulations of the State of Illinois. Said municipal ordinances within that portion of the Park District located within said respective municipalities shall be deemed to be in addition to the provisions of these ordinances, and violations thereof shall constitute violations of this section, and shall subject the violator to the penalties provided herein.

PENALTY

Any person violating any clause or provision of any section of this ordinance shall be fined Five Hundred Dollars (\$500.00) for each offense, the fine to be recovered in a manner and form as provided by law. The Park District may also seek, in addition to said fines, an order that the offender be required to make restitution for the damage resulting from the violation, and the court shall grant such relief where appropriate.

RESERVATION OF LEGAL RIGHTS

This ordinance shall not be interpreted in any way to limit the Carol Stream Park District from seeking any and all legal remedies available to it under criminal or civil law, and the Constitutions of the State of Illinois and the United States of America.

This Ordinance updated and voted upon this 28th day of October 2024.

AYES	<u>6</u>
NAYS	<u>0</u>
ABSTAIN	<u>0</u>
ABSENT	<u>1</u>

CAROL STREAM PARK DISTRICT

By: Jacqueline Jeffery
Jacqueline Jeffery, President

ATTEST:

Sue Rini
Sue Rini, Secretary

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Freedom of Information Act

The Illinois Freedom of Information Act (FOIA) is a state statute that provides the public the right to access government documents and records. The law provides that a person can ask a public body for a copy of its records on a specific subject and the public body must provide those records, unless there is an exemption in the statute that protects those records from disclosure.

In accordance with the Freedom of Information Act, you will receive a response to your request within five business days. Responses can be in the form of a phone call, mailed letter, or email. If your request is denied, you may follow the appeals process outlined in the Illinois Freedom of Information Act.

You may choose to inspect or receive copies of the information requested. There is a fee of 15 cents per page for copies. There is no fee for the first 50 pages. There is no charge to view the information.

How to Submit a FOIA Request

FOIA requests must be in writing. Please include the following:

- Requestor's name, mailing address and daytime telephone number
- A description of the records that are being requested.
Please be as specific as possible when describing the records you are seeking.

FOIA requests can be mailed, faxed, emailed or dropped off in person during normal business hours to:

Freedom of Information Officer [Executive Director, Executive Assistant]

Simkus Recreation Center
849 W. Lies Road
Carol Stream, IL 60188
Email: foiaofficer@csparks.org

Locations

Simkus Recreation Center

Sue Rini, Executive Director

Chris Quinn, Director of Human Resources and Administrative Services

Lisa Scumaci, Director of Finance and Information Technology

Renee Bachewicz, Director of Recreation

Melissa Adamson, Recreation Superintendent

849 West Lies Road

630-784-6100

Coral Cove Water Park

Mackenzie Ostermeier, Aquatics Supervisor

849 West Lies Road

630-784-6100

Fountain View Recreation Center

Suzanne Waghorne, Division Manager

Shellie Dodd-Bell, Fitness Supervisor

Mackenzie Ostermeier, Aquatics Supervisor

910 North Gary Avenue

630-784-6142

Maintenance Facility & Bark Park

Shane Hamilton, Director of Parks & Facilities

Randy Anderson, Superintendent of Parks

280 Kuhn Road

630-784-6107

McCaslin Park & Coyote Crossing Mini Golf


Anthony Kenny, Division Manager

27W650 North Avenue, West Chicago


630-293-8374

Employee Classification Listing

Full Time	Exempt/Non-Exempt	39
Full Time Equivalent	1820 Hours	3
Regular Part Time	1560 Hours	3
IMRF	1500 Hours	2
Seasonal	100 Hours	313



Jacqueline Jeffery
President
2011-2027



Adam Parisi
Vice President
2024-2029



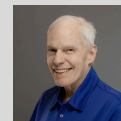
Katie Becker
Commissioner
2025-2029



Dan Bird
Commissioner
2003-2027



Jenn Pauling
Commissioner
2025-2029



Tim Powers
Commissioner
2007-2027



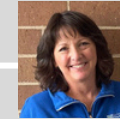
Sara Witteck
Commissioner
2023-2027



Board of Commissioners



Sue Rini
Executive Director



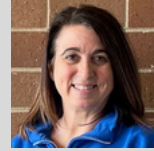
Debbie Greninger
Executive Assistant



Renee Bachewicz
Director of Recreation



Shane Hamilton
Director of Parks & Facilities



Chris Quinn
Director of Human Resources & Administrative Services



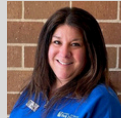
Lisa Scumaci
Director of Finance & Information Technology



Board of Commissioners



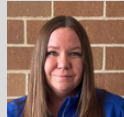
Sue Rini
Executive Director



Renee Bachewicz
Director of Recreation



Nory Bettilyon
Administrative Assistant



Melissa Adamson
Superintendent of Recreation



Kelly Sisco
Division Manager



Avegail Lavaty
Recreation Supervisor



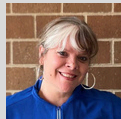
Carlene Haavig
Recreation Supervisor



Mackenzie Ostermeier
Recreation Supervisor



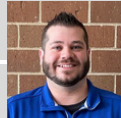
Adrienne Gabel
Recreation Supervisor



Rachel Arendt
Recreation Coordinator II



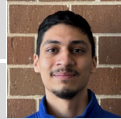
Jori Rewerts
Recreation Coordinator II



Anthony Kenny
Division Manager



Jeremy Richter
Recreation Supervisor



Carlos Tiscareño
Recreation Supervisor



Suzanne Waghorne
Division Manager



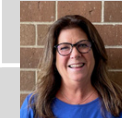
Genevive Snopko
Recreation Supervisor



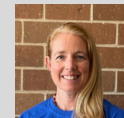
Jane Maxey
Recreation Supervisor



Patrick Kolp
Recreation Coordinator



Betsy Preston
Administrative Assistant



Shellie Dodd-Bell
Recreation Supervisor



Board of Commissioners



Sue Rini
Executive Director



Shane Hamilton
Director of Parks & Facilities



Randy Anderson
Superintendent of Parks & Facilities



Rich Daniels
Custodial Supervisor



Matt Slanker
Parks Foreman



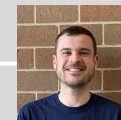
Daniel Wakolbinger
Facilities Specialist III



Terry Greninger
Custodian I



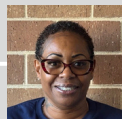
Rich Czarnecki
Parks Specialist III



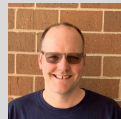
Anthony Scerbo
Parks Specialist III



Chauncey Wrenn
Custodian II



LaToya McCarroll
Custodian I



Brian Thorsen
Parks Specialist II



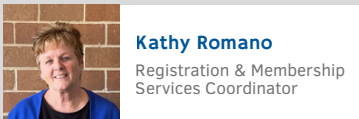
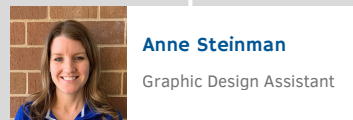
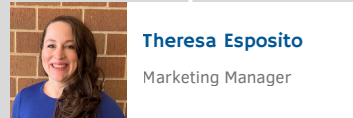
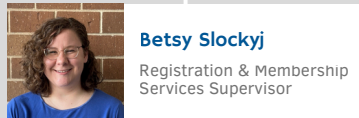
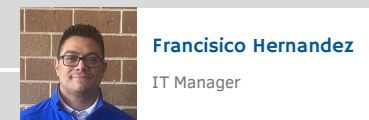
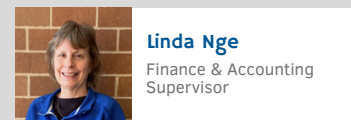
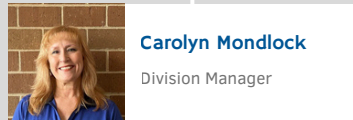
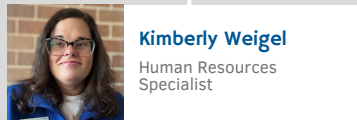
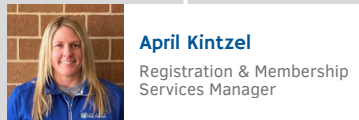
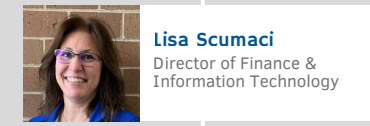
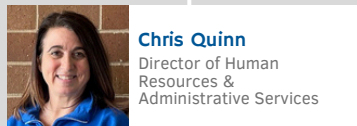
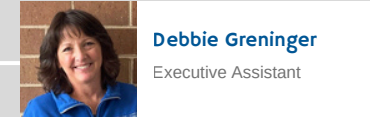
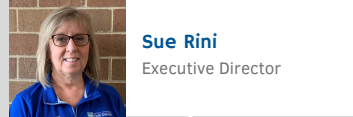
Eric Ramirez
Parks Specialist II



Juan Ramirez
Parks Specialist II



Kendall Rewerts
Parks Laborer



FILED
JAN 15 2026
Jan Kaczmarek
DuPage County Clerk

Ordinance No. No. 595

AN ORDINANCE ADOPTING A COMBINED ANNUAL BUDGET AND APPROPRIATING SUCH SUMS OF MONEY AS MAY BE DEEMED NECESSARY TO DEFRAY ALL NECESSARY EXPENSES AND LIABILITIES OF THE CAROL STREAM PARK DISTRICT, DUPAGE COUNTY, ILLINOIS, FOR THE FISCAL YEAR BEGINNING JANUARY 1, 2026, AND ENDING DECEMBER 31, 2026, AND SPECIFYING THE OBJECTS AND PURPOSES FOR WHICH SUCH APPROPRIATIONS ARE MADE, AND THE AMOUNT APPROPRIATED FOR EACH OBJECT AND PURPOSE.

WHEREAS, the Board of Park Commissioners of the Carol Stream Park District has caused this Ordinance to be prepared in tentative form as the combined annual budget and appropriation ordinance for the fiscal year beginning January 1, 2026, and ending December 31, 2026, and the Secretary of the Board has made same conveniently available for public inspection for at least thirty (30) days prior to final action thereon; and

WHEREAS, a public hearing was held as to such combined annual budget and appropriation ordinance at the Carol Stream Park District on the 12th day of January, 2026, pursuant to a notice which was published in the Daily Herald, a paper having a general circulation in this district, and all other legal requirements having been complied with.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF PARK COMMISSIONERS OF THE CAROL STREAM PARK DISTRICT, DUPAGE COUNTY, ILLINOIS, AS FOLLOWS:

Section I: This Ordinance is hereby termed THE ANNUAL COMBINED BUDGET AND APPROPRIATION ORDINANCE OF THE CAROL STREAM PARK DISTRICT, DUPAGE COUNTY, ILLINOIS

Section II: That the estimates of current assets shown in the appended statements are made a part hereof and marked "Exhibit A" of this ordinance of the Carol Stream Park District, DuPage County, Illinois, for the fiscal year beginning January 1, 2026, and ending December 31, 2026. As part of the Annual Budget, it is stated:

- (a) That the estimated cash on hand at the beginning of the fiscal year is \$9,024,567
- (b) That the cash expected to be received during the fiscal year from all sources is \$18,112,323
- (c) That the estimated expenditures contemplated for the fiscal year are \$19,209,347

- (d) That the estimated cash expected to be on hand at the end of the fiscal year is \$7,927,544.
- (e) That the estimated amount of taxes to be received by the Carol Stream Park District during the fiscal year is \$11,491,809.

Section III: The amounts hereinafter set forth and appended hereto and marked "Exhibit B" are hereby budgeted and appropriated for the fiscal year beginning January 1, 2026 and ending December 31, 2026. The sums of money in the "Appropriation" Column in the amount of or as much thereof as may be authorized by law and the same are hereby appropriated for the corporate purposes of the Carol Stream Park District as therein after specified for the fiscal year beginning January 1, 2026 and ending December 31, 2026.

Section IV: That all unexpected balances of any item or items or any general appropriations made in this ordinance be expended in making up any insufficiency in any item or items in the same general appropriations made for this ordinance.

Section V: That all unexpected balances from annual appropriations of previous years are hereby re-appropriated.

Section VI: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

Section VII: If any item, or portion thereof, of this ordinance is held invalid, such decision shall not affect the validity of the remaining portion of such item or the remaining portion of this ordinance.

Section VIII: The passage by the Board of Commissioners of the Carol Stream Park District of this 2026 Combined Annual Budget Appropriation Ordinance, including the "Appropriation" column, shall not be interpreted to authorize the expenditure within any fund of any amount greater than the amount budgeted for each fund in the "Budget" column.

Section IX: This ordinance shall be in full force and effect from and after its passage and publication in the manner provided by law. A certified copy of this ordinance shall be filed with the County Clerk of DuPage County, Illinois, together with the certificate of the Chief Fiscal Officer of the Park District within thirty (30) days after its passage and approval as provided by law.

Passed by the Board of Commissioners of the Carol Stream Park District, DuPage County, Illinois, on the 12th day of January, 2026.

Summary of Budgeted & Appropriated Funds

SUMMARY	BUDGET	APPROPRIATION
Corporate Fund	\$4,020,324	4,623,373
Recreation Fund	7,347,901	8,450,085
Special Recreation Fund	831,761	956,526
Bond & Interest Fund	6,037,108	6,942,674
Capital Improvement Funds	919,813	1,059,785
Cash In Lieu Funds	52,440	60,306
Grand Total	\$19,209,347	\$22,090,749

Roll Call Vote

Ayes: Commissioner Jeffery, Bird, Becker,
and Pauling

Nays: Ø

Absent: Commissioner Parisi, Powers, and Witteck

Susan Rini
Susan Rini, Secretary
Board of Park Commissioners
Carol Stream Park District
Carol Stream, Illinois

Approved by the Board of Commissioners the 12th day of January 2026.

Jacqueline Jeffery
Jacqueline Jeffery, President
Board of Park Commissioners
Carol Stream Park District
Carol Stream, Illinois

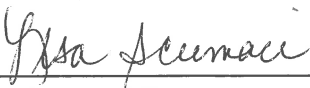
Certificate of Estimate of Revenues for Fiscal year 2026

TREASURER'S CERTIFICATE OF ESTIMATED REVENUE FOR THE
CAROL STREAM PARK DISTRICT, DUPAGE COUNTY, ILLINOIS

I, Lisa Scumaci, do hereby certify that I am duly qualified and elected
TREASURER of the Carol Stream Park District, DuPage County, Illinois, and
as such official I do further certify that the estimated revenue by source
anticipated to be received by the Carol Stream Park District for the fiscal
year beginning January 1, 2026, and ending December 31, 2026, to be as
follows:

SOURCE	AMOUNT
Tax Revenue	\$11,491,809
Interest	205,000
Rentals	585,864
Donations/Grants	0
Sponsorships	17,150
Concession Sales	519,052
Other Income	489,800
Program Revenue	4,803,648

IN WITNESS THEROF, I have hereunto affixed my official signature
and the corporate seal of the Carol Stream Park District at Carol Stream,
Illinois, on this 12th day of January 2026.



Lisa Scumaci, Treasurer
Carol Stream Park District

(SEAL)

STATE OF ILLINOIS)

) SS

COUNTY OF DUPAGE)

CERTIFICATION OF ORDINANCE AND MINUTES

I, the undersigned, do hereby certify that I am the duly qualified and acting Secretary of the Board of Park Commissioner (the "Board") of the Carol Stream Park District, DuPage County, Illinois (the "District"), and as such official I am the keeper of the records and files of the District and the Board.

I do further certify that the foregoing constitutes a full, true and complete transcript of the minutes of the meeting of the Board held on the 12th day of January, insofar as same relates to the adoption of Ordinance No. 595 entitled:

AN ORDINANCE adopting a Combined Annual Budget and Appropriating such sums of money as may be deemed necessary to defray all necessary expenses and liabilities of the Carol Stream Park District, DuPage County, Illinois, for the fiscal year beginning January 1, 2026, and ending December 31, 2026, and specifying the objects and purposes for which such appropriations are made, and the amount appropriated for each object and purpose.

A true, correct and complete copy of which said ordinance as adopted at said meeting appears in the foregoing transcript of the minutes of said meeting.

I do further certify that the deliberations of the Board on the adoption of said ordinance were conducted openly, that the vote on the adoption of said ordinance was taken openly, that said meeting was called and held at a specified time and place convenient to the public, that notice of said meeting was duly given to all of the news media requesting such notice, that an agenda for said meeting was posted at the location where said meeting was held and at the principal office of the Board at least 48 hours in advance of the holding of said meeting, that said meeting was called and held in strict compliance with the provisions of the Open Meetings Act of the State of Illinois, as amended and that the Board has complied with all of the provisions of said Act and said Code and with all of the procedural rules of the Board in the passage of said ordinance.

IN WITNESS WHEREOF, I hereunto affix my official signature and the seal of the District, this 12th day of January 2026.


Secretary, Board of Park Commissioners

(SEAL)

**Carol Stream Park District
Budget 2026**

EXHIBIT A

Fund #	FUND	Beginning Fund Balance 1/1/2025	Estimated YTD Revenue FY 2025	Estimated YTD Expenses FY 2025	Estimated Net FY 2025	Est. Ending Fund Balance 1/1/2026	Budgeted TAXES FY 2026	Budgeted Other Revenue FY 2026	Budgeted Expenses FY 2026	Budgeted Net FY 2026	Est. Ending Fund Balance 1/1/2027
10-10	Corporate - Finance/Administration	\$ 1,169,981	\$ 2,755,323	\$ 936,238	\$ 1,819,085	\$	\$ 2,560,090	\$ 321,000	\$ 1,073,240	\$ 1,807,850	\$ 30,000
10-12	Corporate - Marketing/Communication	\$	\$	\$ 237,445	\$ (237,445)	\$	\$	\$	\$ 252,916	\$ (252,916)	\$
10-15	Corporate - Parks	\$	\$ 61,078	\$ 1,268,925	\$ (1,207,847)	\$	\$	\$ 1,000	\$ 1,275,396	\$ (1,274,396)	\$
10-28	Corporate - Maintenance Facility	\$	\$	\$ 33,146	\$ (33,146)	\$	\$	\$	\$ 32,331	\$ (32,331)	\$
10-62	Corporate - Registration Services	\$	\$	\$ 226,799	\$ (226,799)	\$	\$	\$	\$ 246,429	\$ (246,429)	\$
10-00	Paving & Lighting	\$ 96,648	\$ 76,490	\$ 116,120	\$ (39,630)	\$	\$ 70,000	\$	\$ 40,000	\$ 30,000	\$ 30,000
10-00	F.I.C.A.	\$ 128,349	\$ 378,627	\$ 366,820	\$ 11,807	\$	\$ 390,000	\$	\$ 400,883	\$ (10,883)	\$ (10,883)
10-00	Audit	\$ 8,806	\$ 28,684	\$ 29,620	\$ (936)	\$	\$ 24,000	\$	\$ 24,560	\$ (560)	\$ (560)
10-00	Liability Insurance	\$ 113,309	\$ 200,453	\$ 237,621	\$ (37,168)	\$	\$ 240,000	\$ 1,500	\$ 247,150	\$ (5,650)	\$ (5,650)
10-00	IMRF	\$ 127,573	\$ 334,645	\$ 326,781	\$ 7,864	\$	\$ 359,000	\$	\$ 373,685	\$ (14,685)	\$ (14,685)
11-00	Corporate - Repair/Replacement	\$ 165,555	\$ 66,621	\$ 81,200	\$ (14,579)	\$	\$ 32,000	\$ 25,000	\$ 53,735	\$ 3,265	\$
	Total Corporate	\$ 1,810,221	\$ 3,901,921	\$ 3,860,715	\$ 41,206	\$ 1,851,427	\$ 3,675,090	\$ 348,500	\$ 4,020,324	\$ 3,266	\$ 1,854,692
20-10	Recreation - Finance/Administration	\$ 1,964,561	\$ 1,255,666	\$ 181,837	\$ 1,073,829	\$	\$ 1,039,995	\$ 5,500	\$ 241,037	\$ 804,458	\$
20-12	Recreation - Marketing/Communication	\$	\$	\$ 50,299	\$ (50,299)	\$	\$	\$	\$ 50,577	\$ (50,577)	\$
20-13	Recreation - FountainView Facility	\$	\$ 19,653	\$ 609,181	\$ (589,528)	\$	\$	\$ 20,904	\$ 582,909	\$ (562,005)	\$
20-14	Recreation - Concessions	\$	\$ 447,180	\$ 272,807	\$ 174,373	\$	\$	\$ 484,702	\$ 303,444	\$ 181,259	\$
20-15	Recreation - Facility Services	\$	\$	\$ 522,471	\$ (522,471)	\$	\$	\$	\$ 596,050	\$ (596,050)	\$
20-23	Recreation - Simkus Facility	\$	\$ 8,490	\$ 175,143	\$ (166,653)	\$	\$	\$	\$ 188,329	\$ (188,329)	\$
20-24	Recreation - Coral Cove Facility	\$	\$ 66,170	\$ 293,183	\$ (227,013)	\$	\$	\$	\$ 184,049	\$ (184,049)	\$
20-26	Recreation - Evergreen Gym Facility	\$	\$	\$ 11,077	\$ (11,077)	\$	\$	\$	\$ 11,394	\$ (11,394)	\$
20-60	Recreation - Programs	\$	\$ 5,501,907	\$ 4,503,002	\$ 998,906	\$	\$	\$ 5,566,620	\$ 4,908,653	\$ 657,967	\$
20-62	Recreation - Registration Services	\$	\$	\$ 135,548	\$ (135,548)	\$	\$	\$	\$ 142,024	\$ (142,024)	\$
20-64	Recreation - McCaslin Fields	\$	\$	\$ 75,349	\$ (75,349)	\$	\$	\$	\$ 64,405	\$ (64,405)	\$
20-65	Recreation - Miniature Golf	\$	\$	\$ 25,865	\$ (25,865)	\$	\$	\$	\$ 25,104	\$ (25,104)	\$
12-00	Recreation - Repair/Replacement	\$ 653,095	\$ 203,657	\$ 165,695	\$ 37,962	\$	\$ 189,288	\$ 49,927	\$ 49,927	\$ 139,361	\$
	Total Recreation	\$ 2,617,656	\$ 7,502,723	\$ 7,021,456	\$ 481,267	\$ 3,098,923	\$ 1,039,995	\$ 6,267,014	\$ 7,347,901	\$ (40,891)	\$ 3,058,032
25	Special Recreation Fund	\$ 39,031	\$ 748,006	\$ 754,899	\$ (6,893)	\$ 32,138	\$ 800,000	\$ 5,000	\$ 831,761	\$ (26,761)	\$ 5,377
29	Working Cash Fund	\$ 100,000	\$	\$	\$	\$ 100,000	\$	\$	\$	\$	\$ 100,000
30	Bond & Interest Fund	\$ 1,602,431	\$ 5,784,211	\$ 5,776,600	\$ 7,611	\$ 1,610,042	\$ 5,976,724	\$	\$ 6,037,108	\$ (60,384)	\$ 1,549,658
32/42	Capital Improvement Funds	\$ 527,637	\$ 2,555,841	\$ 803,881	\$ 1,751,960	\$ 2,279,597	\$	\$	\$ 919,813	\$ (919,813)	\$ 1,359,784
35	Cash-in-Lieu Fund	\$ 41,642	\$ 43,080	\$ 32,282	\$ 10,798	\$ 52,440	\$	\$	\$ 52,440	\$ (52,440)	\$ 0
	Total	\$ 6,210,981	\$ 20,535,782	\$ 18,249,833	\$ 2,285,949	\$ 9,024,567	\$ 11,491,809	\$ 6,620,514	\$ 19,209,347	\$ (1,097,024)	\$ 7,927,544

CAROL STREAM PARK DISTRICT
 2026 AMOUNTS BUDGETED AND APPROPRIATED

EXHIBIT B

	BUDGETED	APPROPRIATED	
(A) CORPORATE FUND			
Salaries	\$1,613,594	\$1,855,633	
Benefits	\$982,216	\$1,129,548	
Auditing	\$24,560	\$28,244	
Utilities	\$99,830	\$114,805	
Services	\$813,610	\$935,652	
Supplies	\$168,243	\$193,479	
Insurance	\$199,536	\$229,466	
Miscellaneous	\$25,000	\$28,750	
Capital Improvements	\$93,735	\$107,795	
 Total		 \$4,020,324	 \$4,623,373
(B) RECREATION FUND			
Salaries	\$3,736,988	\$4,297,537	
Benefits	\$290,975	\$334,621	
Utilities	\$606,330	\$697,279	
Services	\$1,746,713	\$2,008,720	
Supplies	\$731,619	\$841,361	
Miscellaneous	\$185,349	\$213,151	
Capital Improvements	\$49,927	\$57,416	
 Total		 \$7,347,901	 \$8,450,085
(C) SPECIAL RECREATION			
Salaries	\$14,713	\$16,920	
Benefits	\$659	\$758	
Services	\$200,000	\$230,000	
WDSRA Allocation	\$384,373	\$442,029	
Supplies	\$3,900	\$4,485	
Interfund Transfers	\$38,116	\$43,833	
Capital Improvements	\$190,000	\$218,500	
 Total		 \$831,761	 \$956,526
(D) BOND & INTEREST FUND			
Services	\$4,000	\$4,600	
Debt Service	\$6,033,108	\$6,938,074	
 Total		 \$6,037,108	 \$6,942,674

CAROL STREAM PARK DISTRICT
2026 AMOUNTS BUDGETED AND APPROPRIATED

EXHIBIT B

	BUDGETED	APPROPRIATED	
(E) CAPITAL IMPROVEMENT FUNDS			
Interfund Transfers	\$0	\$0	
Capital Improvements	\$919,813	\$1,057,785	
Total		\$919,813	\$1,057,785
(F) CASH-IN-LIEU FUND			
Capital Improvements	\$52,440	\$60,306	
Total		\$52,440	\$60,306
TOTAL BUDGET AND APPROPRIATION		\$19,209,347	\$22,090,749

**PUBLIC NOTICE
NOTICE OF CAROL STREAM
PARK DISTRICT
PUBLIC HEARING
ON 2026 BUDGET
AND APPROPRIATION
ORDINANCE # 595**

The Carol Stream Park District's Board of Commissioners will hold a public hearing on the above-referenced ordinance on Monday, January 12, 2026, at 6:00 p.m. during its regularly scheduled meeting at Fountain View Recreation Center, 910 N. Gary Ave., Carol Stream.

During this meeting, the board will adjourn to a public hearing on the 2026 Budget and Appropriation Ordinance # 595. The tentative 2026 Budget Ordinance has been on display at Simkus Recreation Center and Fountain View Recreation Center of the Carol Stream Park District since December 8, 2025. All interested persons are invited to attend.

Published in Daily Herald Dec. 30, 2025 (316237)

CERTIFICATE OF PUBLICATION

Paddock Publications, Inc.

**DuPage County
Daily Herald**

Corporation organized and existing under and by virtue of the laws of the State of Illinois, DOES HEREBY CERTIFY that it is the publisher of the **DuPage County DAILY HERALD**. That said **DuPage County DAILY HERALD** is a secular newspaper, published in Naperville, DuPage County, State of Illinois, and has been in general circulation daily throughout DuPage County, continuously for more than 50 weeks prior to the first Publication of the attached notice, and a newspaper as defined by 715 ILCS 5/5.

I further certify that the **DuPage County DAILY HERALD** is a newspaper as defined in "an Act to revise the law in relation to notices" as amended in 1992 Illinois Compiled Statutes, Chapter 715, Act 5, Section 1 and 5. That a notice of which the annexed printed slip is a true copy, was published 12/30/2025 in said **DuPage County DAILY HERALD**. This notice was also placed on a statewide public notice website as required by 5 ILCS 5/2.1.

BY



Designee of the Publisher of the Daily Herald

Control # 316237 *DUPAGE*



CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

10 -CORPORATE FUND

FINANCE/ADMINISTRATION

BUDGET

REVENUES

4-10-00-410	PROPERTY TAXES - CURRENT	2,560,040
4-10-00-411	CORPORATE REPLACEMENT TAX	107,000
4-10-00-412	PROPERTY TAXES - PRIOR	50
4-10-00-420	INTEREST	200,000
4-10-00-481	RECOVERY OF COST	<u>14,000</u>
TOTAL REVENUES		2,881,090

EXPENDITURES

5-10-00-511	FULL-TIME LABOR	574,248
5-10-00-521	PART-TIME LABOR	3,240
5-10-00-535-000	GROUP MEDICAL	53,430
5-10-00-540	SECTION 125 PLAN	1,240
5-10-00-546	TELEPHONE	3,072
5-10-00-551	ATTORNEY	14,000
5-10-00-552	FINANCIAL	205,100
5-10-00-553	PRINTING	50
5-10-00-555	PUBLIC NOTICES	365
5-10-00-556	MAINTENANCE CONTRACTS	124,013
5-10-00-559	TRAINING/SEMINARS	7,061
5-10-00-560	MEETINGS	1,035
5-10-00-561	MEMBERSHIP DUES	11,144
5-10-00-590	OTHER SERVICES	6,715
5-10-00-598	STAFF PROGRAM BENEFIT	6,000
5-10-00-605	DONATIONS	1,650
5-10-00-609	INTERFUND TRF-FINANCE/ADMIN	25,000
5-10-00-620	STAFF INCENTIVE	4,405
5-10-00-647	MINOR EQUIPMENT-SAFETY	275
5-10-00-648	MINOR EQUIPMENT-TECHNOLOGY	300
5-10-00-650	EQUIPMENT RENTAL	1,036
5-10-00-651	MINOR EQUIPMENT	300
5-10-00-652	OFFICE SUPPLIES	7,160
5-10-00-657	CLOTHING SUPPLIES	2,470
5-10-00-668	COMMISSIONER EXPENSE	12,481
5-10-00-669	POSTAGE	2,600
5-10-00-670	PUBLICATIONS/BOOKS	175
5-10-00-671	PROMOTIONAL SUPPLIES	1,800
5-10-00-690	DEPARTMENT SUPPLIES	<u>2,875</u>
TOTAL EXPENDITURES		1,073,240

REVENUE OVER/ (UNDER) EXPENDITURES

1,807,850

CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

10 -CORPORATE FUND

MARKETING

BUDGET

REVENUESEXPENDITURES

5-12-00-511	FULL-TIME LABOR	152,480
5-12-00-521	PART-TIME LABOR	30,984
5-12-00-535-000	GROUP MEDICAL	34,115
5-12-00-546	TELEPHONE	864
5-12-00-553	PRINTING	175
5-12-00-556	MAINTENANCE CONTRACTS	13,116
5-12-00-559	TRAINING/SEMINAR	1,000
5-12-00-560	MEETING	250
5-12-00-561	MEMBERSHIP DUES	1,023
5-12-00-562	REPAIR SERVICES	300
5-12-00-570	CONTRACTUAL SERVICES	4,000
5-12-00-590	OTHER SERVICES	14,109
5-12-00-651	MINOR EQUIPMENT	300
5-12-00-658	PHOTOGRAPHIC SUPPLIES	100
5-12-00-690	DEPARTMENT SUPPLIES	<u>100</u>
TOTAL EXPENDITURES		252,916

REVENUE OVER/ (UNDER) EXPENDITURES	(252,916)
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CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

10 -CORPORATE FUND

PARKS

BUDGET

REVENUES

4-15-00-481-060 RECOVERY OF COST-MEMORIAL TREE	1,000
TOTAL REVENUES	1,000

EXPENDITURES

5-15-00-511 FULL-TIME LABOR	544,342
5-15-00-512 FULL-TIME OVERTIME	16,447
5-15-00-521 PART-TIME LABOR	56,780
5-15-00-535-000 GROUP MEDICAL	88,994
5-15-00-545-079 WATER/SEWER-ARMSTRONG RESTROOM	810
5-15-00-545-080 WATER/SEWER-ARMSTRONG FOUNTAIN	20
5-15-00-545-081 WATER/SEWER-COMMUNITY PARK	240
5-15-00-545-089 WATER/SEWER-HAMPE	270
5-15-00-545-095 WATER/SEWER-RED HAWK	150
5-15-00-545-096 WATER/SEWER-SLEPICKA	150
5-15-00-546 TELEPHONE	2,892
5-15-00-547-083 ELECTRIC-ARMSTRONG PARK NORTH	3,650
5-15-00-547-085 ELECTRIC-ARMSTRONG PARK SOUTH	12,190
5-15-00-547-086 ELECTRIC-BIERMAN	480
5-15-00-547-089 ELECTRIC-HAMPE	2,900
5-15-00-547-094 ELECTRIC-POND AERATORS	1,090
5-15-00-547-095 ELECTRIC-RED HAWK	7,920
5-15-00-547-096 ELECTRIC-SLEPICKA	620
5-15-00-547-097 ELECTRIC-UNDERPASS IL64	800
5-15-00-547-098 ELECTRIC-CAROLSHIRE PARK	650
5-15-00-548 REFUSE	13,240
5-15-00-549 PORT-O-LETS	21,000
5-15-00-556 MAINTENANCE CONTRACTS	8,395
5-15-00-556-048 MAINT CONTRACTS-LANDSCAPE	351,455
5-15-00-559 TRAINING/SEMINARS	3,000
5-15-00-560 MEETINGS	700
5-15-00-561 MEMBERSHIP DUES	465
5-15-00-562 REPAIR SERVICES	7,100
5-15-00-650 EQUIPMENT RENTAL	4,000
5-15-00-651 MINOR EQUIPMENT	8,851
5-15-00-652 OFFICE SUPPLIES	50
5-15-00-653 HORTICULTURAL SUPPLIES	7,690
5-15-00-653-060 HORTICULTURE SUPPLIES-MEM TREE	2,500
5-15-00-656 JANITORIAL SUPPLIES	4,900
5-15-00-657 CLOTHING SUPPLIES	3,600
5-15-00-659 VEHICLE FUELS	23,300
5-15-00-660 PLAYGROUND MATERIAL/MAINT	8,400
5-15-00-660-058 PLAYGROUND MAINT-VANDALISM	500
5-15-00-660-059 PLAYGROUND MAINT-DOG PARK	1,300
5-15-00-661 HERBICIDES/SNOW REMOVAL	6,150
5-15-00-662-045 ATHLETIC FIELD MAINT-BASEBALL	6,850
5-15-00-662-047 ATHLETIC FIELD MAINT-SOCCER	3,430
5-15-00-663 VEHICLE REPAIRS	31,950
5-15-00-664 REPAIR/MAINT MATERIALS	12,000

CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

10 -CORPORATE FUND

PARKS

BUDGET

5-15-00-664-058 REPAIR/MAINT MAT-VANDALISM	500
5-15-00-665 SAFETY SUPPLIES-PARKS	250
5-15-00-670 PUBLICATIONS/BOOKS	75
5-15-00-673 TOOL REPAIR & PARTS	<u>2,350</u>
TOTAL EXPENDITURES	1,275,396

REVENUE OVER/ (UNDER) EXPENDITURES	(1,274,396)
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CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

10 -CORPORATE FUND
MAINTENANCE FACILITY

BUDGET

EXPENDITURES

5-28-00-543	CABLE	1,430
5-28-00-544	GAS	6,770
5-28-00-545	WATER/SEWER	500
5-28-00-546	TELEPHONE/INTERNET	7,554
5-28-00-547	ELECTRIC	7,230
5-28-00-548	REFUSE	2,330
5-28-00-556	MAINTENANCE CONTRACTS	5,117
5-28-00-562	REPAIR SERVICES	1,000
5-28-00-656	JANITORIAL SUPPLIES	300
5-28-00-664	REPAIR/MAINT SUPPLIES	<u>100</u>
TOTAL EXPENDITURES		32,331

REVENUE OVER/(UNDER) EXPENDITURES	(32,331)
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CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

10 -CORPORATE FUND
REGISTRATION SERVICES

BUDGET

EXPENDITURES

5-62-00-511	FULL-TIME LABOR	125,631
5-62-00-521	PART-TIME LABOR	92,785
5-62-00-535-000	GROUP MEDICAL	25,170
5-62-00-546	TELEPHONE	1,008
5-62-00-559	TRAINING/SEMINAR	850
5-62-00-560	MEETINGS	300
5-62-00-561	MEMBERSHIP DUES	265
5-62-00-651	MINOR EQUIPMENT	20
5-62-00-657	CLOTHING SUPPLIES	300
5-62-00-690	DEPARTMENT SUPPLIES	<u>100</u>
TOTAL EXPENDITURES		246,429

REVENUE OVER/(UNDER) EXPENDITURES	(246,429)
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CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

10 -CORPORATE FUND

ANCILLARY

BUDGET

REVENUES

4-00-00-421	PROPERTY TAXES-PAVING/LIGHTING	70,000
4-00-00-422	PROPERTY TAXES-FICA	390,000
4-00-00-423	PROPERTY TAXES-AUDIT	24,000
4-00-00-424	PROPERTY TAXES-LIABILITY	240,000
4-00-00-426	PROPERTY TAXES-IMRF	359,000
4-00-00-482	AWARDS	<u>1,500</u>
TOTAL REVENUES		1,084,500

EXPENDITURES

5-00-00-511	FULL-TIME LABOR	16,657
5-00-00-534	PHYSICAL/DRUG TESTING	3,081
5-00-00-535-000	GROUP MEDICAL	5,939
5-00-00-538-000	RETIREMENT FICA	400,883
5-00-00-539-000	RETIREMENT IMRF	373,685
5-00-00-550	AUDITING SERVICES	24,560
5-00-00-556	MAINTENANCE CONTRACTS	999
5-00-00-558	SECURITY SERVICES	8,692
5-00-00-559	TRAINING/SEMINARS	1,123
5-00-00-562	REPAIR SERVICES-LIABILITY	2,250
5-00-00-565	BACKGROUND CHECKS-EMPLOYEES	3,135
5-00-00-566	BACKGROUND CHECKS-NON-EMPLOYEE	4,988
5-00-00-610	PDRMA PROPERTY	66,523
5-00-00-611	PDRMA LIABILITY	41,705
5-00-00-612	PDRMA EMPLOYMENT	14,141
5-00-00-613	PDRMA POLLUTION	619
5-00-00-614	PDRMA WORKMENS COMP	72,600
5-00-00-617	CYBER LIABILITY COVERAGE	3,948
5-00-00-651	MINOR EQUIPMENT-SAFETY	750
5-00-00-704	PATHS/PARK LOTS-PAVING/LIGHTNG	<u>40,000</u>
TOTAL EXPENDITURES		1,086,278

REVENUE OVER/ (UNDER) EXPENDITURES	(1,778)
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TOTAL REVENUES	3,966,590
TOTAL EXPENDITURES	<u>3,966,589</u>
REVENUE OVER/ (UNDER) EXPENDITURES	1

CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

11 -CORP REPAIR & REPLAC

CORP REPAIR/REPLACEMENT

BUDGET

REVENUES

4-00-00-410	PROPERTY TAXES - CURRENT	32,000
4-00-00-413	TRANSFER-IN	<u>25,000</u>
	TOTAL REVENUES	57,000

EXPENDITURES

5-00-00-713	TECHNOLOGY	<u>53,735</u>
	TOTAL EXPENDITURES	53,735

REVENUE OVER/ (UNDER) EXPENDITURES	3,265
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TOTAL REVENUES	57,000
TOTAL EXPENDITURES	<u>53,735</u>
REVENUE OVER/ (UNDER) EXPENDITURES	3,265

CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

12 -REC REPAIR & REPLACE

REC REPAIR/REPLACEMENT

BUDGET

REVENUES

4-00-00-413	TRANSFER-IN	149,088
4-00-00-455	FVRC FITNESS ENROLLMENT FEES	5,200
4-00-00-481	RECOVERY OF COST	<u>35,000</u>
TOTAL REVENUES		189,288

EXPENDITURES

5-00-00-749	FITNESS CENTER IMPROVEMENTS	46,947
5-00-00-791	CONCESSIONS-MCCASLIN	<u>2,980</u>
TOTAL EXPENDITURES		49,927

REVENUE OVER/ (UNDER) EXPENDITURES	139,361
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TOTAL REVENUES	189,288
TOTAL EXPENDITURES	<u>49,927</u>
REVENUE OVER/ (UNDER) EXPENDITURES	139,361

CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

20 -RECREATION FUND
FINANCE/ADMINISTRATION

BUDGET

REVENUES

4-10-00-410	PROPERTY TAXES - CURRENT	1,039,960
4-10-00-412	PROPERTY TAXES - PRIOR	35
4-10-00-481	RECOVERY OF COST	<u>5,500</u>
	TOTAL REVENUES	1,045,495

EXPENDITURES

5-10-00-511	FULL-TIME LABOR	219,677
5-10-00-535-000	GROUP MEDICAL	<u>21,360</u>
	TOTAL EXPENDITURES	241,037

REVENUE OVER/ (UNDER) EXPENDITURES	804,458
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CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

20 -RECREATION FUND

MARKETING

BUDGET

REVENUESEXPENDITURES

5-12-00-500	MARKETING GENERAL EXPENSE	500
5-12-00-553	ADVERTISING PRINT	21,354
5-12-00-554	ADVERTISING DIGITAL	750
5-12-00-592	PROGRAM SUPPLIES	3,223
5-12-00-651	MINOR EQUIPMENT	2,650
5-12-00-669	POSTAGE	16,950
5-12-00-690	DEPARTMENT SUPPLIES	<u>5,150</u>
TOTAL EXPENDITURES		50,577

REVENUE OVER/(UNDER) EXPENDITURES	(50,577)
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CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

20 -RECREATION FUND
FOUNTAIN VIEW FACILITY

BUDGET

REVENUES

4-13-00-481	RECOVERY OF COST	2,520
4-13-00-487	DUE FROM SPECIAL RECREATION	<u>18,384</u>
	TOTAL REVENUES	20,904

EXPENDITURES

5-13-00-543	CABLE	3,670
5-13-00-544	GAS	22,730
5-13-00-545	WATER/SEWER	23,840
5-13-00-546	TELEPHONE/INTERNET	18,832
5-13-00-547	ELECTRIC	276,190
5-13-00-548	REFUSE	9,440
5-13-00-556	MAINTENANCE CONTRACTS	81,524
5-13-00-556-048	MAINT CONTRACTS-LANDSCAPE	2,600
5-13-00-562	REPAIR SERVICES	30,000
5-13-00-562-057	REPAIR SERVICES-GEOTHERMAL	13,900
5-13-00-568	PERMITS/LICENSES	2,058
5-13-00-650	EQUIPMENT RENTAL	3,500
5-13-00-651	MINOR EQUIPMENT FACILITY	13,875
5-13-00-654	CHEMICALS-POOL	42,000
5-13-00-656	JANITORIAL SUPPLIES	27,500
5-13-00-664	REPAIR & MAINT SUPPLIES	11,000
5-13-00-665	SAFETY SUPPLIES-FVRC	<u>250</u>
	TOTAL EXPENDITURES	582,909

REVENUE OVER/(UNDER) EXPENDITURES	(562,005)
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CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

20 -RECREATION FUND

CONCESSIONS

BUDGET

REVENUES

4-14-00-472-990 CONC REV-RESALE MERCHANDISE	626
4-14-00-472-991 CONC REV-RESALE MERCHANDISE	323
4-14-00-473 NON TAX VENDING REVENUE	17,600
4-14-00-476-990 CONC REV-CCWP-PERISHABLE FOOD	73,917
4-14-00-476-991 CONC REV-MCCASLIN-PERISH FOOD	206,331
4-14-00-476-992 CONC REV-FVRC-PERISHABLE FOOD	10,677
4-14-00-477-990 CONC REV-CCWP-NON-ALCOH-BEV	22,191
4-14-00-477-991 CONC REV-MCCAS-NON-ALCOH-BEV	69,736
4-14-00-477-992 CONC REV-FVRC-NON-ALCOH-BEV	2,847
4-14-00-478-991 CONC REV-MCCAS-ALCOHOLIC-BEV	<u>80,454</u>
TOTAL REVENUES	484,702

EXPENDITURES

5-14-00-544-991 GAS - MCCASLIN CONCESSIONS	420
5-14-00-546 TELEPHONE	3,865
5-14-00-548-991 REFUSE-MCCASLIN CONCESSIONS	2,940
5-14-00-556 MAINTENANCE CONTRACTS	3,590
5-14-00-559 TRAINING	357
5-14-00-561-991 MEMBERSHIP DUES-MCCASLIN	160
5-14-00-562-990 REPAIR SRVS-CCWP CONCESSIONS	800
5-14-00-562-991 REPAIR SRVS-MCCASLIN CONCESSIONS	2,000
5-14-00-562-992 REPAIR SRVS-FVRC CONCESSIONS	800
5-14-00-568-990 PERMITS/LICENSES-CCWP CONC	300
5-14-00-568-991 PERMITS/LICENSES-MCCASLIN CONC	2,925
5-14-00-591-990 P/T LABOR-CCWP CONCESSIONS	33,989
5-14-00-591-991 P/T LABOR-MCCASLIN CONCESSIONS	60,661
5-14-00-591-992 P/T LABOR-FVRC CONCESSIONS	3,875
5-14-00-609-990 INTERFUND TRF-CCWP CONCESSION	2,403
5-14-00-609-991 INTERFUND TRF-MCCAS CONCESSION	8,920
5-14-00-609-992 INTERFUND TRF-FVRC CONCESSIONS	338
5-14-00-640-991 DRY GOODS SUPPLIES-MCCASLIN	9,069
5-14-00-642-991 MCCAS-PERISHABLE FOOD SUPPLIES	102,000
5-14-00-643-991 MCCAS-NON-ALCOH BEV SUPPLIES	28,000
5-14-00-644-991 MCCAS-ALCOHOLIC BEV SUPPLIES	19,330
5-14-00-645-990 CCWP-CONTRACT PERISHABLE FOOD	8,000
5-14-00-645-991 MCCAS-CONTRACT PERISHABLE FOOD	1,750
5-14-00-645-992 FVRC-CONTRACT PERISHABLE FOOD	1,707
5-14-00-651-991 MINOR EQMT FAC-MCCASLIN CONC	2,806
5-14-00-656-991 JANITORIAL SUPP-MCCASLIN CONC	700
5-14-00-657 CLOTHING - CONCESSIONS	245
5-14-00-664-991 REPAIR/MAINT SUPP-MCCAS CONC	250
5-14-00-665-991 SAFETY SUPPLIES-MCCASLIN CONC	1,044
5-14-00-690-991 DEPT SUPPLIES MCCAS CONCESSION	<u>200</u>
TOTAL EXPENDITURES	303,444

REVENUE OVER/ (UNDER) EXPENDITURES

181,259

CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

20 -RECREATION FUND

PARKS

BUDGET

EXPENDITURES

5-15-00-511	FULL-TIME LABOR	331,338
5-15-00-521	PART-TIME LABOR	197,752
5-15-00-535-000	GROUP MEDICAL	64,160
5-15-00-546	TELEPHONE	1,800
5-15-00-657	CLOTHING SUPPLIES	<u>1,000</u>
TOTAL EXPENDITURES		596,050

REVENUE OVER/ (UNDER) EXPENDITURES (596,050)

CAROL STREAM PARK DISTRICT
BUDGET LISTING
AS OF: JANUARY 31ST, 2026

20 -RECREATION FUND
SIMKUS FACILITY

BUDGET

REVENUES

EXPENDITURES

5-23-00-543	CABLE	130
5-23-00-544	GAS	25,130
5-23-00-545	WATER/SEWER	740
5-23-00-546	TELEPHONE/INTERNET	23,092
5-23-00-547	ELECTRIC	67,220
5-23-00-548	REFUSE	7,030
5-23-00-556	MAINTENANCE CONTRACTS	15,837
5-23-00-562	REPAIR SERVICES	17,000
5-23-00-651	MINOR EQUIPMENT FACILITY	17,400
5-23-00-656	JANITORIAL SUPPLIES	8,500
5-23-00-664	REPAIR & MAINT SUPPLIES	6,000
5-23-00-665	SAFETY SUPPLIES-SRC	<u>250</u>
TOTAL EXPENDITURES		188,329

REVENUE OVER/ (UNDER) EXPENDITURES (188,329)

CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

20 -RECREATION FUND

CORAL COVE FACILITY

BUDGET

REVENUESEXPENDITURES

5-24-00-544	GAS	5,240
5-24-00-545-087	WATER/SEWER-CORAL COVE	7,380
5-24-00-545-088	WATER/SEWER-CCWP FILTER ROOM	16,140
5-24-00-547	ELECTRIC	8,310
5-24-00-556	MAINTENANCE CONTRACTS	52,729
5-24-00-562	REPAIR SERVICES	23,500
5-24-00-568	PERMITS/LICENSES	2,000
5-24-00-650	EQUIPMENT RENTAL	1,750
5-24-00-651	MINOR EQUIPMENT FACILITY	3,250
5-24-00-654	CHEMICALS - POOL	55,000
5-24-00-656	JANITORIAL SUPPLIES	3,500
5-24-00-664	REPAIR & MAINT SUPPLIES	5,000
5-24-00-665	SAFETY SUPPLIES-CCWP	<u>250</u>
TOTAL EXPENDITURES		184,049

REVENUE OVER/ (UNDER) EXPENDITURES	(184,049)
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CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

20 -RECREATION FUND
EVERGREEN GYM FACILITY

BUDGET

EXPENDITURES

5-26-00-544	GAS	260
5-26-00-547	ELECTRIC	1,222
5-26-00-556	MAINTENANCE CONTRACTS	<u>9,912</u>
TOTAL EXPENDITURES		11,394

REVENUE OVER/ (UNDER) EXPENDITURES	(11,394)
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CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

20 -RECREATION FUND

RECREATION

BUDGET

REVENUES

4-60-00-430-643 RENTAL - GYMNASIUM	175,435
4-60-00-430-665 RENTAL - CCMG	4,190
4-60-00-432-642 RENTAL - FVRC	143,120
4-60-00-432-645 RENTAL - SRC	12,555
4-60-00-434-641 RENTAL - FIELDS	208,841
4-60-00-435-644 RENTAL - PARK/SHELTER	23,230
4-60-00-437-665 RENTAL - GROUP OUTINGS	6,620
4-60-00-451-665 DAILY ADMISSION	78,375
4-60-00-460-695 REV-SPONSORSHIP/ADVERTISING	17,150
4-60-00-463 SCHOLARSHIPS	10,000
4-60-00-471-665 CONCESSION REV - CCMG	4,665
4-60-00-480-631 AFFILIATE RECOVERY OF COST	85,046
4-60-00-487 DUE FROM SPECIAL RECREATION	19,732
4-60-00-491-665 PGM REV - CCMG SPECIAL EVENTS	2,550
4-60-16-491-135 PGM REV - PRESCHOOL	273,183
4-60-17-491-145 PGM REV - E C PROGRAMS	18,285
4-60-20-491-203 PGM REV - YOUTH B-DAY PARTIES	34,720
4-60-21-491-205 PGM REV - SPECIAL INTEREST	15,905
4-60-23-451-215 YOUTH THEATRE TICKETS	35,090
4-60-23-451-224 YOUTH DANCE RECITAL TICKETS	17,820
4-60-23-452-221 GROUP ADMISS-COMPETITIVE DANCE	18,980
4-60-23-472-221 MERCH RESALE-COMPETITIVE DANCE	10,176
4-60-23-472-224 MERCH RESALE-DANCE RECITAL	9,350
4-60-23-491-215 PGM REV - YOUTH THEATRE	85,212
4-60-23-491-220 PGM REV - SEASONAL DANCE	23,836
4-60-23-491-221 PGM REV-COMPETITIVE DANCE	46,712
4-60-23-491-224 PGM REV - DANCE RECITAL	31,561
4-60-27-491-234 PGM REV-EPIC ADVENTURE CAMP	160,775
4-60-27-491-235 PGM REV-AWESOME ADVENTURE CAMP	379,188
4-60-28-472-237 MERCH RESALE-YTH VOLLEYBALL	300
4-60-28-472-260 MERCH RESALE-YTH BASKETBALL	500
4-60-28-472-270 MERCH RESALE-YTH FALL SOCCER	400
4-60-28-472-272 MERCH RESALE-YTH SPRING SOCCER	4,842
4-60-28-472-860 MERCH RESALE-YTH BB/SB LEAGUES	782
4-60-28-472-865 MERCH RESALE-FALL BB/SB LEAGUE	685
4-60-28-491-237 PGM REV - YOUTH VOLLEYBALL	24,080
4-60-28-491-255 PGM REV - YOUTH SPORTS CAMPS	7,440
4-60-28-491-258 PGM REV - YTH DODGEBALL LEAGUE	33,740
4-60-28-491-260 PGM REV - YOUTH BASKETBALL	46,220
4-60-28-491-262 PGM REV-YTH SUMMER BASKETBALL	22,840
4-60-28-491-270 PGM REV - YTH FALL SOCCER	40,110
4-60-28-491-272 PGM REV-YTH SPRING SOCCER	49,375
4-60-28-491-860 PGM REV - YTH BB/SB LEAGUES	91,590
4-60-28-491-865 PGM REV YTH BB/SB FALL LEAGUES	62,810
4-60-28-491-870 PGM REV - YTH TRAVEL SB	68,865
4-60-28-491-891 PGM REV HS BASEBALL/SOFTBALL	7,015
4-60-29-465-292 DIST 93 CONTRIBUTION (FACILTY)	10,050
4-60-29-491-290 PGM REV - YOUTH B/A SCHOOL	390,582

CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

20 -RECREATION FUND

RECREATION

	BUDGET
4-60-29-491-298 PGM REV - YTH KDS CARE DAY OFF	46,935
4-60-37-465-327 DIST '93 CONTRIBUTION (MS CAMP	5,000
4-60-47-491-460 PGM REV - HIGH SCHOOL CAMPS	70,980
4-60-48-472-435 MERCH RESALE - ADULT SOFTBALL	2,650
4-60-48-491-404 PGM REV - OPEN GYM	22,100
4-60-48-491-434 PGM REV - ADULT SB TOURNAMENTS	37,990
4-60-48-491-435 PGM REV - ADULT SOFTBALL	96,600
4-60-48-491-440 PGM REV - ADULT SPORTS LEAGUES	79,328
4-60-55-481-525 REC OF COST-ADULT OVERNT TRIPS	980
4-60-55-491-520 PGM REV-ADULT TRIPS	108,186
4-60-55-491-525 PGM REV-ADULT OVERNIGHT TRIP	109,840
4-60-61-491-680 PGM REV-SPORTS INSTRUCTIONAL	51,867
4-60-64-491-610 PGM REV - FAMILY SPECIAL EVENT	35,171
4-60-68-491-655 PGM REV-SPECIAL SPORTS TRAIN	12,560
4-60-70-431-750 RENTAL-CCWP LOCKERS	100
4-60-70-435-704 RENTAL-FVRC POOL	6,293
4-60-70-435-754 RENTAL-CCWP	5,480
4-60-70-441-700 MEMBERSHIP PASSES-FVRC POOL	39,266
4-60-70-441-750 MEMBERSHIP PASSES-CCWP	137,222
4-60-70-451-700 DAILY ADMISSION-FVRC POOL	11,214
4-60-70-451-750 DAILY ADMISSION-CCWP	199,320
4-60-70-452-700 GROUP ADMISSION-FVRC POOL	324
4-60-70-452-750 GROUP ADMISSION-CCWP	11,320
4-60-70-472-750 MERCH RESALE - CCWP	552
4-60-70-491-705 PGM REV - INDOOR POOL EVENTS	1,800
4-60-70-491-760 PGM REV-CCWP SPECIAL EVENTS	3,240
4-60-71-491-707 PGM REV-SWIM LESSONS	204,668
4-60-78-491-710 PGM REV - SWIM TEAM	88,456
4-60-80-441-800 MEMBERSHIP - FITNESS CTR	884,398
4-60-80-442-800 MEMBERSHIP-CORPORATE FITNESS	124,740
4-60-80-451-800 DAILY ADMISSION - FITNESS CTR	24,000
4-60-86-491-820 PGM REV FITNESS PERSONAL TRAIN	29,533
4-60-89-491-825 PGM REV-FITNESS PROGRAMS	11,120
4-60-90-491-903 PGM REV-GYMNASTIC GROUP OUTING	325
4-60-91-491-905 PGM REV - GYMNASTIC INSTRCTNL	173,219
4-60-91-491-906 PGM REV-GYMNSTC PRIVATE LESSON	7,415
4-60-98-452-901 GROUP ADMISSION-GYMNASTIC TEAM	12,940
4-60-98-491-901 PGM REV - GYMNASTIC TEAM	<u>94,960</u>
TOTAL REVENUES	5,566,620

EXPENDITURES

5-60-00-511 FULL-TIME LABOR	1,120,431
5-60-00-521 PART-TIME LABOR	95,233
5-60-00-535-000 GROUP MEDICAL	187,785
5-60-00-543-641 CABLE - RENTAL FIELDS	1,080
5-60-00-546 TELEPHONE	6,912
5-60-00-549-641 PORT-O-LETS-RENTAL FIELDS	2,400
5-60-00-549-644 PORT-O-LETS-SHELTER RENTALS	2,440
5-60-00-553 PRINTING-RECREATION	288
5-60-00-553-695 PRINTING-SPONSORSH/ADVERTISE	2,800

CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

20 -RECREATION FUND

RECREATION

	BUDGET	
5-60-00-554	ADVERTISING-RECREATION	460
5-60-00-559	TRAINING/SEMINAR	11,755
5-60-00-559-642	RENTALS-TRAINING/SEMINAR	188
5-60-00-560	MEETING	1,000
5-60-00-561	MEMBERSHIP DUES	2,915
5-60-00-568-665	PERMITS/LICENSES CCMG	300
5-60-00-590	OTHER SERVICES	1,075
5-60-00-591	PGM SAL-GENERAL RECREATION	5,000
5-60-00-591-622	PGM SAL - LOCAL EVENTS	354
5-60-00-591-642	RENTAL FVRC SALARIES	22,810
5-60-00-591-645	RENTAL SRC SALARIES	2,254
5-60-00-591-665	PGM SAL - CCMG	26,552
5-60-00-591-698	PGM SAL-SUPERVISOR ON DUTY	38,491
5-60-00-592-622	PGM SUP - LOCAL EVENTS	4,050
5-60-00-592-626	PGM SUP-VOLUNTEER EVENT	3,900
5-60-00-592-641	RENTAL FIELDS SUPPLIES	9,040
5-60-00-592-642	RENTAL FVRC SUPPLIES	1,260
5-60-00-592-643	RENTAL GYMNASIUM SUPPLIES	4,712
5-60-00-592-645	RENTAL SRC SUPPLIES	50
5-60-00-592-665	PGM SUP - CCMG SPECIAL EVENTS	1,383
5-60-00-592-695	PGM SUP-SPONS/ADVERTISING	9,650
5-60-00-593-665	CONCESSION SUPPLIES - CCMG	1,699
5-60-00-595-624	PGM SRVS - JULY 4TH EVENT	1,200
5-60-00-595-626	PGM SRVS - VOLUNTEER EVENT	1,100
5-60-00-595-631	PGM SRV - AFFILIATES	22,635
5-60-00-595-641	RENTAL FIELDS SERVICES	5,250
5-60-00-595-642	RENTAL FVRC SERVICES	3,600
5-60-00-595-645	RENTAL SRC SERVICES	407
5-60-00-595-665	PGM SRVS - CCMG GENERAL	500
5-60-00-595-695	PGM SRV-SPONS/ADVERTISING	4,700
5-60-00-597	PGM SCHOOL RENTALS	12,775
5-60-00-598	SCHOLARSHIPS	18,000
5-60-00-609	INTERFUND TRF RECREATION	8,500
5-60-00-609-641	INTERFUND TRF-RENTAL FIELDS	36,676
5-60-00-609-642	INTERFUND TRF FVRC RENTALS	7,156
5-60-00-609-643	INTERFUND TRF GYM RENTALS	26,316
5-60-00-609-665	INTERFUND TRF - CCMG	1,900
5-60-00-649-665	MINOR EQUIPMENT PROGRAMS	1,779
5-60-00-650	EQUIPMENT RENTAL	15,200
5-60-00-651-640	MINOR EQMT-PARTY WAGON	200
5-60-00-652	OFFICE SUPPLIES	500
5-60-00-652-665	OFFICE SUPPLIES - CCMG	125
5-60-00-657	CLOTHING SUPPLIES	1,500
5-60-00-657-665	CLOTHING SUPPLIES - CCMG	175
5-60-00-657-698	CLOTHING SUPPLIES-SUPV ON DUTY	660
5-60-00-665-665	SAFETY SUPPLIES-CCMG	50
5-60-00-665-698	SAFETY SUPPLIES-SUPV ON DUTY	264
5-60-00-667	AUTO REIMBURSEMENT	200
5-60-00-669	POSTAGE	40
5-60-00-690	DEPARTMENT SUPPLIES	3,800

CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

20 -RECREATION FUND

RECREATION

BUDGET

5-60-00-690-665 DEPARTMENT SUPPLIES	92
5-60-16-591-135 PGM SAL - PRESCHOOL	133,624
5-60-16-592-135 PGM SUP - PRESCHOOL	5,540
5-60-16-595-135 PGM SRV - PRESCHOOL	2,344
5-60-16-665-135 SAFETY SUPPLIES - PRESCHOOL	404
5-60-17-591-145 PGM SAL - E C PROGRAMS	6,372
5-60-17-592-145 PGM SUP - E C PROGRAMS	930
5-60-17-595-145 PGM SRV - E C PROGRAMS	3,747
5-60-20-591-203 PGM SAL - YOUTH B-DAY PARTIES	8,118
5-60-20-592-203 PGM SUP - YOUTH B-DAY PARTIES	1,935
5-60-20-595-203 PGM SRV - YOUTH B-DAY PARTIES	2,910
5-60-21-591-205 PGM SAL - SPECIAL INTEREST	280
5-60-21-592-205 PGM SUP - SPECIAL INTEREST	178
5-60-21-595-205 PGM SRV - SPECIAL INTEREST	10,791
5-60-23-591-215 PGM SAL - YOUTH THEATRE	38,510
5-60-23-591-220 PGM SAL - SEASONAL DANCE	8,320
5-60-23-591-221 PGM SAL-COMPETITIVE DANCE	12,599
5-60-23-591-224 PGM SAL - DANCE RECITAL	9,166
5-60-23-592-215 PGM SUP - YOUTH THEATRE	10,516
5-60-23-592-220 PGM SUP - SEASONAL DANCE	560
5-60-23-592-221 PGM SUP-COMPETITIVE DANCE	825
5-60-23-592-224 PGM SUP - DANCE RECITAL	1,180
5-60-23-594-221 MERCH RESALE SUP-COMPET DANCE	9,328
5-60-23-594-224 MERCH RESALE SUP-DANCE RECITAL	7,543
5-60-23-595-220 PGM SRV - SEASONAL DANCE	1,530
5-60-23-595-221 PGM SRV-COMPETITIVE DANCE	16,865
5-60-23-595-224 PGM SRV - DANCE RECITAL	204
5-60-23-665-224 SAFETY SUPPLIES-DANCE RECITAL	45
5-60-27-546-234 TELEPHONE-EPIC ADVENTURE CP	252
5-60-27-546-235 TELEPHONE-AWESOME ADVENT CAMPS	1,008
5-60-27-591-234 PGM SAL-EPIC ADVENTURE CAMP	59,035
5-60-27-591-235 PGM SAL-AWESOME ADVENTURE CAMP	148,254
5-60-27-592-234 PGM SUP-EPIC ADVENTURE CAMP	1,982
5-60-27-592-235 PGM SUP-AWESOME ADVENTURE CAMP	5,493
5-60-27-595-234 PGM SRV-EPIC ADVENTURE CAMP	12,275
5-60-27-595-235 PGM SRV-AWESOME ADVENTURE CAMP	26,913
5-60-27-596-234 PGM TRANS-EPIC ADVENT CAMP	9,120
5-60-27-596-235 PGM TRANS-AWESOME ADVENT CAMP	15,840
5-60-27-665-234 SAFETY SUPPLIES-EPIC ADVENT CP	190
5-60-27-665-235 SAFETY SUPPLIES-AWS ADVENT CAMP	410
5-60-28-591-255 PGM SAL - YOUTH SPORTS CAMPS	2,997
5-60-28-592-237 PGM SUP - YOUTH VOLLEYBALL	2,926
5-60-28-592-255 PGM SUP - YOUTH SPORTS CAMP	150
5-60-28-592-258 PGM SUP - YTH DODGEBALL LEAGUE	5,842
5-60-28-592-260 PGM SUP - YOUTH BASKETBALL	9,436
5-60-28-592-262 PGM SUP-YTH SUMMER BASKETBALL	2,168
5-60-28-592-270 PGM SUP - YTH FALL SOCCER	5,627
5-60-28-592-272 PGM SUP - YTH SPRING SOCCER	6,640
5-60-28-592-860 PGM SUP-YTH BB/SB LEAGUES	33,444
5-60-28-592-865 PGM SUP-YTH BB/SB FALL LGS	16,143

CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

20 -RECREATION FUND

RECREATION

BUDGET

5-60-28-592-870 PGM SUP - YTH TRAVEL SB	7,739
5-60-28-592-891 PGM SUP-HS BASEBALL/SOFTBALL	1,229
5-60-28-594-272 MERCH RESALE-YTH SPRING SOCCER	3,565
5-60-28-595-237 PGM SRV - YOUTH VOLLEYBALL	3,110
5-60-28-595-258 PGM SRV - YTH DODGEBALL LEAGUE	6,174
5-60-28-595-260 PGM SRV - YOUTH BASKETBALL	13,446
5-60-28-595-262 PGM SRV-YTH SUMMER BASKETBALL	5,046
5-60-28-595-270 PGM SRV - YTH FALL SOCCER	5,000
5-60-28-595-272 PGM SRV - YTH SPRING SOCCER	6,316
5-60-28-595-860 PGM SRV-YTH BB/SB LEAGUES	17,376
5-60-28-595-865 PGM SRV-YTH BB/SB FALL LGS	8,476
5-60-28-595-870 PGM SRV - YTH TRAVEL SB	34,991
5-60-28-595-891 PGM SRV-HS BASEBALL/SOFTBALL	3,335
5-60-28-665-258 SAFETY SUPPLIES-YTH DODGEBALL	140
5-60-28-665-260 SAFETY SUPPLIES-YTH BASKETBALL	400
5-60-28-665-270 SAFETY SUPPLIES-YTH FALL SOCCR	270
5-60-28-665-272 SAFETY SUPPLIES-YTH SPRG SOCCR	366
5-60-28-665-860 SAFETY SUPPLIES-YTH BB/SB LGES	515
5-60-28-665-865 SAFETY SUPPLIES-FALL LEAGUES	378
5-60-29-511-290 FULL TIME LABOR - B & A SCHOOL	110,174
5-60-29-535-000 GROUP MEDICAL B & A CARE	6,883
5-60-29-546-290 TELEPHONE-YTH B/A SCHOOL	2,572
5-60-29-591-290 PGM SAL - YOUTH B/A SCHOOL	230,569
5-60-29-591-292 PGM SAL - DIST 93 FAC/ATTENDAN	10,050
5-60-29-591-298 PGM SAL - YTH KDS CARE DAY OFF	15,168
5-60-29-592-290 PGM SUP - YOUTH B/A SCHOOL	8,984
5-60-29-592-298 PGM SUP - YTH KDS CARE DAY OFF	1,533
5-60-29-595-290 PGM SRV - YOUTH B/A SCHOOL	1,400
5-60-29-595-298 PGM SRV - YTH KDS CARE DAY OFF	4,885
5-60-29-600-290 DISTRICT 93 COMMISSION	18,261
5-60-29-665-290 SAFETY SUPPLIES-ACTIVKIDS	360
5-60-37-591-327 PGM SAL - MS AFTER HOURS	2,566
5-60-37-592-327 PGM SUP - MS AFTER HOURS	946
5-60-37-595-327 PGM SRV - MS AFTER HOURS	1,488
5-60-47-595-460 PGM SRV - HIGH SCHOOL CAMPS	59,333
5-60-48-592-434 PGM SUP - ADULT SB TOURNAMENTS	12,081
5-60-48-592-435 PGM SUP - ADULT SOFTBALL	15,625
5-60-48-592-440 PGM SUP - ADULT SPORTS LEAGUES	10,902
5-60-48-595-434 PGM SRV - ADULT SB TOURNAMENTS	10,614
5-60-48-595-435 PGM SRV - ADULT SOFTBALL	38,430
5-60-48-595-440 PGM SRV - ADULT SPORTS LEAGUES	27,600
5-60-48-665-435 SAFETY SUPPLIES-ADULT SOFTBALL	426
5-60-48-665-440 SAFETY SUPPLIES-ADULT SPORTS L	258
5-60-54-591-515 PGM SAL-FOREVER YNG SPEC EVENT	608
5-60-54-592-515 PGM SUP-ADULT SPECIAL EVENT	880
5-60-54-595-515 PGM SRV-ADULT SPECIAL EVENT	500
5-60-55-591-520 PGM SAL-ADULT TRIPS	21,076
5-60-55-591-525 PGM SAL-ADULT OVERNIGHT TRIPS	6,139
5-60-55-592-520 PGM SUP-ADULT TRIPS	962
5-60-55-592-525 PGM SUP-ADULT OVERNIGHT TRIPS	752

CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

20 -RECREATION FUND

RECREATION

	BUDGET
5-60-55-595-520 PGM SRV-ADULT TRIPS	71,431
5-60-55-595-525 PGM SRV-ADULT OVERNIGHT TRIPS	86,688
5-60-55-665-520 SAFETY SUPPLIES-ADULT TRIPS	55
5-60-60-591-699 PGM SAL - REC ATTENDANTS	175,296
5-60-60-592-699 PGM SUP - REC ATTENDANTS	950
5-60-61-595-680 PGM SRV-SPORTS INSTRUCTIONAL	36,271
5-60-64-591-610 PGM SAL - FAMILY SPECIAL EVENT	1,577
5-60-64-592-610 PGM SUP - FAMILY SPECIAL EVENT	5,013
5-60-64-595-610 PGM SRV - FAMILY SPECIAL EVENT	14,263
5-60-68-595-655 PGM SRV-SPECIAL SPORTS TRAIN	8,428
5-60-70-570-700 CONTRACTUAL SRVS-FVRC POOL	460,000
5-60-70-570-704 CONTRACT SRVS-FVRC POOL RENTAL	4,853
5-60-70-570-750 CONTRACTUAL SRVS-CCWP	322,000
5-60-70-570-754 CONTRACT SRVS-CCWP POOL RENTAL	3,200
5-60-70-591-750 PGM SAL-CASHIER GENERAL SWIM	16,022
5-60-70-591-754 PGM SAL-CCWP POOL RENTAL	221
5-60-70-591-760 PGM SAL-CCWP SPECIAL EVENTS	117
5-60-70-592-700 PGM SUP - GENERAL SWIM	150
5-60-70-592-705 PGM SUP - INDOOR POOL EVENTS	525
5-60-70-592-750 PGM SUP-GENERAL SWIM	865
5-60-70-592-760 PGM SUP-CCWP SPECIAL EVENTS	340
5-60-70-594-750 MERCH RESALE SUPPLIES-CCWP	435
5-60-70-595-750 PGM SRV-GENERAL SWIM	80
5-60-70-595-760 PGM SRV-CCWP SPECIAL EVENTS	500
5-60-70-609-700 INTERFUND TRF - FVRC POOL	982
5-60-70-609-750 INTERFUND TRF - CCWP	5,440
5-60-70-649-700 MINOR EQUIPMENT - FVRC POOL	700
5-60-70-649-750 MINOR EQUIPMENT-GENERAL SWIM	3,455
5-60-70-665-700 SAFETY SUPPLIES - FVRC POOL	253
5-60-70-665-750 SAFETY SUPPLIES - CCWP	211
5-60-71-529-707 PGM SAL-INSTR/COORD SWIM LESS	57,471
5-60-71-592-707 PGM SUP-INSTR/COORD SWIM LESSO	750
5-60-78-591-710 PGM SAL-SWIM TEAM	44,422
5-60-78-592-710 PGM SUP - SWIM TEAM	2,852
5-60-78-595-710 PGM SRV - SWIM TEAM	1,100
5-60-80-517-800 PGM SAL-ATTENDANT FITNESS CTR	107,968
5-60-80-518-800 PGM SAL-INSTRUCTOR FITNESS CTR	105,098
5-60-80-543-800 CABLE - FITNESS CENTER	4,830
5-60-80-559-800 TRAINING/SEMINARS FITNESS CTR	300
5-60-80-562-800 REPAIR SERVICES-FITNESS	15,000
5-60-80-592-800 PGM SUP-FITNESS CENTR-MEM/PASS	14,103
5-60-80-595-800 PGM SRV-FITNESS CENTR-MEM/PASS	2,700
5-60-80-609-800 INTERFUND TRF - FITNESS	50,457
5-60-80-649-800 MINOR EQUIPMENT-FITNESS	6,650
5-60-80-665-800 SAFETY SUPPLIES-FITNESS	1,050
5-60-80-671-800 PROMOTION SUPPLIES-FITNESS	1,250
5-60-86-591-820 PGM SAL FITNESS PERSONAL TRAIN	15,863
5-60-89-591-825 PGM SAL-FITNESS PROGRAMS	4,362
5-60-89-592-825 PGM SUP-FITNESS PROGRAMS	480
5-60-89-595-825 PGM SRV-FITNESS PROGRAMS	1,280

CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

20 -RECREATION FUND

RECREATION

BUDGET

5-60-90-591-903 PGM SAL - GYMNAS TIC GROUP OUTI	204
5-60-91-591-905 PGM SAL - GYMNAS TIC INSTRUCTNL	62,672
5-60-91-591-906 PGM SAL-GYMNSTC PRIVATE LESSON	2,495
5-60-91-592-905 PGM SUP - GYMNAS TIC INSTRUCTNL	2,310
5-60-91-595-905 PGM SRV-GYMNAS TIC INSTRUCTIONA	650
5-60-91-665-905 SAFETY SUPPLIES-GYMNAST INSTRC	120
5-60-98-591-901 PGM SAL - GYMNAS TIC TEAM	29,921
5-60-98-592-901 PGM SUP - GYMNAS TIC TEAM	2,150
5-60-98-595-901 PGM SRV - GYMNAS TIC TEAM	<u>5,851</u>
TOTAL EXPENDITURES	4,908,653

REVENUE OVER/ (UNDER) EXPENDITURES	657,967
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CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

20 -RECREATION FUND
REGISTRATION SERVICES

BUDGET

REVENUES

EXPENDITURES

5-62-00-511	FULL-TIME LABOR	53,842
5-62-00-521	PART-TIME LABOR	77,395
5-62-00-535-000	GROUP MEDICAL	<u>10,787</u>
TOTAL EXPENDITURES		142,024

REVENUE OVER/ (UNDER) EXPENDITURES (142,024)

CAROL STREAM PARK DISTRICT
 BUDGET LISTING
 AS OF: JANUARY 31ST, 2026

20 -RECREATION FUND
 MCCASLIN FIELDS

BUDGET

REVENUES

EXPENDITURES

5-64-00-545	WATER/SEWER-MCCAS FIELDS	14,390
5-64-00-547	ELECTRIC-MCCASLIN FIELDS	27,100
5-64-00-548	REFUSE-MCCASLIN FIELDS	2,940
5-64-00-556	MAINTENANCE CONTRACTS	1,875
5-64-00-562	REPAIR SERVICES	5,250
5-64-00-651	MINOR EQUIPMENT	600
5-64-00-656	JANITORIAL SUPPLIES	5,000
5-64-00-660	PLAYGROUND MAT/MAINT MCCASLIN	3,400
5-64-00-660-058	PLAYGROUND MAT/MAINT-VANDALISM	200
5-64-00-662	ATHLET FIELD MAINT SUP-MCCASLI	2,750
5-64-00-664	REPAIR/MAINT MATERIALS	800
5-64-00-664-058	REPAIR/MAINT MAT-VANDALISM	<u>100</u>
	TOTAL EXPENDITURES	64,405

REVENUE OVER/ (UNDER) EXPENDITURES (64,405)

CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

20 -RECREATION FUND

MINIATURE GOLF

BUDGET

EXPENDITURES

5-65-00-544	GAS	1,420
5-65-00-545	WATER/SEWER	350
5-65-00-546	TELEPHONE/INTERNET	3,865
5-65-00-547	ELECTRIC	5,230
5-65-00-548	REFUSE	3,920
5-65-00-556	MAINTENANCE CONTRACTS	3,954
5-65-00-562	REPAIR SERVICES	1,550
5-65-00-568	PERMITS/LICENSES	315
5-65-00-651	MINOR EQUIPMENT FACILITY	1,000
5-65-00-654	CHEMICALS	1,300
5-65-00-656	JANITORIAL SUPPLIES	400
5-65-00-664	REPAIR & MAINT SUPPLIES	<u>1,800</u>
TOTAL EXPENDITURES		25,104

REVENUE OVER/ (UNDER) EXPENDITURES	(25,104)
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TOTAL REVENUES	7,117,721
TOTAL EXPENDITURES	<u>7,297,974</u>
REVENUE OVER/ (UNDER) EXPENDITURES	(180,252)

CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

25 -SPECIAL RECREATION F

SPECIAL RECREATION

BUDGET

REVENUES

4-00-00-410	PROPERTY TAXES - CURRENT	800,000
4-00-00-420	INTEREST	<u>5,000</u>
	TOTAL REVENUES	805,000

EXPENDITURES

5-00-00-511	FULL TIME LABOR	14,713
5-00-00-535-000	GROUP MEDICAL	659
5-00-00-575	INCLUSION COSTS	200,000
5-00-00-602	WDSRA TAX ALLOCATION	384,373
5-00-00-605	DONATIONS	3,000
5-00-00-609	INTERFUND TRANSFER-SPECIAL REC	38,116
5-00-00-651	MINOR EQUIPMENT	900
5-00-00-725	ADA CAPITAL IMPROVEMENTS	<u>190,000</u>
	TOTAL EXPENDITURES	831,761

REVENUE OVER/ (UNDER) EXPENDITURES	(26,761)
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TOTAL REVENUES	805,000
TOTAL EXPENDITURES	<u>831,761</u>
REVENUE OVER/ (UNDER) EXPENDITURES	(26,761)

CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

30 -BOND AND INTEREST FU

BOND AND INTEREST

BUDGET

REVENUES

4-00-00-410	PROPERTY TAXES - CURRENT	<u>5,976,724</u>
	TOTAL REVENUES	5,976,724

EXPENDITURES

5-00-00-900	PAYING AGENT FEES	4,000
5-00-00-928	2011A CAPITAL APPRECIATION BD	1,220,000
5-00-00-932	2016 GO REFUNDING PARK BOND	633,500
5-00-00-933	2020A GO LTD TAX REF PK BOND	5,800
5-00-00-934	2020B TAX GO LTD TAX REF PK BD	243,223
5-00-00-935	2020C GO REFUNDING PARK BOND	3,064,750
5-00-00-936	2020D TAX GO REF PARK BOND	259,829
5-00-00-937	2021A TAX GO LTD TAX REF PK BD	142,542
5-00-00-938	2021B TAX GO REF PARK BOND	<u>463,465</u>
	TOTAL EXPENDITURES	6,037,108

REVENUE OVER/ (UNDER) EXPENDITURES	(60,384)
------------------------------------	-----------

TOTAL REVENUES	5,976,724
TOTAL EXPENDITURES	<u>6,037,108</u>
REVENUE OVER/ (UNDER) EXPENDITURES	(60,384)

CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

32 -CAPITAL IMPROVEMENTS

CAPITAL IMPROVEMENTS

BUDGET

REVENUES

EXPENDITURES

5-00-00-702	ATHLETIC FIELDS	<u>35,000</u>
TOTAL EXPENDITURES		35,000

REVENUE OVER/ (UNDER) EXPENDITURES	(35,000)
------------------------------------	-----------

TOTAL EXPENDITURES	<u>35,000</u>
--------------------	---------------

REVENUE OVER/ (UNDER) EXPENDITURES	(35,000)
------------------------------------	-----------

CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

35 -CASH IN LIEU

CASH IN LIEU

BUDGET

REVENUES

EXPENDITURES

5-00-00-773 APPOMATTOX PARK

52,440

TOTAL EXPENDITURES

52,440

REVENUE OVER/ (UNDER) EXPENDITURES

(52,440)

TOTAL EXPENDITURES

52,440

REVENUE OVER/ (UNDER) EXPENDITURES

(52,440)

CAROL STREAM PARK DISTRICT

BUDGET LISTING

AS OF: JANUARY 31ST, 2026

43 -2025 CAPITAL IMPROVE
2025 CAPITAL IMPROVEMENTS

BUDGET

REVENUES

EXPENDITURES

5-00-00-710	ARMSTRONG PARK	300,000
5-00-00-723	FOUNTAIN VIEW REC CENTER	43,300
5-00-00-753	CORAL COVE WATER PARK	8,500
5-00-00-755	EVERGREEN GYM	39,813
5-00-00-773	APPOMATTOX PARK	185,000
5-00-00-800	CAPITAL EQUIPMENT	<u>308,200</u>
	TOTAL EXPENDITURES	884,813

REVENUE OVER/ (UNDER) EXPENDITURES (884,813)

TOTAL EXPENDITURES 884,813

REVENUE OVER/ (UNDER) EXPENDITURES (884,813)

FULL REPORT

Carol Stream Park District

WHERE EVERYONE IS WELCOME

STRATEGIC PLANNING AND GOAL DEVELOPMENT INITIATIVE

2026-2029

PREPARED JULY 2025



NORTHERN ILLINOIS UNIVERSITY

Center for
Governmental Studies

Outreach Engagement and Regional Development

Center for Governmental Studies
Northern Illinois University
DeKalb, IL 60115

Strategic Plan Process Acknowledgements

CAROL STREAM PARK DISTRICT BOARD OF COMMISSIONERS

Jacqueline Jeffery, *President*

Adam Parisi, *Vice President*

Katie Becker, *Commissioner*

Dan Bird, *Commissioner*

Jenn Pauling, *Commissioner*

Tim Powers, *Commissioner*

Sara Witteck, *Commissioner*

*Brenda Gramann, *Retired Commissioner*

*Brian Sokolowski, *Retired Commissioner*

CAROL STREAM PARK DISTRICT ADMINISTRATIVE LEADERSHIP

Sue Rini, *Executive Director*

Renee Bachewicz, *Director of Recreation*

Shane Hamilton, *Director of Parks and Facilities*

Lisa Scumaci, *Director of Finance and IT*

Christine Quinn, *Director of Human Resources and Administrative Services*

CAROL STREAM PARK DISTRICT COMMUNITY AND STAKEHOLDERS

The Park District would also like to thank all the community members who participated in the stakeholder feedback phase of the process. An effective strategic plan includes feedback from stakeholders to ensure that needs and expectations are shared and understood by leaders of the organization.



NORTHERN ILLINOIS UNIVERSITY

**Center for
Governmental Studies**

Outreach Engagement and Regional Development

Process facilitated by Northern Illinois University Center for Governmental Studies

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Carol Stream Park District Background

The Carol Stream Park District, established in 1964, serves the residents of Carol Stream, Illinois, by offering a range of recreational programs and maintaining its parks and recreation facilities. Spanning more than 40 parks and 360 acres of land, the District provides access to athletic fields, playgrounds, trails, natural areas, and community gathering spaces. Main facilities include the Fountain View Recreation Center and the Simkus Recreation Center, which host a variety of fitness, aquatic, and community programming for all age groups.

Governed by a publicly elected Board of Commissioners, the Park District operates with a focus on fiscal responsibility, community engagement, and environmental stewardship. Its mission is to enrich the community by delivering exceptional experiences in recreation, fitness, and fun, while promoting a healthy and active lifestyle¹. Through thoughtful planning and responsive service, the District continues to adapt to the evolving needs of its residents and strives to enhance the overall quality of life in the community.

To read more about the Carol Stream Park District, visit <https://www.csparks.org/>

Introduction

Strategic planning is an effective way to identify and confirm the Park District’s vision for the future and set organizational purpose and direction by incorporating clear priorities and measurable goals. To this end, the Carol Stream Park District (the “District”) engaged the Northern Illinois University Center for Governmental Studies (“NIU-CGS”) in June 2024 to facilitate its strategic planning process (Figure 1). The value of such processes continues to be recognized by policy-making boards, councils, and executive staffs in both private and public organizations.

In October and November 2024, the NIU-CGS team gathered internal and external stakeholder input that was shared at the strategic planning leadership workshop held in February 2025. The workshop offered elected officials and administrative leadership an opportunity to explore the Park District’s vision for the future, to engage and listen to its internal and external stakeholders, and, ultimately, create short- and long-term goals and establish priority areas. It also provided a positive atmosphere where workshop participants could discuss the best ways to serve the District and the broader community in the coming years.

It is important to keep in mind that the judicious use of the District’s limited resources, including financial resources and professional staff time, is key to achieving good results. Only a limited number of goals and objectives can be managed and implemented effectively at any given time. In a very realistic sense, clear and stable priorities must be maintained if the District desires to stretch its resources as far as they can go.

Figure 1. Strategic Planning Model



¹<https://www.csparks.org/about-us/mission-vision-values/>

Pre-Workshop – Environmental Scanning and Stakeholder Input

The District's leadership recognizes the importance of gaining a comprehensive understanding of their organization and the broader community they serve by gathering input from various stakeholders. During the environmental scanning phase of the strategic planning process, NIU-CGS aimed to examine factors that shape the District's future direction. To accomplish this, the NIU-CGS team conducted focus groups and interviews involving external and internal stakeholders. The results from the stakeholder input phase were shared in thematic form at the strategic planning leadership workshop, providing valuable insights to guide discussions.

EXTERNAL STAKEHOLDER PERSPECTIVES

Incorporating external perspectives into the District's strategic plan helps capture the diverse needs and aspirations of the community, ensuring the plan is responsive to stakeholders' concerns. This approach fosters public trust and engagement, leading to more effective and sustainable outcomes. To gather these external perspectives, the NIU-CGS team conducted focus groups. Detailed summaries are provided in [Appendix A](#).

- **Focus groups** are designed to be a highly interactive approach, allowing for a robust and informative conversation with and between participants. In October 2024, two focus groups were conducted at the Fountain View Recreation Center with the District's external stakeholders, as outlined below. The number of participants in each group ranged from 14-21.
 - » *Civic Organizations and Intergovernmental Institutions*
 - » *Invitational Residents and Park District Patrons, Volunteers, and Users*

INTERNAL STAKEHOLDER PERSPECTIVES

Gathering internal perspectives when developing the District's strategic plan is crucial, as it ensures the plan is informed by the insights and experiences of those who best understand the Park District's unique operations and challenges. This comprehensive input can create more effective and inclusive strategies, aligning with the community's needs and goals. The NIU-CGS team conducted interviews with the District's leadership team and elected officials as well as facilitated a focus group with staff. Detailed summaries are provided in [Appendix A](#).

- In October 2024, a **focus group** was conducted with District front- and mid-line staff at the Fountain View Recreation Center. Participants included 19 staff members across different Park District departments.
- **Interviews** result in highly personalized participation and the in-depth sharing of ideas. The focus of the interview sessions is to gain an initial perspective by building a balanced and informed view of the District from each stakeholder's unique vantage point. In November 2024, virtual interviews were conducted with the District's Board of Commissioners and a working session was conducted with administrative leadership at Fountain View Recreation Center in January 2025.

Figure 2. 2024-2025 All Stakeholder Priorities

STAKEHOLDER PRIORITIES – ALIGNMENT OF ALL STAKEHOLDER FEEDBACK

(internal and external focus groups and interviews)



**Facilities and Infrastructure
Enhancements**



**Community
Engagement**



**Organizational
Development**



**Financial
Stewardship**

Leadership Workshop –

Outline of Exercises and Discussion Sessions

All discussion sessions at the strategic planning leadership workshop with elected officials and administrative leadership, held in February 2025, employed highly participative and interactive approaches. The workshop facilitators utilized a group discussion approach that assures each participant an equal opportunity to speak and share opinions with the larger group. Participants were also able to weigh alternatives and refine their thinking through dialogue in small-group activities at the workshop. As ideas were shared and debated, the group worked steadily toward a consensus regarding the District’s mission, future direction, goals, and priorities.

INTRODUCTIONS AND ICEBREAKER EXERCISE

Participants were asked to introduce themselves and share in what capacity (employee or elected official) and how long they have been involved with the District. Next, they engaged in an icebreaker exercise titled, “Garage Sale.” In this exercise, workshop participants selected an item from the “garage sale” table that represented an important issue, initiative, or big idea they felt should be a part of the District’s future and be discussed as part of the strategic planning process. This was a brainstorming exercise, and no evaluative or judgmental debate was permitted during this session. Next is a list of those answers (Figure 3).

Figure 3. Icebreaker: important issue, initiative, or big idea that should be part of the District’s future

Garage Sale Item	Workshop Participant Responses
Baseball	Need for more baseball fields and synthetic turf.
Pez Dispenser	“What’s old is new” – Remember past successes and maintain focus on what works well.
Hard Hat	Making positive improvements through new playgrounds and construction projects.
Fire Truck	Increase revenue for information technology. - Example: Corporate Replacement Tax used as funding source
Flashlight	Always seeking to maximize use of existing space and explore opportunities to add more.
Rope	Park District should be the connector: bringing together all people regardless of race, age, or demographics.
Clorox Wipes	Wipe away Park District debt—Board should prioritize financial responsibility, especially after new facility investments.
Elephant	Continued focus on diversity, equity, and inclusion (DEI)—ensure everyone can access and enjoy programs and facilities which is part of our mission.
Candle	Spark an inclusive environment that welcomes all abilities—make Carol Stream a model community.
Police Car	Enhance safety, security, and training, especially at public-facing areas like the front desk.
Hard Hat	Explore options for land acquisition or leasing. Park District is currently landlocked but needs more space.
Tape Measure	Celebrate growth and measure ongoing success—acknowledge how far the Park District has come.
Brick	Continue making infrastructure improvements (e.g., indoor turf), and create more space for programming and services.
Sharks	Making good progress in safety protocols; consider a phased approach to enhance access control and emergency training for staff.
Thumbs Up	Prioritize staff retention, training, strategic thinking, and create opportunities for growth in a team-oriented culture.
Pig	Add recreational flag football (e.g., “pig skin”) to the Park District’s programming.
Green Tape	Continue community engagement projects and partnerships to raise the profile of Carol Stream and the Park District.
Softball	Improve parks and facilities for softball by adding batting cages and enhancing related programming.
Capitol Building	Monitor and engage in legislative initiatives—track policies that impact funding and would put potential constraints on programming or services.

VISIONING FOR THE FUTURE

The workshop participants next engaged in a visioning exercise to describe the desired future direction of the District by answering the following question: "If you left the community and didn't return for 10-15 years, what do you think you will see or what do you hope you will see when you return in terms of development, services, programs, improvements or changes?" Participants were asked to think about their ideas ahead of time and then be ready to share them with the group during this session of the workshop. Responses are listed in Figure 4.

Figure 4. Visions for the Future—Hope or think you will see in 10-15 years

Note: an asterisk (*) indicates that others expressed agreement with the statement.

Hope or Think You Will See in 10-15 Years...

Addition of more connecting paths to connect community, including along Morton Rd.

Park District gets an indoor ice rink.

Supervisory and administrative staff has a more collaborative and connected office space.

Lazy River added to the Park District's pool – improvements and added amenities to pool.*

New gymnastics facility.

More gym space.

Sustainability plan for natural areas – consider adding a butterfly garden.

Staff is proud and satisfied.

Upgrades are made to the Simkus Recreation Center.

Collaborative Communications Plan for events and programming, etc.

Staff is representative of demographically diverse community.

Park District gets an indoor ice rink.

Continued engagement with partners such as neighboring municipalities, schools, libraries, etc. *

- *Focus on strengthening the Park District's partnership and relationship with library*

Additional transportation for Park District, including a larger school bus, new vehicles, and more bus drivers.

Park District gets a food truck.

Full-time Safety Coordinator position is created.

Partner to provide programs for veterans.

- *Tap into the market of younger veterans, fitness, services, etc.*

Park District creates an undefined, open community space or room for gathering and meetings.

- *E.g., work meetings, space for teenagers to hang out, PTA meetings, crafts, refreshments*

Strengthen the Parks Foundation by raising awareness to increase funding.

Hire additional maintenance staff to help with demand and expectations from community (cleanliness of parks is a high priority yet park maintenance has the fewest employees).

Ensure the Park District is financially stable to keep up facilities and equipment.

- *New, up-to-date equipment, keep up with trends in programming (pickleball, flag football, rise in popularity)*

Park District has explored their role and potential partnerships in strengthening mental health services and programs for the community.

Advance the Park District's technology, bring up to date.

- *Audio and video, televisions, phone system, registration, website, artificial intelligence*

Access barriers are eliminated.

- *Spatial constraints, registration desk and staff seating location are reconfigured for better flow, consider moving the fitness center to the first floor, etc.*

Match Armstrong Park to McCaslin Park so the Park District has two big complexes (consider adding a band shell and concessions to Armstrong Park).

Overall improved athletic fields.

McCaslin Park gets a "McCaslin Pub" – upstairs establishment, entertainment.

Improvements are made to the mini golf course.

- *Pump, drainage, updated and added technology, cleaned up*

More planning together with regional partners, make the most efficient use of space and resources and strengthen each other. *

Large indoor sports complex, maybe repurpose an existing Park District property or building.

Hope that everything becomes more affordable (materials, etc.) so Park District can afford to make updates, etc.

Internal advancement opportunities are provided for staff, including succession planning, growth pathways.

Patrons and users know how to access Park District information and where to look for it about programs, etc. (website, newsletter, social media, etc.)



ENVIRONMENTAL SCANNING PART I— SURRENDER OR LEAD

Next, participants were introduced to a leadership exercise titled, “Surrender or Lead.” During this exercise, participants organized into small groups to respond to a series of structured questions. These questions aimed to reveal hopes, perspectives, challenges, opportunities, and possible barriers based on the collective view of each group. The responses were recorded and the combined themes from the three groups are reported next. For a full list of Surrender or Lead responses from each individual group, see [Appendix B](#).

Themes from Surrender or Lead:

- Balancing big dreams and ideas with realistic planning and resource limitations.
- Prioritizing financial sustainability through diversified funding, sustainable growth, and responsible investment in programs, facilities, and technology.
- Empowering staff as a core driver of quality, impact, and community connection.
- Strengthening community relationships through collaboration, communication, and responsiveness to resident needs.
- Fostering strategic leadership and decision-making to maintain assets, elevate identity, and position the Park District as a leader.

ENVIRONMENTAL SCANNING PART II— LARGE GROUP SWOC ANALYSIS

The next exercise at the strategic planning workshop allowed participants to further review and account for the internal and external factors present that could potentially influence the Park District, both negatively and positively. Workshop participants were asked to identify the Park District’s **strengths (S)** and **weaknesses (W)**. In what areas does the Park District regularly excel, and in what areas are there difficulties or shortcomings in terms of expertise, resources, or training? What **opportunities (O)** are on the horizon that can be used to the Park District’s advantage? Conversely, what trends or **challenges (C)** lie ahead that would be obstacles or hindrances? These elements could include both internal and external factors, conditions, trends, regulations, agencies, and resources. The full list of responses to the exercise are provided in Figure 5.

Figure 5. Large Group Rapid Fire SWOC Analysis

STRENGTHS

- Agency vendors (Corporate Counsel, Risk Management, Bond Council)
- Western DuPage Special Recreation Association (WDSRA) – Special Recreation District
- Cohesive Board
- Transfer to capital fund
- Educational opportunities available
- Rentals revenue and available customer service
- Capital improvement budget and plan
- Americans with Disabilities Act (ADA) plan for parks and facilities
- Supportive of flexible staffing
- Cohesive brand – professional, recognized (signage)
- Park District has a good reputation*
- Talented staff
- Board trusts staff
- Community support from patrons
- Community partners
- Facilities are constantly being updated, kept looking nice
- Variety of programming
- Multiple generations in the workforce
- Park District’s large volunteer base
- Ability to adapt and do more with less
- Affordable benefits packages and pension for staff
- Carol Stream Parks Foundation (CSPF) is a partner in fundraising
- Pathways and trails are one of the most popular Park District features for residents
- Good bond rating

WEAKNESSES

- Shoreline maintenance
- Competition from corporate fitness
- Lack of space – facility limitations
- Balancing new ideas from staff with planning efforts and growth
- Not enough funding
- Park District is currently landlocked
- Need to maintain focus on safety and security
- Technology is outdated
- Debt structure
- Need more sponsorships
- Shortage of staff, need an evaluation of staffing levels
- Need stronger Foundation
- Improved communications to reach users who need additional modes of communication

OPPORTUNITIES

- Building relationships with legislators
- Carol Stream Parks Foundation (CSPF) – raising awareness and funds
- More rentals utilizing the rental space available for indoor and outdoor assets
- Adding more turf, indoor facilities, and fields
- Increased veteran engagement
- Pathways and trails are more connected, activities utilizing trails, etc.
- Develop a plan to make all facilities and parks Americans with Disabilities Act (ADA) accessible
- Adding food truck concessions at Armstrong Park
- Capitalize on new trends in programming such as pickleball and flag football
- Shoreline maintenance
- Community support
- Artificial intelligence
- Homeschool programming
- St. Luke’s Church location (idea for expanding space for programming)
- Succession planning
- Focus on the active adults population
- Creative funding strategies
- Untapped groups of residents
- Sponsorships
- Unified message – use partnerships with intergovernmental organizations
- Cooperative programming with other park districts

CHALLENGES

- Finding and keeping seasonal maintenance staff
 - » *Challenging because of the work schedule, long hours, work/life balance, and burnout*
- High demand of residents
- Maintaining aging facilities
- Carol Stream Parks Foundation (CSPF) – raising awareness and fundraising are challenging
- Supporting newer employees’ ideas – ensuring that their voices are heard and included and input is considered
- Communication – so many formats or avenues
- Need more transportation available for events and activities
- Remote work environment, expectations for coming into the office, competing with other places who can offer remote work
- Shoreline maintenance
- Balancing needs of programs with limited space
 - » *Managing expectations*
- Keeping up with customer service
- Community partners – competition and overlap with some programming, learning how to work together to support each other and not step on any toes
- Artificial intelligence
- Legislation
- Park District is currently landlocked
- Staff that is retiring – need for succession planning
- Training the next generation of staff – combating and working with generational differences
- Maintaining safety and security
- Lack of internal office and programming space
- Market competition – private entities offering the same programs and services (gyms, etc.)
- Increasing expenses

NOMINAL GROUP GOAL IDENTIFICATION

With the preceding discussion sessions and exercises acting as a sound foundation for goal setting, the next exercise provided time for a healthy group discussion and development of goals and objectives to achieve the future visions as expressed by workshop participants.

Participants reconvened in the same small groups from the previous exercise for goal development. Each group was allotted time to develop, and then report out, at least three to four important policy and program goals that they thought the Park District should accomplish. Groups were asked to create goals using two different time frames: **short-term goals**, which could be started or accomplished in the next one to three years, and **long-term goals**, which could be accomplished in a four- to eight-year time frame. Each small group then shared their goals with the larger group. Goals could be highly specific or general, but all goals pointed to important outcomes that leadership hopes to see in the years ahead.

Short-term goals are those goals or objectives that could or should be completed or substantially underway in the next one to three years.

Long-term goals are those goals or objectives that could or should be completed or substantially underway within a four- to eight-year time frame.

Open Group Discussion and Consolidation of Goals and Objectives

This final phase of the goals discussion served as a forum for workshop participants to refine and compare the ideas and goals offered by each participant. Participants gave their opinions and further explained the fit, ideas, and policy outcomes expressed in the goals and discussed if additional goals or details were needed.

Following the workshop, NIU-CGS worked with the Park District's leadership to refine the strategic goals, ensuring they aligned with the direction set by the Board and senior staff, clarified intent, and eliminated redundancies.



Strategic Priority Areas

Based on an evaluation of the entirety of the process, including interviews, focus groups, discussions at the workshop, and the goals developed, the NIU-CGS team worked with Park District staff to identify six high-level strategic priority areas. These priority areas represent larger themes or priorities that encompass all the strategic goals and highlight the activities and initiatives that the Park District will focus on in both the short and long term. The strategic priority areas identified as a result of the strategic planning process are illustrated and fully defined (in no particular order) next. For focus group data alignment related to each priority area, see [Appendix C](#).



PRIORITY AREA: **COMMUNITY CONNECTION AND ENGAGEMENT**

This priority area focuses on strengthening communication, outreach, and partnerships with residents and community organizations. Key initiatives include enhancing marketing and digital communication strategies, addressing language access barriers, and engaging non-users of Park District facilities. Efforts also involve creating opportunities for inclusive community input and supporting connection across all ages, abilities, and cultures.



PRIORITY AREA: **FINANCIAL SUSTAINABILITY**

Maintaining a strong financial foundation is essential to the long-term success of any organization. This strategic priority emphasizes diversifying revenue streams through expanded concessions, increased sponsorships, targeted fundraising efforts, and the pursuit of grant opportunities. It also includes the ongoing, strategic management of financial obligations and the thoughtful exploration of growth opportunities—such as property acquisitions or improvements—that align with the organization’s mission and long-term sustainability. Effective budgeting and financial planning are essential to ensure that resources are allocated in support of both immediate needs and future goals.



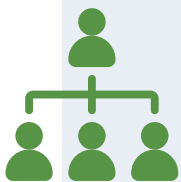
PRIORITY AREA: **INNOVATIVE AND SECURE INFRASTRUCTURE**

This area addresses improvements to both physical infrastructure and digital technology systems. Initiatives include updating emergency preparedness plans, enhancing facility security, and implementing technology upgrades to improve operational efficiency. Additional efforts include exploring emerging AI and provide staff training to support infrastructure enhancements.



PRIORITY AREA: **COMPREHENSIVE PROGRAMMING AND SERVICES**

Delivering diverse and responsive programming is critical to the mission of the Park District. Priorities include expanding access in underserved areas, increasing active adult and senior offerings, and incorporating emerging recreation trends. These efforts are intended to meet the evolving needs and interests of the community.



PRIORITY AREA: **STAFF DEVELOPMENT AND RETENTION**

This priority area focuses on investing in staff capacity and support. Key initiatives involve evaluating staffing levels, offering professional development, and implementing strategies to improve retention and succession planning. Enhancing workplace culture and providing growth opportunities contribute to a stable, skilled, and fulfilled workforce.



PRIORITY AREA: **FACILITY ASSESSMENT AND IMPROVEMENT**

This priority area focuses on ongoing evaluation and upgrades to facilities. Activities include renovations to the Simkus Recreation Center, improvements to athletic fields, and identification of opportunities for new indoor spaces. Capital improvement planning and ADA compliance guide efforts to ensure facilities remain safe, functional, and accessible for all.

Post-Workshop – Goal Prioritization and Ranking Exercise

The Park District’s senior-level staff and Board of Commissioners were asked to delineate, via a post-workshop online ranking exercise, which goals should be given the highest priority. Each participant was provided with an online ranking tool, where they ranked each goal within its respective Priority Area in order of importance, using a “forced ranking” method. For example, participants were asked to rank all goals that fell under the Community Connection and Engagement Priority Area against each other, all Financial Sustainability goals against each other, and so on.

The overall ranking of each goal is calculated using the average of the rankings given by all participants. For example, if a goal was given scores of **2, 5, 6, 6, 1, 2,** and **3**, the average total would be **3.66**. The lower the score, the higher the priority. Again, the average scores were based on the rankings provided by all workshop participants (senior-level staff and Board of Commissioners).

The results of the Park District’s goal-ranking exercise, including each goal’s average score and assigned priority levels of High, Medium, and Lower for each goal within its respective category are shown in Figure 7. For additional comparison, the goals are also displayed by priority level only in Figure 8. Together, these visuals provide a dashboard outlining the strategic goals, objectives, and tasks for the Park District’s leadership to address in the months and years ahead.

Figure 7. 2025 Prioritized Goals Dashboard by Priority Areas

PRIORITY AREA: **COMMUNITY CONNECTION AND ENGAGEMENT**

GOALS	AVERAGE SCORE	PRIORITY LEVEL
<p>Develop a structured Communication Plan to effectively engage external partners, customers, and stakeholders.</p> <ul style="list-style-type: none"> Expand marketing and outreach to connect with non-users and bring users to facilities Assess and determine social media platforms, electronic communications Address language barriers in communications from the Park District 	1.47	High
<p>Distinguish the Carol Stream Park District as a community leader.</p> <ul style="list-style-type: none"> Strengthen partnerships with local governments Provide opportunities for connection amongst all ages, abilities, and cultures Continue to gather community input evaluating needs for programming, services, and potential partnerships 	1.53	Medium

PRIORITY AREA: **FINANCIAL SUSTAINABILITY**

GOALS	AVERAGE SCORE	PRIORITY LEVEL
<p>Remain financially sustainable and maintain adequate funding for future repairs and replacements.</p> <ul style="list-style-type: none"> • Seek grant funding where available 	1.41	High
<p>Continue to focus on diversifying revenue streams.</p> <ul style="list-style-type: none"> • Expand concession operations <ul style="list-style-type: none"> » <i>Concessions/food truck at Armstrong</i> » <i>Expand food options at Coyote Crossing Mini Golf once village water is connected</i> 	1.71	Medium
<p>Monitor markets for refinancing and investment opportunities.</p> <ul style="list-style-type: none"> • Communicate available sponsorship opportunities to private entities and businesses to support Park District programming and services 	2.88	Lower

PRIORITY AREA: **INNOVATIVE AND SECURE INFRASTRUCTURE**

GOALS	AVERAGE SCORE	PRIORITY LEVEL
<p>Explore safety needs at all Park District facilities.</p> <ul style="list-style-type: none"> • Improve access control • Update camera systems • Complete public address system enhancement 	1.71	High
<p>Create a Technology Plan to maximize efficiency.</p> <ul style="list-style-type: none"> • Update the existing IT repair and replacement plan • Evaluate various software and amenities (AV System, HRIS, Scheduling, Maintenance tracking) to improve work functionality, efficiency 	2.12	Medium
<p>Assess and update a comprehensive, district wide emergency operation and Crisis Management Plan.</p> <ul style="list-style-type: none"> • Create staff training and drills; scripted plan 	2.71	Medium
<p>Explore use and application of AI Technology.</p>	3.47	Lower

PRIORITY AREA: **COMPREHENSIVE PROGRAMMING AND SERVICES**

GOALS	AVERAGE SCORE	PRIORITY LEVEL
Integrate programming related to emerging trends. <ul style="list-style-type: none"> • <i>More Pickleball programs</i> 	2.00	High
Expand access to programming and facilities in the underserved areas of the community.	2.41	High
Implement running and walking programs.	3.35	Medium
Expand Active Adult fitness programming.	3.41	Medium
Increase adult educational and hobby classes.	3.82	Lower

PRIORITY AREA: **STAFF DEVELOPMENT AND RETENTION**

GOALS	AVERAGE SCORE	PRIORITY LEVEL
Review Park District staffing levels.	2.00	High
Create a Staff Retention Program/Plan. <ul style="list-style-type: none"> • <i>Enhance employee satisfaction for a healthy and positive work environment</i> • <i>Staff recognition programs and activities</i> • <i>Provide professional development opportunities</i> 	2.06	High
Create or formalize a long-term succession plan that considers career advancement, creates growth pathways, and helps identify potential leaders.	2.41	Medium
Provide opportunities for engaging staff in long-term planning.	3.53	Lower

PRIORITY AREA: **FACILITY ASSESSMENT AND IMPROVEMENT**

GOALS	AVERAGE SCORE	PRIORITY LEVEL
<p>Increase the quality of the Park District's athletic fields.</p> <ul style="list-style-type: none"> • Consider lighted fields and artificial turf • Increase funding for turf/grass field maintenance program 	2.12	High
<p>Evaluate renovation and improvement needs for Simkus Recreation Center.</p> <ul style="list-style-type: none"> • Address ADA standards • Prioritize building improvements • Review things like gymnastics, program rooms, equipment, amenities 	2.88	Medium
<p>Update and implement the Park District's Capital Improvement Plan (CIP) to make necessary upgrades and additions.</p> <ul style="list-style-type: none"> • Renovate the Coral Cove Water Park locker room • Expand paths and connect trails 	3.12	Medium
<p>Incorporate existing repair and replacement plans related to facilities, infrastructure, parks and playgrounds, trails, and shorelines.</p>	3.29	Lower
<p>Investigate funding options, locations, and partnerships for future indoor multipurpose facility.</p> <ul style="list-style-type: none"> • Possibly include athletic fields, storage space, and communal areas • Research available vacant spaces in consideration for expansion 	3.59	Lower

Figure 8. 2025 Prioritized Goals Dashboard All Goals

STRATEGIC GOALS	PRIORITY LEVEL
<p>Develop a structured Communication Plan to effectively engage external partners, customers, and stakeholders.</p> <ul style="list-style-type: none"> Expand marketing and outreach to connect with non-users and bring users to facilities Assess and determine social media platforms, electronic communications Address language barriers in communications from the Park District 	High
<p>Explore safety needs at all Park District facilities.</p> <ul style="list-style-type: none"> Improve access control Update camera systems Complete public address system enhancement 	High
<p>Integrate programming related to emerging trends.</p> <ul style="list-style-type: none"> More Pickleball Courts and programs 	High
<p>Review Park District staffing levels.</p>	High
<p>Create a Staff Retention Program/Plan.</p> <ul style="list-style-type: none"> Enhance employee satisfaction for a healthy and positive work environment Staff recognition programs and activities Provide professional development opportunities 	High
<p>Expand access to programming and facilities in the underserved areas of the community.</p>	High
<p>Remain financially sustainable and maintain adequate funding for future repairs and replacements.</p> <ul style="list-style-type: none"> Seek grant funding where available 	High
<p>Increase the quality of the Park District's athletic fields.</p> <ul style="list-style-type: none"> Consider lighted fields and artificial turf Increase funding for turf/grass field maintenance program 	High
<p>Distinguish the Carol Stream Park District as a community leader.</p> <ul style="list-style-type: none"> Strengthen partnerships with local governments Provide opportunities for connection amongst all ages, abilities, and cultures Continue to gather community input evaluating needs for programming, services, and potential partnerships 	Medium
<p>Create or formalize a long-term succession plan that considers career advancement, creates growth pathways, and helps identify potential leaders.</p>	Medium
<p>Implement running and walking programs.</p>	Medium

Figure 8. 2025 Prioritized Goals Dashboard All Goals (cont.)

STRATEGIC GOALS	PRIORITY LEVEL
Evaluate renovation and improvement needs for Simkus Recreation Center. <ul style="list-style-type: none"> • Address ADA standards • Prioritize building improvements • Review things like gymnastics, program rooms, equipment, amenities 	Medium
Continue to focus on diversifying revenue streams. <ul style="list-style-type: none"> • Expand concession operations <ul style="list-style-type: none"> » <i>Concessions/food truck at Armstrong</i> Expand food options at Coyote Crossing Mini Golf once Village water is connected	Medium
<p>Update and implement the Park District's Capital Improvement Plan (CIP) to make necessary upgrades and additions.</p> <ul style="list-style-type: none"> • Renovate the Coral Cove Water Park locker room • Expand paths and connect trails 	Medium
Create a Technology Plan to maximize efficiency. <ul style="list-style-type: none"> • Update the existing IT repair and replacement plan • Evaluate various software and amenities to improve work functionality, efficiency <ul style="list-style-type: none"> » <i>AV System, HRIS, Scheduling, Maintenance tracking</i> 	Medium
Expand Active Adult fitness programming.	Medium
Assess and update a comprehensive, district wide emergency operation and Crisis Management Plan. <ul style="list-style-type: none"> • Create staff training and drills; scripted plan 	Medium
Monitor markets for refinancing and investment opportunities. <ul style="list-style-type: none"> • Communicate available sponsorship opportunities to private entities and businesses to support Park District programming and services 	Lower
Provide opportunities for engaging staff in long-term planning.	Lower
Increase adult educational and hobby classes.	Lower
Incorporate existing repair and replacement plans related to facilities, infrastructure, parks and playgrounds, trails, and shorelines.	Lower
Explore use and application of AI Technology.	Lower
Investigate funding options, locations, and partnerships for future indoor multipurpose facility. <ul style="list-style-type: none"> • Possibly include athletic fields, storage space, and communal areas • Research available vacant spaces in consideration for expansion 	Lower



Conclusion

The strategic planning process will only be effective if this report serves as a practical guide for Carol Stream Park District's leaders and community. It captures key discussions throughout the strategic planning process and supports the Park District's leadership in creating action plans to achieve strategic goals and advance priority initiatives.

As the Park District evolves, it must adapt to changes in demographics, community trends, technology, and best practices. The strategic plan provides a flexible roadmap to navigate these shifts. To stay aligned with community needs, regular reviews of the strategic planning goals—monthly, quarterly, or semi-annually—are recommended, along with a full update of the plan every three to five years.

The discussions and idea-sharing during the strategic planning process highlighted Carol Stream Park District's forward-thinking leadership, who are committed to embracing strategic thinking and ensuring thoughtful planning for the Park District's future.

We wish you well with the ambitious years that lie ahead.

Melissa Henriksen A. Aiston Jeanna Ballard

Mel Henriksen, Alli Aiston, and Jeanna Ballard
NIU-CGS Project Coordinators and Facilitators

Appendix A: Focus Group and Leadership Interview Feedback

SUMMARY

One of the key analytical techniques used for the focus groups and interview notes is an analyst's search for key phrases, words, or terms that emerged during the stakeholder input sessions, a process known as coding. Coding is an analyst's individual readings of the data, followed by key term searches. The words and phrases listed below are the results of the NIU-CGS team's analysis of the collected focus group and interview notes. At a glance, the analyst can discover which terms were used or referred to most frequently in the feedback notes. Using individual analysts' coding, the researcher identifies terms that recur across participant groups and across questions. The results reveal key topics or issues that should be weighed and considered when proceeding with strategic planning discussions.

The information that follows is a summary of key themes and topics that emerged during the exploratory focus group sessions and leadership interviews. The stakeholder feedback collection served as a primer for the strategic planning process. The information that is presented in this summation was designed to add exploratory and thematic information for the Park District's leadership team to consider during the strategic planning workshop.

The same exploratory discussion questions were asked to each focus group and interviewee and are listed below:

- 1 How would you describe the Park District to a stranger or someone who doesn't live or work in the area?
- 2 If you left and didn't return for 10-15 years, what services or programs do you think you would see the Park District offering or what do you hope you would see when you return?
- 3 What do you like best about Carol Stream Park District? Related to that, what are the strengths or greatest assets of the District?
- 4 Can you identify areas or topics in need of attention or improvement? Related to that, what are the weaknesses or greatest needs for the Park District?
- 5 What are or should be the top priorities for the Park District over the next three to five years?
- 6 If you could change or initiate one key item or one goal for the Park District, what would it be?

Overall Themes Based on All External Focus Group Feedback

FACILITIES AND INFRASTRUCTURE ENHANCEMENTS

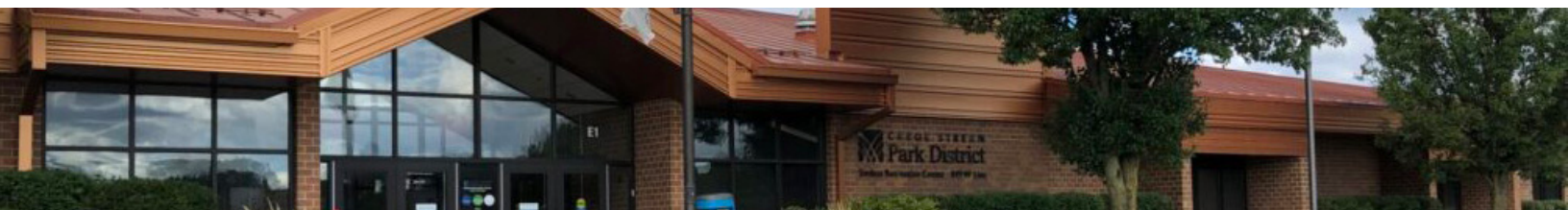
- Add more space for swim meet spectators to sit, potentially build upwards to save space
- Continue making Americans with Disabilities Act (ADA) improvements to Park District facilities and playgrounds
- Acquire more land for a second indoor activity center
 - » *Possibly including space for a new Performing Arts Center, indoor basketball, volleyball, swimming, fitness, etc.*
- Upgrade Red Hawk Park with added lighting and parking
- Hope to get rid of woodchips at the parks in exchange for rubber pieces
- Gymnastics center needs an upgrade, updated equipment and layout of room including mirror placement
- Bring back childcare hours for the fitness center

COMMUNITY ENGAGEMENT AND COLLABORATION

- Emphasize the Park District's "why," their mission, values to gain buy in from users and residents
- Expand access to programming and facilities in the southeast corner of town –more presence, larger footprint, and fully-staffed facilities
- Enhance marketing efforts to increase the visibility of the Park District
 - » *Make a paper copy of the programming guide available onsite*
 - » *Mail a paper copy of the senior guide to senior households*
- Increase collaboration with community partners – mutually beneficial
 - » *Share space for sports fields, parking, include churches not just the schools*
 - » *Offer space rental for private organizations potentially increasing revenue – aim to keep rentals local, within affiliated organizations*
- Continue to gather input from community to learn what they want in terms of programming. Where are the gaps? How can programming be more diverse to meet the growing needs of the population?

PROGRAMMING

- Continue to provide the community with opportunities to gather and connect
- Ensure the Park District can maintain current programming while remaining innovative and stay relevant regarding additional programming
 - » *Create a driver's education program for those youth whose family don't own a vehicle*
 - » *Addition of senior swim aerobics classes or adult swim time*
- Explore partnering to provide the community with a Performing Arts Center
- Focus on maintaining and enhancing before and after school activities for youth, possibly partnering with the Library and School Districts
- Strengthen the Park District Foundation to support fundraising events for scholarships, help achieve budget goals, and increase opportunities for lower income youth to participate
- Remain financially sustainable and solvent
 - » *More budget transparency regarding program costs, fundraising funds allocation (adult vs. youth programs)*



Overall Themes Based on the Staff Focus Group Feedback

STAFF SUPPORT AND DEVELOPMENT

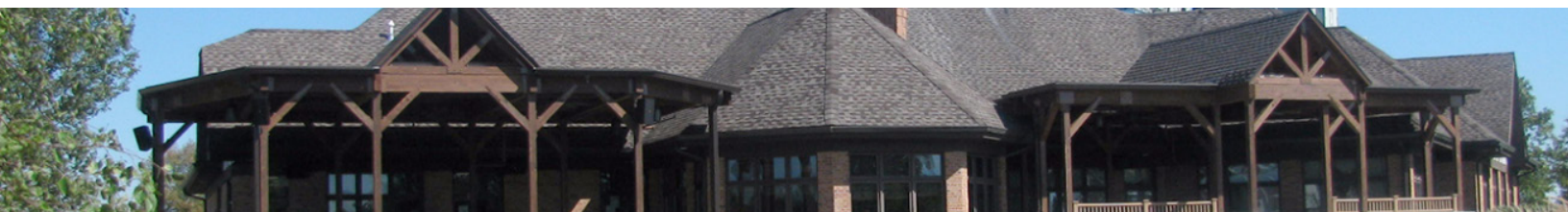
- Better quality, more in-depth training opportunities
 - » *Possibly online training platform with standard operating procedures across all departments and programs*
- Create opportunities for growth internally, career advancement and pathways
 - » *Trust front- and mid-line staff with supervision as needed*
 - » *More transparency regarding succession planning and career advancement*
 - » *Reduce burnout by adding more staff to cover some activities and programs*
- Develop a plan for adding more summer staffing. Ensure camps are operating at the recommended ratios for child to supervisor
- Build staff morale by increasing staff appreciation opportunities including part-time, seasonal staff
 - » *Increased levels of staffing and more competitive compensation and benefits*
 - » *Stronger presence of senior leadership in the trenches, jumping in to help when staff is spread thin*

FACILITIES AND PROGRAM ENHANCEMENTS

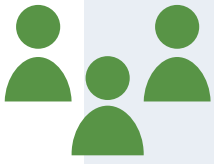
- Expansion of facilities, such as a new theater and Performing Arts Center
 - » *Indoor space expanded to include athletic fields, storage space, communal lunch area, etc.*
- Upgrade the gymnastics equipment
- Focus on updating Simkus Recreation Center
 - » *Replace gym floors*
- Need a new or updated bus for senior trips, camera for pictures of trips
- Incorporation of art or sculptures in outdoor park areas
- Expansion of the water park with a lazy river
- Upgraded technology/software throughout the Park District
 - » *A/V equipment, computers, website for user-friendliness, etc.*
- Place less focus on numbers of registrants and more focus on improving quality of programming; focus on what the Park District does well
- Expand class offerings to include daytime programming for adults with special needs
- Update and improve parks, particularly on the southeast side of town

COMMUNICATION

- Improve communication internally and externally with the community and partners
 - » *Reach people from varying ages and demographics*
- Address language barriers in communications from the Park District (including forms, website, newsletter, brochures)
- Provide opportunities for engaging staff and residents in decision-making
- Need for more print marketing materials and user-friendly digital communication
- Partner with private entities and businesses to support and sponsor marketing
- More marketing and outreach to connect with non-users, bring users into facilities



Overall Themes Based on the Leadership Interviews



COMMUNITY ENGAGEMENT AND REPRESENTATION

Maintaining strong connections with the community and key partners, such as the school district, is essential to ensure that programming and services align with the diverse needs of all residents. As the community becomes increasingly diverse, explore initiatives and outreach efforts, along with culturally engaging programs, that can help bridge gaps in representation and participation.



INFRASTRUCTURE MAINTENANCE AND IMPROVEMENT

Sustainable management of facilities and resources is crucial as the Park District seeks to maintain and enhance aging infrastructure and other enhancements such as playgrounds and shoreline restoration. Long-term capital improvement planning with a focus on proactive maintenance and transparent communication about asset upkeep will help preserve the Park District's current assets and maximize service availability for residents. Strategic land acquisition and exploring shared facilities with community partners are additional priorities as available land decreases.



FINANCIAL STEWARDSHIP

Maintaining strong financial practices is essential to the Park District's success, particularly in managing high-interest debt and securing resources for future initiatives. Increasing revenue through program-driven activities, events, and large-scale sponsorships will support key programs and infrastructure. Additionally, fostering partnerships with other agencies can provide further funding opportunities to meet both operational and long-term goals, strengthening the Park District's overall fiscal health.



BOARD AND STAFF COLLABORATION AND STABILITY

Transitions and changes in the Board of Commissioners and senior staff, whether planned with retirements or unforeseen when employees possibly pursue other opportunities, highlight the importance of continued prioritization of succession planning to maintain organizational stability. Building on the existing strong communication and collaboration between staff and the Board will help ensure balanced oversight, clarify roles and responsibilities, and support effective decision-making.



Appendix B:

Surrender or Lead Exercise

The **bolded and underlined** sections are key phrases that each group provided in response to the Surrender or Lead exercise's open-ended questions and prompts during the leadership workshop.

Group #1

1. We want to **offer unlimited opportunities to our community**, but **we have to be more realistic**.
2. The two most important things to focus on are **smiles** and **memories** because **that will touch everyone**.
3. If it weren't for **monetary limitations**, we would **build more indoor/outdoor space and expand programs**.
4. We need to finally **distinguish ourselves as the Leader in the Community**.
5. **Staff** will have the biggest impact on the Park District in the coming two to three years.

Group #2

1. We want to **include everyone & everything** but **there are always going to be constraints**.
2. Two most important things to focus on are **Residents** and **Staff** because **without them we have nothing**.
3. If it weren't for **money**, we would **have endless opportunities**.
4. We need to finally **update technology**.
5. **Legislation** will have the biggest impact on the Park District in the coming 2-3 years.

Group #3

1. We want to **expand**, but **we are limited**.
2. The two most important things to focus on are **Resident needs** and **quality/clean facilities and programs** because **they are the heart of the District**.
3. If it weren't for **limitations**, we could **serve more patrons**.
4. We need to finally **find a sustainable funding source**.
5. **Taking care of what we have** will have the biggest impact on the Park District in the coming 2-3 years.

Group #4

1. We want to **set the bar**, but **why can't we?**
2. The two most important things to focus on are **staff** and **well-maintained facilities** because **they are integral in meeting community needs**.
3. If it weren't for **financial limitations**, we would **satisfy everyone**.
4. We need to finally **get on the same page with our community partners**.
5. **Strategic decisions** will have the biggest impact on the Park District in the coming two to three years.

Appendix C:

Strategic Priority Area Goal and Stakeholder Feedback Alignment

COMMUNITY CONNECTION AND ENGAGEMENT

This priority area focuses on strengthening communication, outreach, and partnerships with residents and community organizations. Key initiatives include enhancing marketing and digital communication strategies, addressing language access barriers, and engaging non-users of Park District facilities. Efforts also involve creating opportunities for inclusive community input and supporting connection across all ages, abilities, and cultures.

Community Connection and Engagement—aligning stakeholder feedback:

- Emphasize the Park District’s “why,” their mission, values to gain buy in from users and residents.
- Expand access to programming and facilities in the southeast corner of town – more presence, larger footprint, and fully-staffed facilities.
- Enhance marketing efforts to increase the visibility of the Park District.
 - » *Make a paper copy of the programming guide available onsite*
 - » *Mail a paper copy of the senior guide to senior households*
- Increase collaboration with community partners – mutually beneficial.
- Share space for sports fields, parking, include churches not just the schools.
- Continue to gather input from community to learn what they want in terms of programming. Where are the gaps? How can programming be more diverse to meet the growing needs of the population?
- Improve communication internally and externally with the community and partners.
 - » *Reach people from varying ages and demographics*
- Address language barriers in communications from the Park District (including forms, website, newsletter, brochures).
- Need for more print marketing materials and user-friendly digital communication.
- Partner with private entities and businesses to support and sponsor marketing.
- More marketing and outreach to connect with non-users, bring users into facilities.

FINANCIAL SUSTAINABILITY

Maintaining a strong financial foundation is essential to the success of any organization. This priority area focuses on expanding revenue sources through concessions and sponsorships, seeking external funding, and monitoring investment opportunities. Budgeting practices and financial planning are key components to ensure resources are aligned with both short- and long-term needs and goals.

Financial Sustainability—aligning stakeholder feedback:

- Remain financially sustainable and solvent.
 - » *More budget transparency regarding program costs, fundraising funds allocation (adult vs. youth programs)*
- Strengthen the Park District Foundation to support fundraising events for scholarships, help achieve budget goals, and increase opportunities for lower income youth to participate.
- Offer space rental for private organizations potentially increasing revenue – aim to keep rentals local, within affiliated organizations

INNOVATIVE AND SECURE INFRASTRUCTURE

This area addresses improvements to both physical infrastructure and digital systems. Initiatives include updating emergency preparedness plans, enhancing facility security, and implementing technology upgrades to improve operational efficiency. Additional efforts explore emerging tools, such as AI, and provide staff training to support infrastructure enhancements.

Innovative and Secure Infrastructure—aligning stakeholder feedback:

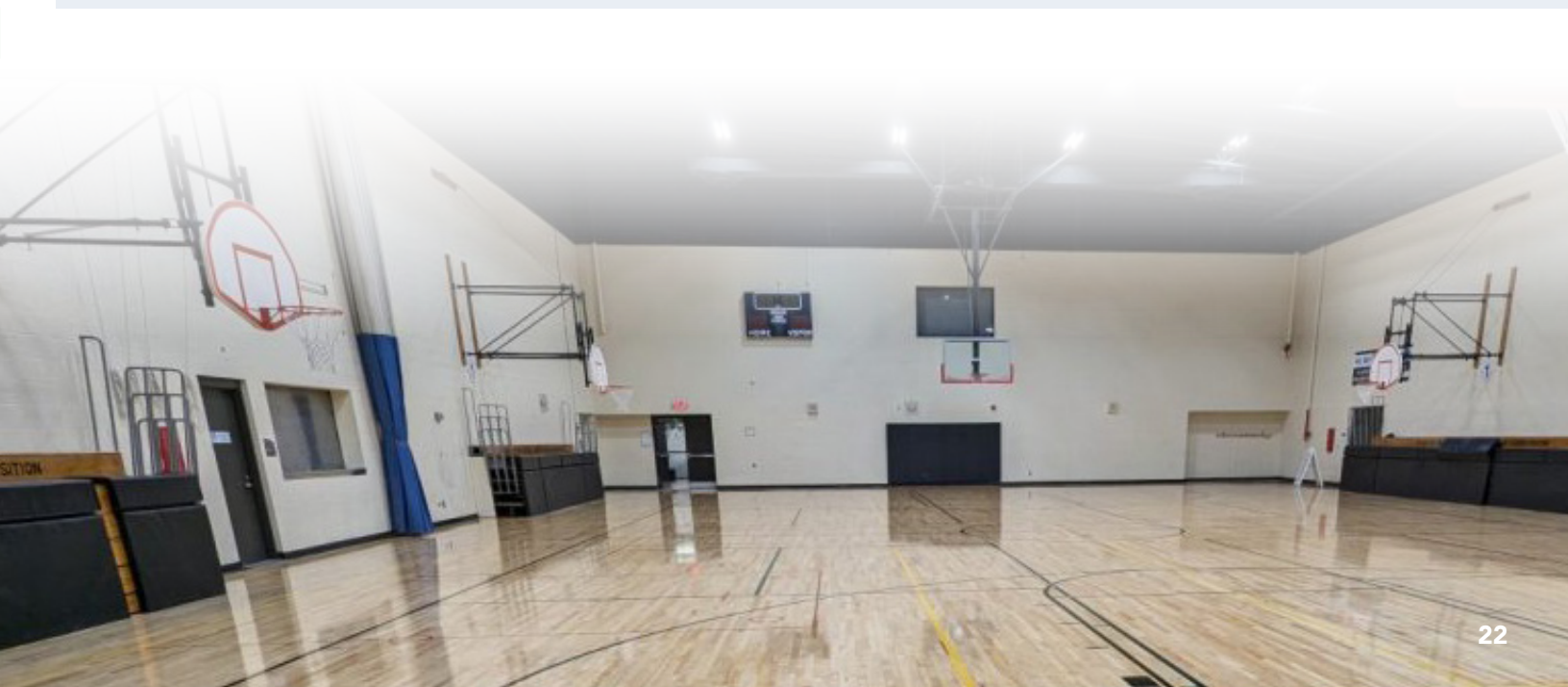
- Upgraded technology and software throughout the Park District.
 - » *AV equipment, computers, website for user-friendliness, etc.*
- Need a new or updated bus for senior trips, camera for pictures of trips.
- Incorporation of art or sculptures in outdoor park areas.

FACILITY ASSESSMENT AND IMPROVEMENT

This priority area focuses on ongoing evaluation and upgrades to facilities. Activities include renovations to the Simkus Recreation Center, improvements to athletic fields, and identification of opportunities for new indoor spaces. Capital improvement planning and ADA compliance guide efforts to ensure facilities remain safe, functional, and accessible.

Facility Assessment and Improvement—aligning stakeholder feedback:

- Add more space for swim meet spectators to sit, potentially build upwards to save space.
- Continue making Americans with Disabilities Act (ADA) improvements to Park District facilities and playgrounds.
- Acquire more land for a second indoor activity center.
 - » *Possibly including space for a new Performing Arts Center, indoor basketball, volleyball, swimming, fitness, etc.*
- Upgrade Red Hawk Park with added lighting and parking.
- Hope to get rid of woodchips at the parks in exchange for rubber pieces.
- Gymnastics center needs an upgrade, updated equipment and layout of room including mirror placement.
- Expansion of facilities, such as a new theater and Performing Arts Center.
 - » *Indoor space expanded to include athletic fields, storage space, communal lunch area, etc.*
- Upgrade the gymnastics equipment.
- Focus on updating Simkus Recreation Center.
 - » *Replace gym floors*
- Expansion of the water park with a lazy river.
- Update and improve parks, particularly on the southeast side of town.



COMPREHENSIVE PROGRAMMING AND SERVICES

Delivering diverse and responsive programming is critical to the mission of the Park District. Priorities include expanding access in underserved areas, increasing adult and senior offerings, and incorporating emerging recreation trends. These efforts are intended to meet the evolving needs and interests of the community.

Comprehensive Programming and Services-aligning stakeholder feedback:

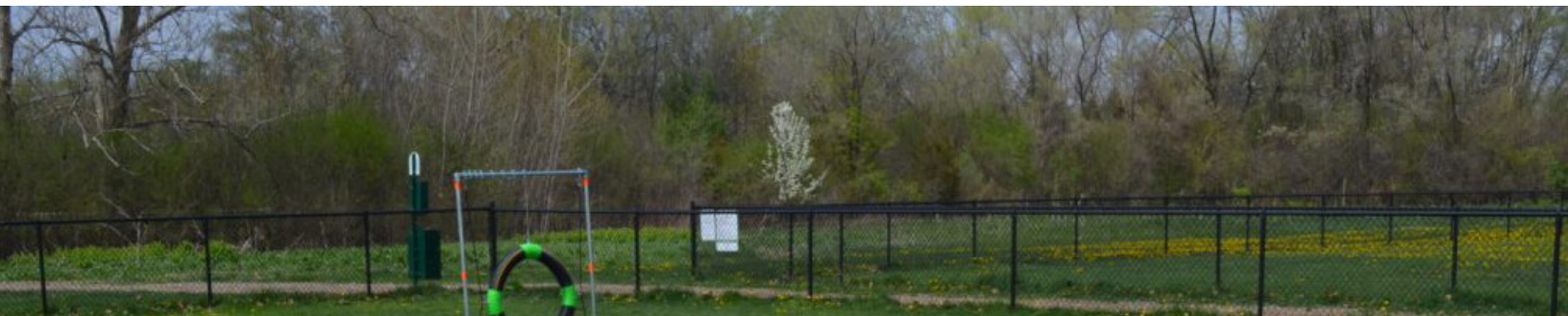
- Continue to provide the community with opportunities to gather and connect.
- Ensure the Park District can maintain current programming while remaining innovative and stay relevant regarding additional programming.
 - » *Create a driver's education program for those youth whose family don't own a vehicle*
 - » *Addition of senior swim aerobics classes or adult swim time*
- Explore partnering to provide the community with a Performing Arts Center.
- Focus on maintaining and enhancing before and after school activities for youth, possibly partnering with the Library and School Districts.
- Place less focus on numbers of registrants and more focus on improving quality of programming; focus on what the Park District does well.
- Expand class offerings to include daytime programming for adults with special needs.
- Bring back childcare hours for the fitness center.

STAFF DEVELOPMENT AND RETENTION

This priority area focuses on investing in staff capacity and support. Key initiatives involve evaluating staffing levels, offering professional development, and implementing strategies to improve retention and succession planning. Enhancing workplace culture and providing growth opportunities contribute to a stable, skilled workforce.

Staff Development and Retention-aligning stakeholder feedback:

- Better quality, more in-depth training opportunities.
 - » *Possibly online training platform with standard operating procedures across all departments and programs*
- Create opportunities for growth internally, career advancement and pathways.
 - » *Trust front- and mid-line staff with supervision as needed*
 - » *More transparency regarding succession planning and career advancement*
 - » *Reduce burnout by adding more staff to cover some activities and programs*
- Develop a plan for adding more summer staffing. Ensure camps are operating at the recommended ratios for child to supervisor.
- Build staff morale by increasing staff appreciation opportunities including part-time, seasonal staff.
 - » *Increased levels of staffing and more competitive compensation and benefits*
 - » *Stronger presence of senior leadership in the trenches, jumping in to help when staff is spread thin*
- Provide opportunities for engaging staff and residents in decision-making.



**This is your
Park District.**



**Master Plan
Parks and Facilities
2018**

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Parks and Facilities Master Plan 2018

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Brenda Gramann
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Gretna Caboose, Armstrong Park



Slepicka Park



Appendix B: 2017 Parks and Facilities Master Plan Draft Plan Engagement Survey Results

Appendix C: ESRI Reports

Appendix D: 2017 Parks and Facilities Master Planning Workshop Notes

Appendix E: 2017 Community Needs Assessment Report

Appendix F: 2015 Revenue Generation Plan

Appendix G: Years In Review - 2015, 2016

Appendix H: Simkus Recreation Center Business Plan

Appendix I: Capital Improvement Plan

Chapter 1: The Plan

A Parks and Facilities Master Planning process is one that creates a long-term vision for the District over the next five to ten years. Organizing thoughts, concepts, and ideas into one single document, in a way that everyone understands, ensures everyone can follow along on the same page throughout that timeframe. For the purposes of this planning process, the Parks and Facilities Master Plan is arranged into the following categories:

Themes: Themes are values-based concepts that weave through every future planning decision.

Goals: Goals focus on desired outcomes. They are major, broad-brush strokes of initiatives to be accomplished.

Objectives: Objectives describe how a goal will be accomplished.

Once these first three layers of the framework are established, then tactics – the specific, measurable tasks that help accomplish an objective – can be developed. Tactics may or may not be adjusted along the way, as changes in one may impact the other. For example, if one tactic is to complete an assessment and the second is to follow through on the results, if the assessment determined no further action was warranted then the second tactic is no longer applicable.

Community demographics data, community needs survey data, market potential, staff workshops, Board of Commissioners workshops, and a community engagement survey of the draft plan content were all planning stages that resulted in the plan exhibited on the following pages.



The culmination of the planning process – “the plan” – has been placed in Chapter One of this document because of its stature as the most important segment of the planning process. It needs to be easily accessible and clearly represented. The plan image on the next page provides a visual reference to the interconnections of the plan elements. Then, the detailed text version of the themes, goals, and objectives are listed. Chapters Two through Five and the Appendices all contain information that informed the process and are included for reference purposes.



**Carol Stream Park District
Parks and Facilities
Master Plan 2018-2027**

- a. Engage and educate the Community to reduce vandalism of parks and facilities.
- b. Maintain brand identity through all parks and facilities in an effort to create a welcoming environment.

- a. Create, fund and maintain a Parks and Facilities Repair and Replacement Plan.
- b. Implement and maintain the Parks and Facilities Standard of Care Plan.
- c. Continue to expand and improve trails and parks.
- d. Simplify property maintenance.
- e. Proactively address preventative maintenance

Foster a Safe and Welcoming Environment

Take Care of What We Have

Fiscally Responsible

Strong Community Reputation

Provide Positive Community Benefit

Develop Parks & Facilities

Improve Financial Position

Meet Needs of Changing Demographics

Operate Parks & Facilities Efficiently

- a. Analyze the need for outdoor winter facilities.
- b. Evaluate outdoor aquatic facility and consider future options and/or needs.
- c. Explore alternative indoor space possibilities within the community.
- d. Continuously evaluate acquisition and repositioning opportunities with the consideration of additional operating costs.
- e. Continue to implement the ADA Transition Plan to remove physical barriers.

- a. Improve Fund balances to reach targeted levels.
- b. Pursue alternative revenue sources.
- c. Maximize profit margin through utilization of cost recovery guidelines.
- d. Partner to reduce costs.
- e. Continue to pursue new grant opportunities.
- f. Reduce expenses and apply cost saving measures to parks and facilities operations.
- g. Creatively use park and facility spaces.
- h. Maximize rental opportunities.

- a. Respond to the anticipated growth in the mature adult age segment.
- b. Add and enhance parks in underserved areas and expand amenities to better-serve a growing culturally diverse community.

- a. Complete a staffing needs assessment for parks and facilities.
- b. Assess space and storage utilization at Parks and Facilities.
- c. Develop processes to improve operation efficiency.
- d. Conduct a facility scheduling analysis to increase percentage of capacity.

2018 Themes, Goals and Objectives

The 2018 Parks and Facilities Master plan itself – those subsequent details that make up the Park District’s desired outcomes for Parks and Facilities – is outlined below.

Carol Stream Park District Themes

Themes weave through all goals, objectives, and tasks of the Carol Stream Park District



Fiscally Responsible

- Maximize resources
- Sustainable
- Financial stewardship



Strong Community Reputation

- Engage in and embrace partnerships
- Focus on community needs
- Encourage engagement
- Effectively communicate, to promote awareness and interest
- Innovative and reactive to trends



Provide Positive Community Benefit

- Health & Wellness
- Environmentally responsible
- Accessibility
- Meet the needs of changing demographics
- Parks as neighborhood/community gathering spaces

Carol Stream Park District **Goals** and **Objectives**

1. Take care of what we have

- a. Create, fund and maintain a Parks and Facilities Repair and Replacement Plan.
- b. Implement and maintain the Parks and Facilities Standard of Care Plan.
- c. Continue to expand and improve pathways/trails and parks.
- d. Simplify property maintenance.
- e. Proactively address preventative maintenance program.

2. Improve Financial Position

- a. Improve fund balances to reach targeted levels.
- b. Pursue alternative revenue sources.
- c. Maximize profit margin through utilization of cost recovery guidelines.
- d. Partner to reduce costs.
- e. Continue to pursue new grant opportunities.
- f. Reduce expenses and apply cost saving measures to parks and facilities operations.
- g. Creatively use park and facility spaces.
- h. Maximize rental opportunities.
- i. Expand and enhance Sponsorship Programs.
- j. Expand the use of community volunteers in parks and facilities operations.

3. Operate Parks and Facilities Efficiently

- a. Complete a staffing needs assessment for parks and facilities.
- b. Assess space and storage utilization at Parks and Facilities.
- c. Develop processes to improve operation efficiency.
- d. Conduct a facility scheduling analysis to increase percentage of capacity.

4. Meet needs of changing community demographics

- a. Respond to the anticipated growth in the mature adult age segment.
- b. Add and enhance parks in underserved areas and expand amenities to better-serve a growing culturally diverse community.

5. Develop Parks & Facilities

- a. Analyze the need for outdoor winter facilities.
- b. Evaluate outdoor aquatic facility and consider future options and/or needs.
- c. Explore alternative indoor space possibilities within the community.
- d. Continuously monitor acquisition and repositioning opportunities with the consideration of additional operating costs.
- e. Continue to implement the ADA Transition Plan to remove physical barriers.

6. Foster a Safe and Welcoming Environment

- a. Encourage safety awareness.
- b. Engage and educate the Community to reduce vandalism of parks and facilities.
- c. Maintain brand identity through all parks and facilities in an effort to create a welcoming environment.

Tracking Tool

One of the most difficult parts of any master plan is *working the plan*. The goals, objectives, and tactics may be written, but keeping track of their progress can be daunting over the course of five to ten years. An electronic project planner has been developed for Carol Stream Park District staff, to help them set timelines and track their progress through the entire course of the plan. The tool is dynamic; as the staff adjust a task's duration period, the visual representation will automatically adjust. The tool will allow for point-in-time reporting and complete transparency of the progress.



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Chapter 2: The Path

Introduction

The Carol Stream Park District Parks and Facilities Master Plan is a mechanism by which the agency can plan for its future – to be positioned to act intentionally and respond quickly when necessary. Establishing a common vision ensures that staff, the Board of Commissioners, and constituents understand the District’s direction over the next five to ten years.



Stonebridge Park

The last plan update was completed in 2009, which itself was an update of a 2003 plan. The District has shown a commitment to continuous planning through both the master plan updates and consistent strategic planning. The district has completed a total of three master plans and/or updates:

- 1993 by Thompson Dyke & Associates
- 2003 by the district’s planning staff
- 2009 by Brusseau Design Group, LLC.

The District’s intent with the 2018 parks and facilities master plan update was to account for the numerous changes and progress that has occurred since 2009. The goal was to create a relevant, usable tool that would help lead their team through the next several years. Project status updates and goal modification were also expressed outcomes. Maintaining the high standards that accompany the title of Illinois Distinguished Accredited Agency was also an important factor of this update process. Engaging the community in the planning process with stakeholder meetings, a community needs survey, and a draft parks and facilities master plan feedback opportunity was an essential priority set by both the staff and Board of Commissioners. The update process was to establish a vision for the next five to ten years and a tool by which long-term progress can be tracked and achieved.

The Planning Process

The planning process began by conducting a community needs assessment, where stakeholders were interviewed by a third-party service and a subsequent survey was developed. The mailed, statistically valid survey process was completed in 2017. The parks and facilities master planning process began with a kick-off meeting, followed by separate workshops conducted with staff, the senior leadership staff members, and the Board of Commissioners. The subsequent draft plan was posted on the District’s website for online viewing. Community feedback about the plan could be provided through an electronic survey, the link to which was located on the District’s website as well as within an email “blast” that was sent to the District’s database of emails. The plan document was then modified accordingly. Specific tactics and corresponding target dates were established by a staff work group, which fed into the creation of the timeline tracking tool. This dynamic tool provides a point-in-time snapshot of the plan progress, both in summary and detail format, and should help the District “work the plan” over the course of the next five to ten years.

Previous Plan Recommendations

Chapter 2 of the 2009 master plan document provided a review of the 1993 Master Plan, 2003 Master Plan, and 2008 Indoor & Outdoor Recreation Facilities Study, where it summarized the improvements that had not yet been accomplished that were still relevant to the 2009 plan creation.

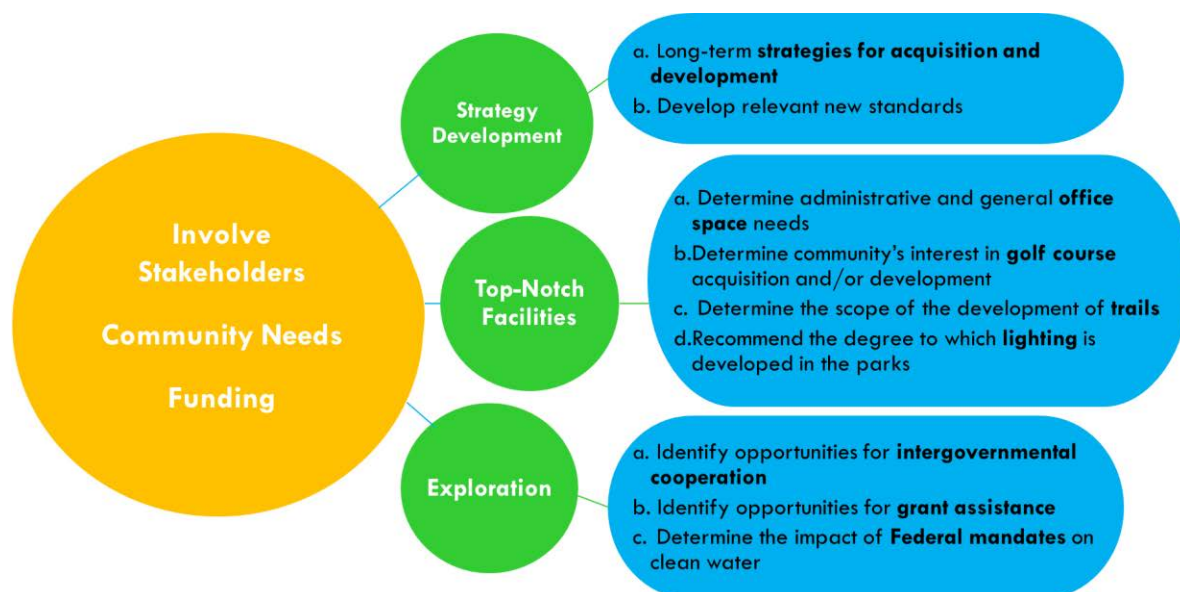
2003 Master Plan

Seven ideas were identified in bullet-point format, that conceptually match the desired direction of the District today. Because many of the seven so closely match the discussions that occurred as a part of the current planning process, they are included below:

- Identified 20 sites for potential acquisition. *The current plan expresses an intent to maintain a pulse on acquisition opportunities.*
- Develop a comprehensive on and off-street pathway system. *Paths and trails continue to be a high-priority for residents.*
- Expand and link the pathway system to local destinations wherever possible. *Despite continued progress throughout the community since 2003, sights are still set on continued path development: a new link to McCaslin Park is at the top of the list.*
- Acquire, develop and renovate a system of parks, facilities and open space that are attractive, safe, functional and available to all segments of the community. *Safe, welcoming parks and facilities and providing for the underserved are current objectives.*
- Coordinate parkland acquisition with long-range growth and development planning based on district standards. *New acquisition standards have been defined in the current plan.*
- Preserve and protect environmentally significant areas for public enjoyment and education.
- Promote environmental best management practices throughout the district.

2009 Master Plan

Fifteen (15) Goals were set as a part of the 2009 plan. Despite being all titled “goals”, they were actually a mixture of themes, goals, and objectives. The image below provides a visual summary of the 2009 plan’s intended outcomes:



This image, created by DW Recreation Consulting, recalibrates the 15 goals from 2009 into a format that more clearly articulates the District’s vision at the time. (Note that goals A, D, and H were omitted from the visual; for analysis purposes, these items were redundant and/or obsolete.)

The 2009 plan document’s appendices tracked the “completeness” of the 1993 and 2003 plans, which were presented in a tactical manner; down to the detail, for example, of the addition of a water fountain at a specifically named park. Fourteen years later (at the time of this analysis) it seems less important to track whether or not a park bench was replaced and more important to ensure future strategies are intentional, responsible, and strategic. Subsequently, this planning document will not focus on whether or not those items left over from 2003 are not complete. Rather, it will focus on the items from the 2009 plan that are still relevant as well as the current, point-in-time needs of the district as they relate to future planning.

The three concepts denoted in yellow in the graphic on page 10 (involve stakeholders, community needs, funding) were relevant themes in 2009 and are still relevant today. The past ten years have continuously focused on these three thematic concepts and have again been woven into the current plan. Strategy development, top-notch facilities, and exploration are concepts that this current plan would define as goals: broad-brush intentions that set direction. These goals have maintained their relevancy and are woven into the current plan as well. Finally, the items located in the blue sections of the image are objectives, the measurable ways in which goals are achieved. With exception to the clean water objective, all the others have been visited over the course of the past ten years at least once, but still actually maintain a current relevant status once again. For example, lighting in the parks was something that needed investigating, was determined as not a prioritized action item, but now returns as a possible consideration once again.

Accomplishments

The ten years since the last master plan was written have encompassed some dramatic changes throughout the district. In 2010, voters supported a \$37 million referendum to accomplish two main objectives: take care of the Park District’s current assets and build a new recreation center with indoor pool, walking track and fitness center. Projects large and small have been completed as a result of that referendum funding. The list of parks and facilities projects that have been accomplished as well as several key community partnerships is commendable. In addition to the referendum funding, several grants have been secured to support the projects with more than just District funds.

- \$240,000 Illinois Clean Energy Community Foundation for LEED Design of Fountain View Recreation Center, 2014
- \$100,000 Illinois Department of Commerce and Economic Opportunity (DCEO), ADA Restroom and Concessions Building, 2014
- \$388,000 Illinois Open Space Land Acquisition and Development Grant, McCaslin Park amenities, 2014
- \$2 million Illinois Department of Natural Resources Park and Recreational Facility Construction (PARC) grant, Fountain View Recreation Center, 2013
- \$50,000 Illinois Department of Commerce and Economic Opportunity (DCEO) Grant, IL-64 trail underpass lighting, 2012

Year	Accomplishment	Notes
2009	Cambridge Park & Charger Court playgrounds	
	Maintenance Building	280 Kuhn
	Lake George shoreline stabilization	Armstrong Park
	Glenbard North High School turf field	Shared use agreement
	Simkus Recreation Center office renovation	Conversion of former stage
2010	Stonebridge & Sundance Park playgrounds	
	Slepicka Park silo renovation	
2011	Bark Park dog park	On leased IDOT land
	Jirsa, Memorial, and Tedrahn Park playgrounds	
	Kuhn Road Trail	Connectivity to regional trail
	Steve Ravanesi Trail	Connectivity to Great Western Trail
	McCaslin Park water/sewer	
2012	Aldrin Community Center Farewell and Demolition	
	McCaslin Park Artificial Turf	
	McCaslin Park Restroom and Concession Building	
	IL-64 underpass lighting	
2013	Fountain View Recreation Center	Fitness Center, Indoor Pool, Gymnasium, Track
	Barbara O’Rahilly Volunteer Park playground	
	McCaslin Park playground in the hub	
	Pleasant Hill East playground	
	Coral Cove Climbing Wall	
	Friendship Park swings	
	Veterans Trail bike path	Near Elk Trail
2014	Carolshire Park	Land deeded to Park District
	McCaslin Amenities added	Splash Pad, Bankshot Court, Pavillion
2015	Simkus Recreation Center roof replaced	
	Coral Cove amenities added	Cabanas, Shade canopy, Dumping bucket spray feature
	Administrative Offices move to Simkus	
	Paving at Hampe, Slepicka, Walter Parks	
	Bierman Park playground	
	Horizon Park partnership with C.S. Library	New disc golf course
	Klein Creek Flood Mitigation Project in Armstrong Park completed	Relieved residents of local flooding problems
2016	Armstrong Park ball fields 2, 3, 4	Returned to use
	Armstrong Park path reconstructed	
	Armstrong Park field 1 renovated	
	Bierman Park swings	
	KidsWorld playground at Armstrong Park	Original playground was replaced
	Playground Rules Signs Standardized	All parks
	Heritage Lake retaining wall	Bierman Park
	Simkus HVAC and internal renovations	
2017	Armstrong Park Restroom Building Installed	Flush toilets

Major Project Details

The Park District has experienced several major changes in parks and facilities over the last ten years. Its two largest parks have undergone major renovation, a new recreation center was constructed, and vacant land was developed into a new park. Comparatively speaking, these projects represent a lot for a single park and recreation agency to tackle in a relatively short amount of time. A progressive outlook combined with a Board that has taken advantage of opportunities as they arise has resulted in a plethora of increased services to the Carol Stream Park District community.

Armstrong Park



In 2014, an intergovernmental agreement was created between Carol Stream Park District, Village of Carol Stream and DuPage County Stormwater Management Commission for the Klein Creek Flood Mitigation Project in Armstrong Park. The park and surrounding neighborhood had experienced flooding of historical proportions in 2010 and 2012. The partnership was formed as collaborative effort to reduce the effects of flooding on the park's neighbors. A portion of the park was relinquished to DuPage County, so the agency could construct a two-

reservoir system that operates when water elevations in Klein Creek increase in order to divert floodwaters from the majority of the nearby Armstrong Park neighborhood. Additional Park District gains included the assistance with the adjustment of park amenities, parking lot paving, and the demolition of the Aldrin Community Center, an aged facility in need of extensive repair or replacement. The reservoir project was completed in 2015. The Park District's cost for the reservoir was originally \$490,700. The County received grants (Federal funds from the U.S. Department of Housing and Urban Development) and shared the cost savings, which reduced the Park District's contribution to \$150,000, saving \$340,700. Ball field renovations to fields 1, 2, 3, and 4, walking path reconstruction, sled hill relocation and new foot bridges were all park amenities renovated as a result of the flood mitigation project.

KidsWorld playground was originally built as a volunteer community-build project in 1998. There was a great sense of community pride in KidsWorld, as the volunteers raised money, designed, and voluntarily built the structures. Unfortunately, the structure aged beyond its useful life, and so town hall meetings were held in 2013 to engage the community in the process of replacing KidsWorld. In 2016, the playground was replaced with new structures. The spirit of the original project was incorporated into the new design, complete with the re-use of wooden fence slats and peaks from the prior structure into the arched entryway. Names engraved on those slats continue to honor the community's initiative.

Fountain View Recreation Center



In response to the community's expressed desire for an indoor walking/jogging track, larger fitness center, and indoor pool, the Park District listened to the feedback gained from the 2008 community survey and made plans for Fountain View Recreation Center. Funding for the center was approved by residents in a 2010 referendum. Construction began in October 2012. In 2013, the 90,846 square foot building opened its doors, featuring:

- Gymnasium with three basketball courts (which can be converted to two high school size courts)
- 7,500 square feet Fitness Center featuring free weights, cardio and strength machine
- 25 Yard, 8 lane indoor swimming pool
- Warm water therapy pool
- Three multi-purpose rooms for park district programming and private rentals
- Dedicated room for special recreation programs through Western DuPage Special Recreation Association
- Locker rooms with showers and sauna
- Two dedicated group fitness studios
- Indoor walking track
- Child care room



The building was constructed to be environmentally friendly, and received a Leadership in Energy and Environmental Design (LEED) Silver designation by the United States Green Building Council. Eco-friendly features include a geothermal heating/cooling system and permeable pavers in the parking lot, which has enabled the center to be eligible for a grant from the Illinois Clean Energy Community Foundation (ICECF).

The building is located adjacent to the Village of Carol Stream’s Town Center land. In fact, 6 acres of the 23-acre Town Center plot were sold to the Park District to make the construction possible; an intergovernmental agreement between the two entities provides additional parking for Fountain View patrons.

Horizon Park



The Carol Stream Library District has ownership of a plot of land along Kuhn Road that had remained vacant for several years. Long-term plans to build on that site had not come to fruition, and so the Park District offered to partner with the Library to provide a new recreational amenity for the community. The land is currently leased to the Park District, which maintains a nine-target disc golf course at what is now called Horizon Park.

McCaslin Park

In 2010, the park received a \$3.5 million redevelopment funded by both the 2010 referendum and Illinois Department of Natural Resources Open Space Land Acquisition and Development (OSLAD) Grant. New amenities gained through the project included: four lighted artificial turf infield ball fields in a hub formation with a playground and concession/washroom building in the center, a splash pad, a Bankshot court, a picnic pavilion, a sand volleyball court, shade structure near the cricket field, an updated accessible fishing pier, and paved walking paths. A concrete bean bag toss game and permanent checkerboard add to the new picnic pavilion area. Final renovations were completed in 2015.



Annexations

Another element of the District’s growth and development was the annexation of land into its boundaries. The incorporation of adjacent areas not already a part of the municipal entity can occur both voluntarily and involuntarily, with the general intent to increase public services. Eight properties were formally annexed into the Carol Stream Park District between 2009 and 2017. The most notable of these was the annexation of 120 acres at Gary Avenue and Lies Road, which was initiated by the Village of Carol Stream to align taxing bodies. All others were relatively small parcels, with both Carol Stream and West Chicago addresses.

Partners

Carol Stream Park District has exemplified a strong belief in being a cooperative, engaging partner with other local governments, community groups and service providers. Together with its partners, the Park District has been able to provide value-added services to the community and reduce total tax payer expense time and time again. The District is seen as a leader in the industry when it comes to creative partnering. A list of current partners is included here:

- | | |
|---|---|
| American Cricket Conference | Illinois Department of Transportation |
| Benjamin School District 25 | Illinois Riverwatch |
| Bloomington Township | Milton Township |
| Carol Stream Chamber of Commerce | Pleasant Hill School |
| Carol Stream Cool Cities | Purple Martin Society |
| Carol Stream Fire Protection District | Rotary Club of Carol Stream |
| Carol Stream Public Library | Village of Carol Stream |
| College of DuPage | Village of Glendale Heights |
| Community Consolidated School District 46 | Wayne Township |
| Community Consolidated School District 93 | Western DuPage Special Recreation Association |
| Community Unit School District 200 | Wetlands Mitigation |
| County of DuPage | Wheaton Academy |
| DuPage Forest Preserve | Wheaton Bible Church |
| Forward DuPage Coalition | Winfield Park District |
| Glenbard District 87 | |

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Chapter 3: Our Community

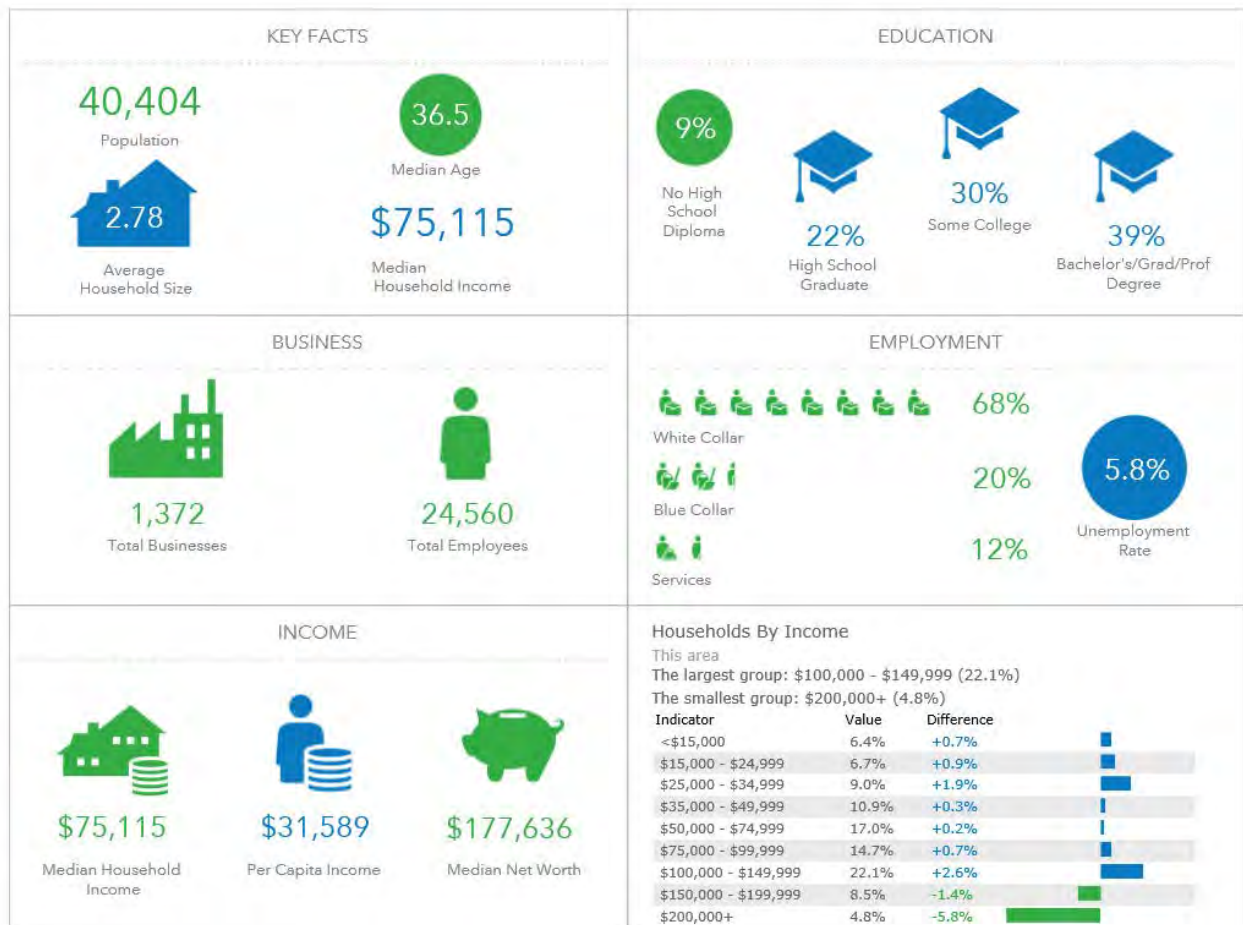


Demographics

Understanding the community’s current make-up by age, race, and income as well as any predictions of future changes assists with establishing the appropriate long-term direction of services. The data used for the analysis were obtained from Environmental Systems Research Institute, Inc. (ESRI), the largest research and development organization dedicated to Geographical Information Systems (GIS) and specializing in population projections and market trends.

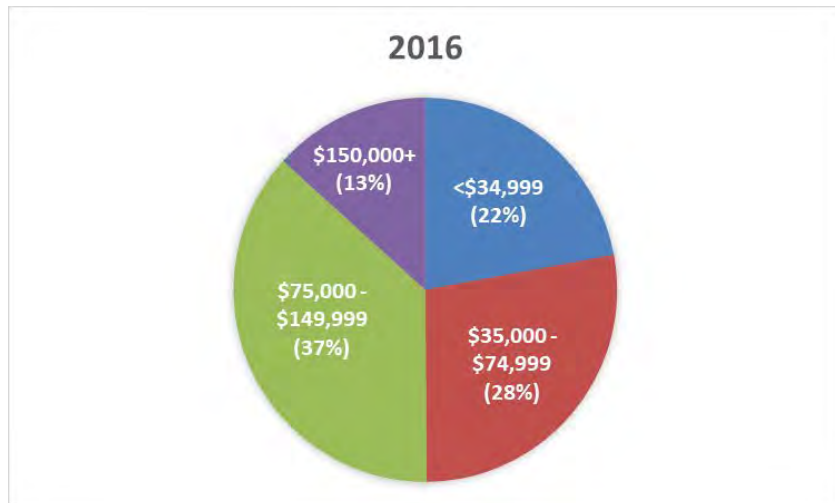
All data were acquired in December 2016, and reflect actual numbers as reported in the 2010 US Bureau of the Census and demographic projections for 2016 (current) and 2021 as estimated by ESRI.

The infographic below provides a quick snapshot of who lives in Carol Stream. Considering a footprint of less than ten square miles, Carol Stream has educational levels and earning power higher than the national average. For comparison purposes, the national median income was \$59,039 in 2016 whereas the median household income in Carol Stream was \$75,115. National levels of educational attainment in 2016 were 32% bachelor’s degree or higher and 56.4% high school or some college; locally the percentages were 39% and 52% respectively.

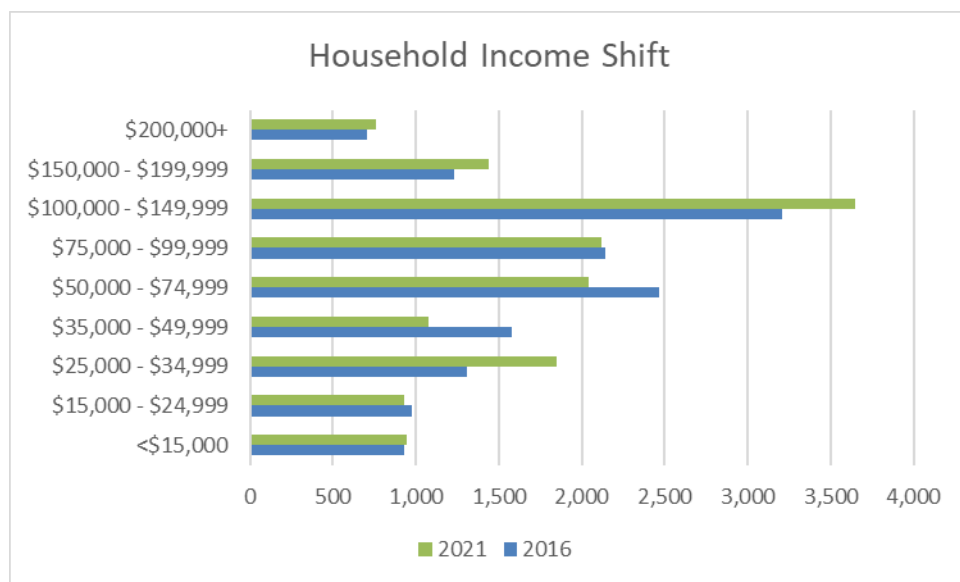


Income

Income level is an important factor when considering whether or not a community can afford capital improvement projects. Half (50%) of the community earns less than \$75,000 per year, half (50%) earns more than \$75,000.

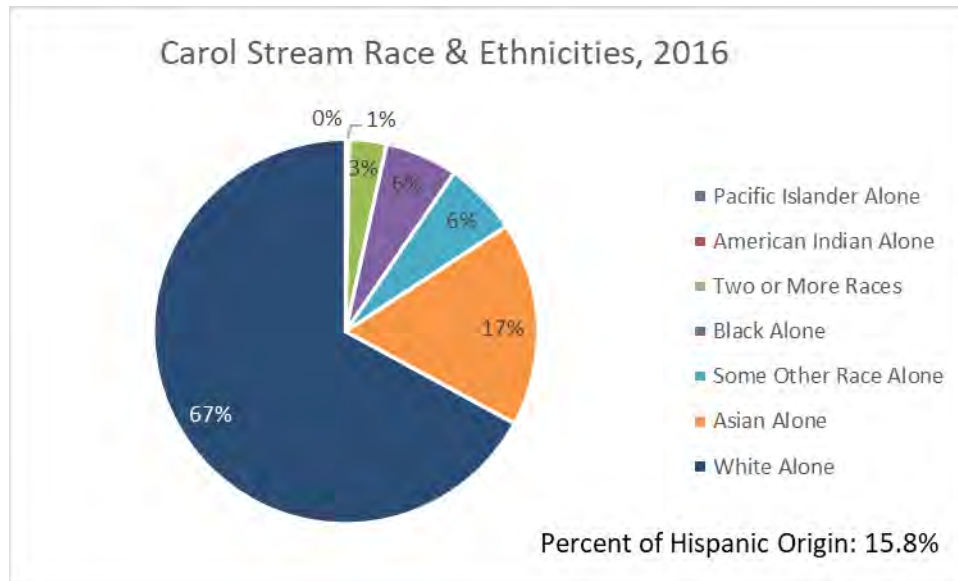


Overall, Carol Stream’s income is anticipated to grow by approximately 5.4% by the year 2021. The largest anticipated growth is in those households earning \$25k-\$34k (29%) followed by \$150k-\$199k (14.7%). The largest anticipated decline in income segments are in those households earning \$35k-\$49K (46.7%), followed by \$50k-\$74k (20.5%).

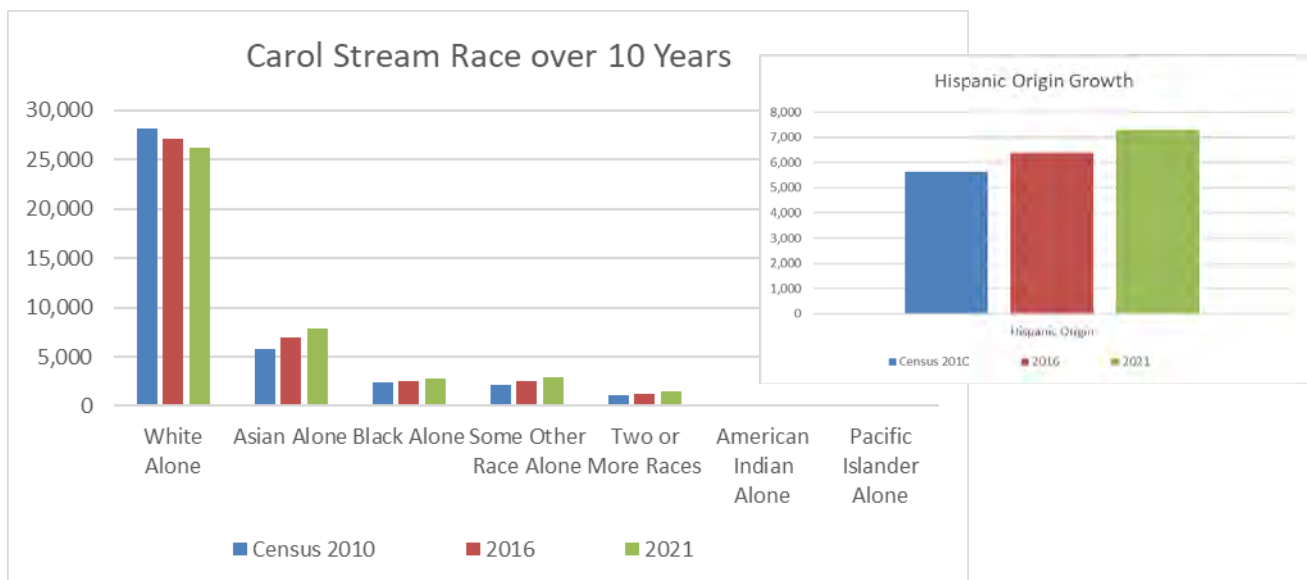


Race and Ethnicity

Another area that impacts future decision-making is the current picture of race and ethnicity in the community, and any predicted shifts therein. Integrating the information into the planning process can ensure that the future parks and facility decisions reflect the cultural needs of the CSPD community make-up. This graphic represents the current picture of CSPD, as of 2016.



The United States Census Bureau separates race and ethnicity measures. The majority of the community (67%) is white, 17% Asian, and 6% each reported being some other race alone or black alone. 15.8% of Carol Stream residents consider themselves to be of Hispanic origin.



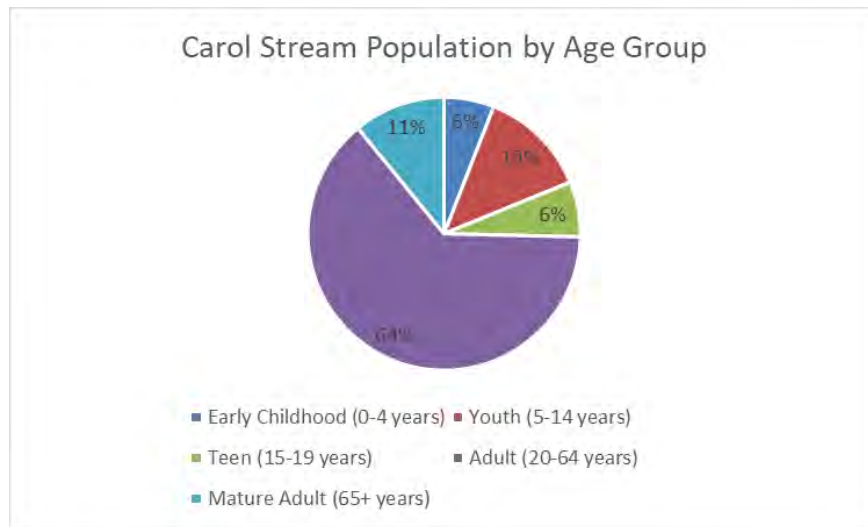
Over the 10-year span of 2010 to 2021, the Carol Stream race and ethnic picture has shifted and is expected to continue to shift. The white alone population is decreasing, with an anticipated shift from

67.1% in 2016 to 63.5% in 2021. The Asian alone population is increasing and is anticipated to grow from 17.1% in 2016 to 19.0% in 2021. Growth in people of Hispanic origin was 14.2% in 2010, 15.8% in 2016, and is anticipated to be 17.7% in 2021.

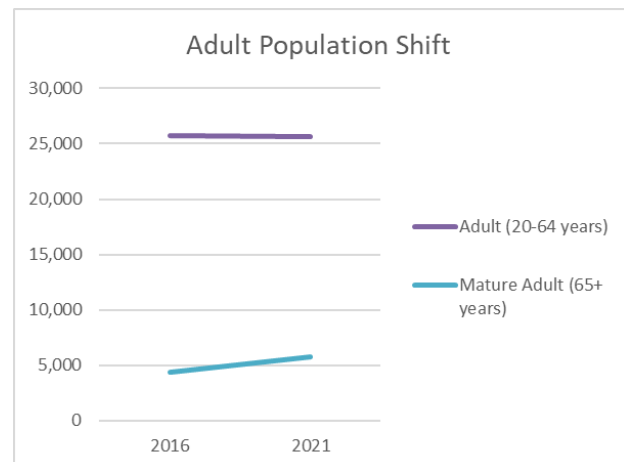
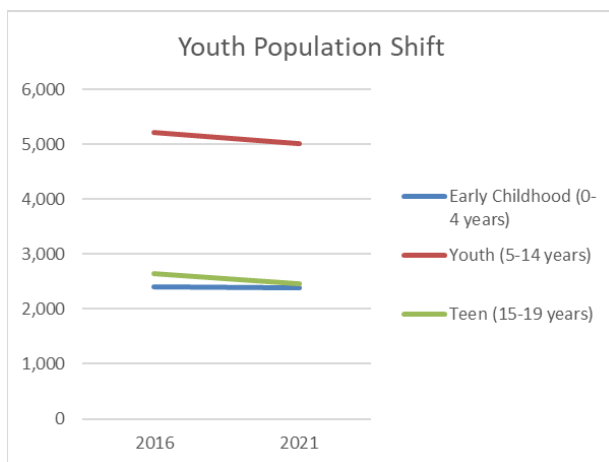
Note for informational reference: The United States Census defines “Asian” as “a person having origins in any of the original peoples of the Far East, Southeast Asia, or the Indian subcontinent, including, for example: Cambodia, China, India, Japan, Korea, Malaysia, Pakistan, the Philippine Island, Thailand, and Vietnam.”

Age

The age of a community and any likely shifts in age as a percentage of the whole help plan for the future needs of the individual groups and subsequently the whole community. In regards to Carol Stream, three of every four people (75%) are adults: 64% ages 20-64 and 11% over the age of 64 years.



According to the US Census and predictions by ESRI, the following shifts in population are expected by the year 2021:



In Carol Stream, the most significant shift in population is anticipated in the Mature Adult (65+ years) category, from 4,407 to 5,719 (1,312), or 29.8% increase. Two age groups are anticipated to either stay about the same:

- Adults will only drop by less than 150 people, or .6%; early childhood will likely stay the same, but may drop by 6 or .3%
- Youth will decrease by about 200 people, or 3.9%; teens will drop by about 185, or 7%

Age data helps with the parks and facilities master planning process to inform the decision-making process. As applied to facility needs for example, if a decision had to be made between building a senior center or teen center, based on this data alone, CSPD will more likely have the population to support a senior center.

Market Potential

A mechanism to assess the recreational behaviors of a group and to subsequently predict needs is to utilize consumer behavior data. Recreation trends information was derived from Environmental Systems Research Institute, Inc. (ESRI), specifically from a report entitled *Sports and Leisure Market Potential*. This data is based upon national propensities to use various products and services, applied to the local demographic composition of the Carol Stream boundaries. Usage data were collected by Growth for Knowledge Mediamark Research and Intelligence, LLC. (GfK MRI) in a nationally representative survey of U.S. households.

MPI (Market Potential Index) measures the relative likelihood of the adults in the specified area to exhibit certain consumer behavior or purchasing patterns compared to the U.S. An MPI of 100 represents the U.S. average.

Product/Consumer Behavior	Expected #		
	Adults/HHs	Percent	MPI
Participated in Pilates in last 12 months	1,145	3.7%	133
Participated in tennis in last 12 months	1,589	5.1%	128
Participated in golf in last 12 months	3,555	11.4%	125
Participated in ice skating in last 12 months	940	3.0%	123
Participated in aerobics in last 12 months	3,216	10.3%	122
Participated in skiing (downhill) in last 12 months	1,033	3.3%	122
Participated in bicycling (mountain) in last 12 months	1,463	4.7%	121
Participated in jogging/running in last 12 months	4,959	15.9%	120
Participated in yoga in last 12 months	2,630	8.4%	120
Attend sports events	8,571	27.5%	120
Attended rock music performance in last 12 months	3,520	11.3%	119
Participated in weight lifting in last 12 months	3,658	11.7%	118
Went to beach in last 12 months	9,159	29.3%	118
Played board game in last 12 months	4,628	14.8%	117
Participated in baseball in last 12 months	1,666	5.3%	116
Participated in bicycling (road) in last 12 months	3,591	11.5%	116
Participated in soccer in last 12 months	1,386	4.4%	116
Participated in volleyball in last 12 months	1,180	3.8%	116
Participated in boating (power) in last 12 months	1,918	6.1%	115

Participated in book club in last 12 months	1,012	3.2%	115
Did Sudoku puzzle in last 12 months	3,590	11.5%	115
Participated in hiking in last 12 months	3,541	11.3%	114
Attended dance performance in last 12 months	1,595	5.1%	114
Did furniture refinishing in last 12 months	1,198	3.8%	114
Went to museum in last 12 months	4,364	14.0%	114
Did photo album/scrapbooking in last 12 months	2,013	6.4%	114
Attended country music performance in last 12 months	1,990	6.4%	113
Participated in bowling in last 12 months	3,304	10.6%	112
Did baking in last 12 months	7,545	24.2%	112
Went to live theater in last 12 months	4,554	14.6%	112
Participated in canoeing/kayaking in last 12 months	1,936	6.2%	111
Participated in swimming in last 12 months	5,345	17.1%	111
Attended adult education course in last 12 months	2,360	7.6%	111
Participated in word games in last 12 months	3,723	11.9%	111
Participated in basketball in last 12 months	2,848	9.1%	110
Participated in softball in last 12 months	1,173	3.8%	110
Participated in walking for exercise in last 12 months	9,161	29.3%	110
Visited an indoor water park in last 12 months	1,022	3.3%	110
Read book in last 12 months	11,571	37.1%	109
Participated in Frisbee in last 12 months	1,441	4.6%	108
Participated in backpacking in last 12 months	1,021	3.3%	107
Went on overnight camping trip in last 12 months	3,994	12.8%	107
Played cards in last 12 months	5,175	16.6%	107
Cooked for fun in last 12 months	7,608	24.4%	107
Danced/went dancing in last 12 months	2,671	8.6%	107
Participated in motorcycling in last 12 months	968	3.1%	106
Went to art gallery in last 12 months	2,466	7.9%	106
Attended auto show in last 12 months	2,537	8.1%	106
Did photography in last 12 months	3,353	10.7%	106
Played billiards/pool in last 12 months	2,540	8.1%	105
Did crossword puzzle in last 12 months	3,502	11.2%	105
Participated in trivia games in last 12 months	1,686	5.4%	105
Participated in target shooting in last 12 months	1,532	4.9%	104
Played bingo in last 12 months	1,305	4.2%	104
Did birdwatching in last 12 months	1,412	4.5%	104
Played musical instrument in last 12 months	2,112	6.8%	104
Participated in archery in last 12 months	869	2.8%	103
Attended classical music/opera performance/12 months	1,329	4.3%	102
Played chess in last 12 months	1,022	3.3%	101
Participated in football in last 12 months	1,467	4.7%	100
Did painting/drawing in last 12 months	1,902	6.1%	100

This activity data applies to parks and facilities planning in that the propensity to participate in various activities can subsequently imply the type of facilities needed for the activity to take place. The top six active and passive activities in both MPI rating and expected number of households should be given the highest consideration in future planning:

Top six **active** activities in both MPI and Expected Number of Households

- Went to beach in last 12 months

- Participated in golf in last 12 months
- Participated in jogging/running in last 12 months
- Participated in aerobics in last 12 months
- Participated in weight lifting in last 12 months
- Participated in bicycling (road) in last 12 months

Top six **passive** activities in both MPI and Expected Number of Households

- Attend sports events
- Did baking in last 12 months
- Played board game in last 12 months
- Went to a museum in last 12 months
- Went to live theater in last 12 months
- Did Sudoku puzzle in last 12 months

Recreation Spending Potential

In addition to the likelihood to participate, the likelihood to spend money on recreational activities and/or products can also be examined. The chart below identifies key recreational spending data relative to Carol Stream’s parks and facilities master planning. ESRI’s Spending Potential Index (SPI) is household-based, and represents the amount spent for a product or service relative to a national average of 100. The full report data can be found in Appendix C.

Recreational Spending	Spending Potential Index	Average Amount Spent	Total
Fees for Participant Sports, excluding trips	127	\$113.96	\$1,656,006
Fees for Recreational Lessons	126	\$154.98	\$2,252,158
Bicycles	124	\$32.18	\$467,609
Membership Fees for Social/Recreation/Civic Clubs	120	\$229.15	\$3,330,041
Winter Sports Equipment	117	\$5.86	\$85,198

Interpreting this data into parks and facilities planning, the evidence of spending on participant sports having both a high spending potential index and high total spending amount could indicate continued spending on current facilities and potential increased spending on any new sports-based venues in consideration. Carol Stream households are already spending over \$3 million per year on membership fees to social/recreation/civic clubs; although the spending potential index is relatively high compared to the national average of 100, consideration should also be given to the predicted shifts in median income levels. Bicycles and winter sports equipment were specifically included in this report as a result of trail/path importance ranking in the community needs assessment as well as the interest in additional winter sports opportunities.

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Chapter 4: Parks and Facilities



Park Inventory

The Carol Stream Park District manages 43 parks. In some of the parks, the District has sole ownership and responsibility for the land, maintenance, and amenities. In others, it is the lessee, maintaining the space as a recreational amenity (e.g. Bark Park, Community Park, and Horizon Park), or in an intergovernmental agreement to provide the amenity with another agency (e.g. Glenbard North turf field). Whether or not the District owns the land is irrelevant; the most important point is the District has a degree to which it is involved in providing a service to its residents through that space.

A goal in providing parks and open space to a community is to ensure a variety of park types and park amenities are spread throughout the district. An inventory matrix of each park’s amenities can be a helpful visual, to show at a quick glance all the district has to offer and to also provide a reference point to residents looking for specific activities. The next two pages of this document illustrate the most current park and amenity inventory of the Carol Stream Park District. Each park has its own row, and the corresponding columns indicate if the amenity can be found there. *(see pages 26 and 27)*

Additional Resources

In addition to land managed by the Park District, other community resources contribute to the overall access to recreational space throughout the district. Parcels owned by the Village of Carol Stream, School Districts, and private churches also provide access to green space in the community. These additional resources are listed below:

<u>Resource</u>	<u>Owner</u>	<u>Total Acres (estimated)</u>
Kuhn Road Detention Site	Village of Carol Stream	10
Shelborne Detention Site	Village of Carol Stream	8
Town Center	Village of Carol Stream	17
St. Andrew open space	St. Andrew Church	.5
St. Luke open space	St. Luke Catholic Church	8
Illinois Prairie Path/Great Western Trail	DuPage County	4.5 mi.
Red Hawk Preserve	DuPage County	17.97
Timber Ridge Preserve	DuPage County	1,102.00
West Branch Preserve	DuPage County	631.00
Benjamin Middle School	School District 25	1.00
Carol Stream Elementary School	School District 93	2.50
Cloverdale Elementary School	School District 93	3.00
Evergreen Elementary School	School District 25	2.00
Glenbard North High School	School District 87	12.50
Heritage Lakes Elementary School	School District 93	3.00
Jay Stream Middle School	School District 93	4.50
Pleasant Hill Elementary School	School District 200	1.00
Roy DeShane Elementary School	School District 93	2.00
Spring Trail Elementary School	School District 93	6.00
Western Trails Elementary School	School District 93	2.00

Carol Stream Park District Park Amenities Inventory

Park Name	Park Location	Acreage	Classification	Playground - Age Rating		ADA SWING CHAIR		Play-ground has Sand Pit	Trails (Miles)	Bags Court	Baseball/Softball	Basketball Court	Boating	Bocce Court	Cricket Field	Disc Golf	
				AGE 2 to 5	AGE 5 to 12	Chair with Body Harness	Chair Only										
1	Appomattox Park	181 Appomattox Trail	.33	M		*											
2	Armstrong Park	391 Illini Drive	73.00	C	*	*		1	2.32		4	1					
3	Barbara O'Rahilly Volunteer Park	302 Kuhn Road	3.00	NP	*	*	1		.12					2			
4	Bark Park	adjacent to 280 Kuhn Rd.	13.00	C					.34								
5	Bierman Park	1253 Woodlake Drive	40.00	C		*			1.46		2	*					
6	Blue Heron Park	745 Castleton Court	.50	M	*	*		1									
7	Cambridge Park	760 Woodhill Drive	6.50	N	*	*	1		.18	1							
8	Carolshire Park	840 N. Gary Ave.	1.50	M													
9	Charger Court Park	1351 Charger Court	1.00	M	*	*	1										
10	Community Park	745 Thornhill Drive	63.00	C		*			.86		2						
11	Elk Trail Recreation Center	160 W. Elk Trail	.65	M	*												
12	Evergreen Lakes Park	1041 Buckskin	14.00	NP									*				
13	Fair Oaks Central Park	1320 Birchbark Trail	2.00	NP													
14	Fair Oaks Natural Area - East	1284 Birchbark Trail	4.00	NA													
15	Fair Oaks Natural Area - West	700 Fair Oaks Road	4.00	NA													
16	Friendship Park	797 Allison Lane	.50	M	*	*	1	1									
17	Gerald R. Weeks Park (East)	25W149 Doris	7.00	NP													
18	Gerald R. Weeks Park (West)	1N170 Morse Street	10.00	NP	*	*											
19	Glenbard North HS Fields	990 Kuhn Rd		S													
20	Hampe Park	297 W. Lies Road	21.00	C		*	1	1	.42		5						
21	Heritage Lake	Pathway-adjacent to Bierman		NA													
22	Horizon Park	2N540 Kuhn Rd.	7.40	NP												*	
23	Jan Smith Park	925 Kuhn Road	4.00	NA													
24	Jirsa Park	1363 Rose Avenue	8.40	NP	*	*	1		.27								
25	Kent Park	955 Woodhill Drive	3.00	NP						1							
26	McCaslin Park	27W650 North Avenue, West Chicago	32.00	C	*	*			.80	2	4	4			*		
27	Memorial Park	342 Thunderbird Trail	.50	M	*			1									
28	Mitchell Lakes Park	200 Elk Trail	23.00	NA					.96								
29	Murray's Meadows	1235 Adler Lane	3.50	NA													
30	Papoose Park	887 Papoose Court	1.00	M	*	*			.14								
31	Park on the Green	1N547 Bob O' Link, Winfield	.50	M	*	*		1									
32	Pleasant Hill Park	1N251 Harriet Street	10.00	NP		*	1		.27	2	2						
33	Post Office Park	450 Fullerton Ave	2.50	S						1							
34	Red Hawk Park	651 W. St. Charles Road	42.00	C	*	*		1	1.11								
35	Shining Waters Park	874 Oswego Drive	6.25	NA/NP													
36	Slepicka Homestead Park	1301 Lily Lane	5.00	NP					.43	2				2			
37	Spring Valley Park	1370 Spring Valley Drive	6.00	NP						1							
38	Stonebridge Park	1016 Birchbark Trail	3.00	NP				1									
39	Sundance Park	538 Yardley Drive	2.50	NP	*	*		1									
40	Tedrahn Park	1286 New Britton Drive	8.00	NP	*	*	1										
41	Tokarski Park	450 Blackhawk Drive	.50	M		*											
42	Veterans Park	200 E. Lies Road	20.00	NP					.64								
43	Walter Park	970 High Ridge Pass	4.50	NP		*	1			1	1						
Totals		458.53			16	21	9	3	6	10.32	4	15	17	2	4	1	1

Classification Key
 C = Community Park
 M = Mini Park
 NA = Natural Area
 NP = Neighborhood Park
 S = Sports Facility

Approximations using DuPage Co. website map tools.

Park Name	Drinking Fountains	Exercise Stations	Fishing	Football	Garden Plots - Rentable	Historical Markers	Mini-Golf	Natural Area	Off-leash dog area	Pavilion (Picnic Shelter) - Rentable	Picnic Shelter	Restrooms - Flush (Seasonal)	Restrooms - Portable (Seasonal)	Roller Hockey Rink	Skate Park	Sled Hill	Soccer	Splash Pad	Tennis Court	Volleyball Court (sand)	
Appomattox Park																					
Armstrong Park	1		*			*		*		1			*	*		*					2
Barbara O'Rahilly Volunteer Park										1			*								
Bark Park								*	*												
Bierman Park			*					*		1			*				1				1
Blue Heron Park			*					*			1										
Cambridge Park											1		*								
Carolshire Park																					
Charger Court Park																					
Community Park	1		*					*			2		*				1		2		2
Elk Trail Recreation Center																					
Evergreen Lakes Park			*					*													
Fair Oaks Central Park			*					*													
Fair Oaks Natural Area - East								*													
Fair Oaks Natural Area - West								*													
Friendship Park											1										
Gerald R. Weeks Park (East)			*																		
Gerald R. Weeks Park (West)			*													*					
Glenbard North HS Fields				1															1		
Hampe Park	1							*		1		*			*			2			
Heritage Lake			*					*										1			
Horizon Park						*															
Jan Smith Park								*													
Jirsa Park			*					*			1										
Kent Park			*										*								
McCaslin Park	1		*				*	*		1	4	*						*			1
Memorial Park																					
Mitchell Lakes Park			*																		
Murray's Meadows								*													
Papoose Park																					
Park on the Green																					
Pleasant Hill Park													*							2	
Post Office Park													*								
Red Hawk Park	1		*	2				*		1		*						3			
Shining Waters Park																					
Slepicka Homestead Park	1	*			*	*		*		1			*								
Spring Valley Park																					
Stonebridge Park																					
Sundance Park																					
Tedrahn Park			*																		
Tokarski Park																					
Veterans Park			*																		
Walter Park													*								
	6	1	16	3	1	3	1	17	1	7	10	3	10	1	1	2	9	1	4		6

Updated: November 2017

Park Classifications

Carol Stream Park District parks have been divided into five classification types listed below:

- **Mini Park:** less than 2 acres, with minimal to no amenities
- **Neighborhood Park:** generally more than two acres, with multiple recreation amenities
- **Community Park:** a large-acre space, usually with multiple recreation amenities and a regional draw due to the quantity, size, and/or uniqueness of amenities
- **Natural Area:** open space with no amenities, focused on preservation and passive enjoyment
- **Sports Facility:** access to a sports field, with no park acreage

PARK	Park Location	Acreage	Classification	Totals
Appomattox Park	181 Appomattox Trail	.33	M	
Blue Heron Park	745 Castleton Court	.50	M	
Friendship Park	797 Allison Lane	.50	M	
Memorial Park	342 Thunderbird Trail	.50	M	
Park on the Green	1N547 Bob O' Link	.50	M	
Tokarski Park	450 Blackhawk Drive	.50	M	
Elk Trail Recreation Center	160 W. Elk Trail	.65	M	
Charger Court Park	1351 Charger Court	1.00	M	
Papoose Park	887 Papoose Court	1.00	M	
Carolshire Park	840 N. Gary Ave.	1.50	M	
			Mini Parks Total	6.98
Shining Waters Park (Playground)	874 Oswego Drive	1.75	NP	
Fair Oaks Central Park	1320 Birchbark Trail	2.00	NP	
Sundance Park	538 Yardley Drive	2.50	NP	
Barb O'Rahilly Volunteer Park	302 Kuhn Road	3.00	NP	
Kent Park	955 Woodhill Drive	3.00	NP	
Stonebridge Park	1016 Birchbark Trail	3.00	NP	
Walter Park	970 High Ridge Pass	4.50	NP	
Slepicka Homestead Park	1301 Lily Lane	5.00	NP	
Spring Valley Park	1370 Spring Valley Drive	6.00	NP	
Cambridge Park	760 Woodhill Drive	6.50	NP	
Gerald R. Weeks Park (East)	25W149 Doris	7.00	NP	
Horizon Park	2N540 Kuhn Rd.	7.40	NP	
Tedrahn Park	1286 New Britton Drive	8.00	NP	
Jirsa Park	1363 Rose Avenue	8.40	NP	
Gerald R Weeks Park (West)	1N170 Morse Street	10.00	NP	
Pleasant Hill Park	1N251 Harriet Street	10.00	NP	
Evergreen Lakes Park	1041 Buckskin	14.00	NP	
Veterans Park	200 E. Lies Road	20.00	NP	
			Neighborhood Parks Total	122.05

PARK	Park Location	Acreage	Classification	Totals
Bark Park	adjacent to 280 Kuhn Rd.	13.00	C	
Hampe Park	297 W. Lies Road	21.00	C	
McCaslin Park	27W650 North Ave, West Chicago	32.00	C	
Bierman Park	1253 Woodlake Drive	40.00	C	
Red Hawk Park	651 W. St. Charles Road	42.00	C	
Community Park	745 Thornhill Drive	63.00	C	
Armstrong Park	391 Illini Drive	73.00	C	
			Community Parks Total	284.00
Heritage Lake	Pathway-adjacent to Bierman		NA	
Murray's Meadows	1235 Adler Lane	3.50	NA	
Fair Oaks Natural Area - East	1284 Birchbark Trail	4.00	NA	
Fair Oaks Natural Area - West	700 Fair Oaks Road	4.00	NA	
Jan Smith Park	925 Kuhn Road	4.00	NA	
Shining Waters Park (Pond)	874 Oswego Drive	4.50	NA	
Mitchell Lakes Park	200 Elk Trail	23.00	NA	
			Natural Areas Total	43.00
Post Office Ball Field	450 Fullerton Ave	2.50	S	
Glenbard North HS Fields	990 Kuhn Rd		S	
			Sports Fields Total	2.50
			Total Acreage	458.53

Level of Service

The 2009 Master Plan thoroughly outlined the history of how the parks and recreation industry has tried to develop standard practices in regards to land acreage quantity and facility assets. It outlines the evolution of the National Recreation and Park Association's (NRPA's) 'ten acres for every 1,000 residents' standard, but also that NRPA also advocates for communities to establish their own local standard. Agencies are now moving away from trying to meet a general, standardized number of acres per 1,000 to a more customized assessment based on their own community's unique features and circumstances. Benchmarking with like-sized communities and their respective departments/agencies/districts has become the goal. A way in which this is achieved is through NRPA's Park Metrics database, a tool that park and recreation providers across the country have used to upload their data and compare themselves to other agencies like themselves.

The Carol Stream Park District supported a "13 acres per 1,000" standard in 2003 and again in the 2009 Master Plan document. As seen in the chart below, the District currently has 11.35 acres per 1,000 – above the basic national standard yet below its own previous expectations. However, when compared against the current Park Metrics benchmarking data for communities with a population between 20,000 and 49,999, the average acres per 1,000 residents was 9.6 acres. Comparatively speaking, Carol Stream Park District has a solid lead over other like-sized agencies nationwide, as well as over the long-standing national standard.

NRPA Recommended Level of Service					
	CSPD Acreage	Acres per 1,000 residents	NRPA Recommended Acreage	NRPA Recommended Acres per 1,000	Surplus / Deficiency
Mini Park	6.98	0.17	20.20	0.5	-13.22
Neighborhood Park	122.05	3.02	80.81	2	41.24
Community Park	284.00	7.03	303.03	7.5	-19.03
Natural Area	43.00	1.06	0	0	43.00
Sports Facility	2.50	0.06	0	0	2.50
<i>Totals</i>	458.53	11.35	404.04	10.00	54.49
Park Metrics Benchmark: 20,000-49,999 Residents					
	CSPD Acreage	Acres per 1,000 residents	Benchmark Acreage	Benchmark per 1,000	Surplus / Deficiency
<i>Park Totals</i>	458.53	11.35	387.88	9.6	70.65

NRPA has also established some basic standard measurements broken down by park classification, 0.5 acres per 1,000 residents for mini parks, 2 for neighborhood parks, and 7.5 for community parks. Although agencies are not depending on these breakdowns as much as they once were before, it can still be a simple exercise to ensure a balanced service offering is maintained. Because the Carol Stream Park District’s “surplus” in both NRPA’s standard total acreage figure and the Park Metrics figure are so high, the agency can be confident in its current service offerings. Additionally, benchmarking with communities the same size, the average quantity of parks was one for every 1,901 residents; Carol Stream has one park for every 939.6 residents – which far exceeds the current national average for its comparison population group.

Park Metric data is also available for outdoor asset benchmarking. Using the comparison group with the same population range of 20,000-49,999, the chart below shows how Carol Stream Park District compares to its peers:

Outdoor Asset Benchmarking	Benchmark per Park Metrics		CSPD's Quantity	Surplus / Deficiency
	1 per X residents	Desired Quantity		
Basketball courts	6,875	5.9	17	11.1
Community Gardens	26,639	1.5	1	-0.5
Diamond fields: baseball - adult	21,277	1.9	7	5.1
Diamond fields: baseball - youth	5,509	7.3	15	7.7
Diamond fields: softball fields - adult	10,656	3.8	0	-3.8
Diamond fields: softball fields - youth	9,157	4.4	0	-4.4
Diamond fields: tee-ball	15,310	2.6	6	3.4

Dog Park	29,683	1.4	1	-0.4
Ice rink (outdoor only)	21,698	1.9	0	-1.9
Multipurpose synthetic field	17,802	2.3	0	-2.3
Multiuse courts - basketball, volleyball	12,956	3.1	0	-3.1
Overlay field	8,364	4.8	2	-2.8
Playgrounds	3,010	13.4	37	23.6
Rectangular fields: football	16,914	2.4	3	0.6
Rectangular fields: cricket	29,941	1.3	1	-0.3
Rectangular fields: field hockey	19,250	2.1	0	-2.1
Rectangular fields: lacrosse	14,737	2.7	0	-2.7
Rectangular fields: multipurpose	6,952	5.8	7	1.2
Rectangular fields: soccer - adult	10,065	4.0	9	5.0
Parks	1,901	21.3	43	21.7

Something to keep in mind about this data is that it is self-reported, which means the interpretation of how assets are classified can vary. Agencies can choose to classify based on a field’s actual use within the last season or two, or can report based on the possibilities within the space. There is a certain level of subjectivity in the asset reporting that should be considered when conducting comparisons.

Facility Inventory

Carol Stream Park District owns and operates six facilities: three year-round recreation centers, two seasonal recreational facilities, and one maintenance building. Evergreen School gymnasium was a cooperative build, where a shared use agreement exists for that space. There is also a concession stand building at McCaslin Park.

Building	Location	Use
Coral Cove Water Park	849 W Lies Rd	Outdoor water park, seasonal
Coyote Crossing Mini Golf	27W650 North Ave	Miniature Golf, seasonal
Elk Trail Recreation Center	160 W. Elk Trail	Preschool, Early Childhood Classes
Fountain View Recreation Center	910 N. Gary Ave	Fitness Center, Indoor Pool, Gymnasium, Walking Track, Multipurpose Rooms, Child Care, Offices
Maintenance Garage	280 Kuhn Rd	Maintenance Operations, two offices
Simkus Recreation Center	849 W Lies Rd	Gymnasium, Gymnastics Gym, Multipurpose Rooms, Administrative Office

The needs and desires of each community are especially unique, and therefore facility standards are even more difficult to standardize. Park Metrics data does exist for some types of facilities; a comparison to those communities with 20,000-49,999 residents is depicted below:

Facility Benchmarking	Benchmark per Park Metrics		CSPD's Quantity	Surplus / Deficiency
	1 per X residents	Desired Quantity		
Recreation centers	25,500	1.6	3	1.4
Gyms	23,000	1.8	6	4.2
Community centers	27,320	1.5	0	-1.5
Senior Center	31,428	1.3	0	-1.3
Fitness center	32,224	1.3	1	-0.3
Performance amphitheater	31,934	1.3	0	-1.3
Nature centers	32,267	1.3	0	-1.3
Stadiums	24,320	1.7	0	-1.7
Ice rink	24,167	1.7	0	-1.7
Teen centers	29,569	1.4	0	-1.4
Indoor track	32,279	1.3	1	-0.3
Arena	26,820	1.5	0	-1.5

It is also prudent to note that the Carol Stream community does have other facilities that help foster recreational and/or leisure time experiences, including the College of DuPage, Outreach Community Center, Carol Stream Public Library, Carol Stream Ice Rink, and DuPage Training Academy.

Maps of the Park District, updated from the 2009 master plan using DuPage County Geographic Information System data, are located in Appendix A.

Office Inventory

The 2009 Master Plan identified 2,495 square feet of additional office space that was needed. At that time, offices were located at Aldrin Community Center, the Maintenance building, and Simkus Recreation Center. With the construction of Fountain View Recreation Center, the office spaces formerly at Aldrin essentially shifted to Simkus, and some of the recreation team that had been at Simkus shifted to Fountain View. In the midst of that change, the parks and facilities team conducted an office space study in 2012 and found that 56% of the office spaces met standards and 44% were below standards. The below standards group needed a combined 665 square feet to elevate to the 'meet the standards' designation. That study was conducted while the administrative team was in a temporary location.

Now that the administrative offices have moved into the former fitness space within Simkus, and additional office space was added to Fountain View, the current scenario has become more equitable. Today, 79% of the workstations meet or exceed office space standards and 21% are below. The square feet needed to fully meet the standards is 414, which shows a 38% improvement within the last five years. The largest spatial discrepancy occurs with the workspaces assigned to staff classified in the Management Level 1 office space standardization category: 56% meet standards and 44% do not. One of four (25%) of senior leadership team does not meet standards, two of 18 non-management staff (11%) do not meet standards, and one of the supervisory level staff (14%) does not meet standards.

ADA Transition Plan

In 1990 the Americans with Disabilities Act (ADA) was passed, mandating that all municipal facilities be fully ADA accessible. Transition plans for existing facilities that needed physical updates were allowed to be written; those plans must define and outline how the agency intends to reach the end-goal of total physical accessibility. The Carol Stream Park District has a formal transition plan in place, which was last updated in 2012. Each Park District facility has been thoroughly assessed for accessibility, and the subsequent report document has a listing of those items that need adjustments, replacements and/or renovations. As capital improvement plans are made and projects like facility or park renovations occur, implementation of all the recommended changes should take priority. Continued progress toward total compliance and accessibility must be demonstrated. The Park District has included accessibility improvement as an intended outcome of the current parks and facilities master plan. Funding for the removal of physical barriers can be a significant obstacle; however, the Park District has demonstrated the commitment to work the plan. One method is to allocate portions of the special recreation tax levy to help offset the expense of removing physical barriers.

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Chapter 5: Voice and Vision



Hampe Park

Community Needs Assessment

The Office of Recreation and Park Resources from the University of Illinois at Urbana-Champaign conducted a community-wide recreation study in 2017. In their final report, the University describes the purpose of the study as, “to assess the residents’ participation rates, attitudes, priorities, and future interests for the Carol Stream Park District’s parks, programs, and facilities.” The quantity of completed surveys received and the spatial distribution of the responses were “reliable and generalizable by research standards.”

Study findings

The study findings that directly relate to parks and facilities planning will be reviewed here. The full report, with complete study results, can be found in Appendix E.

Participation

The facilities with the most participation and the most frequent participation (more than 25 visits in the past year) were Walking Pathways/Trails, Parks, and the Fitness Center. The facilities visited the least in the past year were Mini Golf, Indoor Pool, and Outdoor Athletic Fields/Courts. Top reasons for not participating at all were cost and lack of need/interest.

Satisfaction

Of those respondents who were active users, 74% responded as satisfied/very satisfied with parks and facilities, rating the Fountain View Indoor Track (90%), McCaslin Park and Sports Complex (84%), and Walking Paths at Armstrong Park (84%) as the three facilities with the highest individual satisfaction. Conversely, the facilities with the highest individual dissatisfaction ratings included the Sled Hills at Armstrong Park (29%), Sled Hills at Weeks Park (18%), and Grass Athletic Fields (17%).

From a maintenance and care perspective, 78% of active users were satisfied/very satisfied overall. The indoor walking track (91%), exterior appearance of facilities (90%), and interior appearance of facilities (88%) received the highest satisfaction rating scores; portable restrooms (19%), grass athletic fields (10%), and outdoor pool and locker rooms (9%) received the lowest dissatisfaction scores.

Not surprisingly, the facilities that received the strongest measures of satisfaction were the newest and/or those with the newest updates. This shows that users have noticed and appreciate aesthetically pleasing, well-kept facilities.

Prioritization

One section of the questionnaire offered a list of improvements and/or priorities, and asked the respondent to prioritize the top four items that should have budget allocations directed towards them. Take Care of What We Have ranked number one in total responses (45%), followed by Walking Paths and Outdoor Ice Rink. The importance of this ranking is that if/when funding is either identified or becomes available, the degree to which backing for a particular amenity/park/facility is now already known to the District. For example, if a grant for new trails that is focused on connectivity to existing amenities is announced, the District will already have data that walking paths were the second-highest

rated item and that a trail to McCaslin Park was in the top 54% of answers – which would assist in the grant application process.

Opinions

A majority of respondents, 84%, felt that the Park District both “provides well-maintained parks, playgrounds, and sports fields,” and “provides a safe, enjoyable environment for myself and my family.” The District can and should feel good about its overall positive sentiment expressed in the survey.

Comparison to previous feedback

Walking/biking paths were considered the most important outdoor facility to 54% of 2008 respondents and 37.7% in 2017 – and was the second-highest scoring item in both surveys. Although there was not a specific question that referenced the concept of taking care of what we had in 2008, the interpretation of the responses did lead to that summation. When asked the specific question in 2017, the result was resounding support of the “Take Care of What We Have” concept, with 45% of respondents selecting that budget allocation.

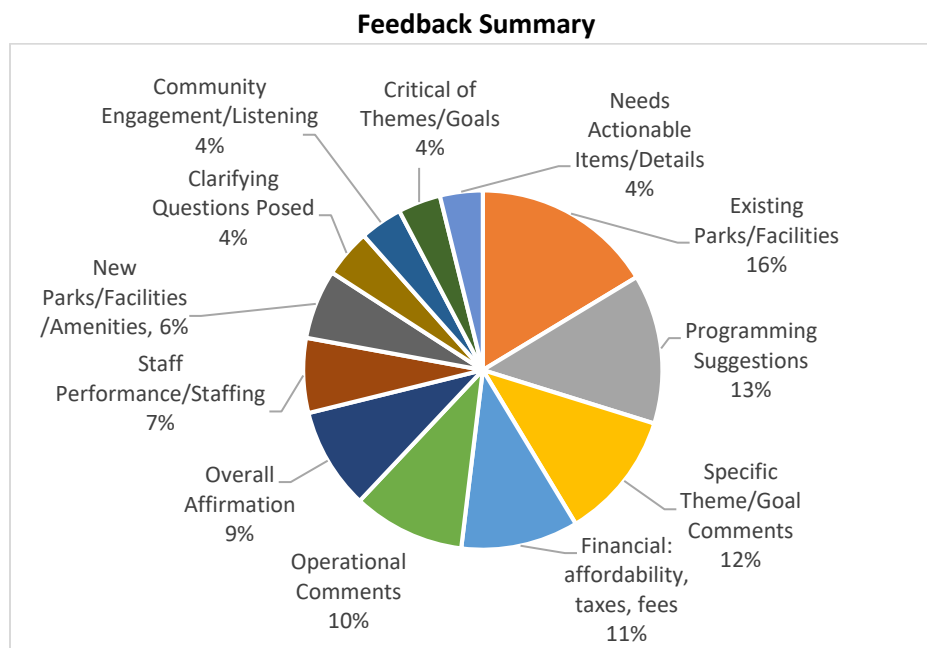
As a point of reference, all of the previous years’ survey results were summarized in the 2009 master plan document. Because needs of a community change over time and due to survey methodology not aligning, no additional comparisons will be made to previous results in this report.

Parks & Facilities Master Plan Engagement Survey

In October 2017, an electronic survey requesting feedback on the proposed Themes, Goals and Objectives in the Parks and Facilities Master Plan Update was conducted. The full survey tool, distribution data, and responses can be found in APPENDIX B.

Summary of community feedback:

The total number of open-ended responses was 190. The chart below depicts the sentiments shared in those responses by assignment to 12 summarized categories.



Categorized data that feeds into the summary (above) are depicted in the figure below:

Topics	Themes	Goals	Total	Percentage	Subtotal
Specific Theme/Goal Comments	14	10	24	11.5%	Directly Related to Plan Document
Overall Affirmation	13	6	19	9.1%	
Clarifying Questions Posed	3	7	10	4.8%	
Critical of Themes/Goals	4	4	8	3.8%	
Needs Actionable Items/Detail	2	6	8	3.8%	
Financial: affordability, taxes, fees	6	16	22	10.5%	Suggestions /Comments Related to the Park District
Programming Suggestions	14	14	28	13.4%	
Operational Comments	4	17	21	10.0%	
Existing Parks/Facilities	6	28	34	16.3%	
New Parks/Facilities/Amenities	2	11	13	6.2%	
Community Engagement/Listening	6	2	8	3.8%	
Staff Performance/Staffing	5	9	14	6.7%	
	79	130	209	100.0%	

There were 79 comments regarding Themes and 130 for Goals and Objectives. Theme comments varied, with no strong trends in responses; the biggest trend was simply an expression of overall affirmation (13) followed by references to affordable pricing (5). Goals and Objectives also received a variety of responses; however, a few trends did emerge. The bullets below represent a few key concepts derived from the responses:

- Eleven of the 98 respondents to Question 4 (11%) referenced the indoor pool. Three of 90 respondents to Question 2 (3%) referenced the indoor pool. Pool closures due to staffing and structural challenges are the main catalysts for customer sentiment that could be described as disappointed and frustrated. The indoor pool was by far the most consistent topic communicated throughout the feedback.
- 3.8% of respondents observed that the content for which they were providing feedback was not detailed, actionable items by which to achieve measurable results. Although this was by design, to request the big-picture level of involvement from the community, it appears that the thorough responders wanted specifics.
- Desires for new parks, facilities, and amenities were expressed by 13 (6.2%) of respondents. Ideas included outdoor winter facilities (2), trails/paths (2), more parks/indoor parks (2), a senior room, maintenance free park benches, mile markers on pathways, emergency call boxes, indoor soccer facility, and youth sports facilities.
- Improvements to a variety of existing facilities were mentioned: Friendship Park, Armstrong Park washroom placement, Fountain View fitness service desk, Coral Cove Water Park, path repair, fitness equipment, baseball facility improvements, removal of noxious species, and the sled hill.
- Two comments were made that referenced the general maintenance of the parks; as one respondent stated, “the parks have not been maintained well this summer.” One person commented about soccer field maintenance. Two others specifically called out Fountain View grounds and the “park on WoodLake Dr.”

- Responses that were phrased as questions posed back to the district asked for clarification (i.e. rationale for the mature adult objective) as well as questioned why the district did not have things like a preventative maintenance program in place or whether or not the district had already been pursuing grant opportunities.
- Specific reference to the plan itself was made by 11.5% of respondents. A variety of suggestions were provided on themes, anywhere from grammatical suggestions and word choices to how choices are made. Reputation received two comments; one stating the word reputation does not reflect the bullets and the other stating the focus should be on stewardship. In regards to goals and objectives, partnerships were specifically commented on five times, underserved was referenced twice, meeting the needs of changing demographics was specifically referenced twice, and one agreed that the repair and replacement plan was “on target”.

Programming and Operational suggestions accounted for nearly one-fourth (23%) of all comments. It is recommended that these pieces of feedback be addressed in a venue outside of the master plan update process.

The feedback received from this survey can be used to determine the level of support from the community and to ensure the direction is on-target. Considering that comments of overall affirmation (i.e. “good job” with no other feedback) were given by 9% of respondents and less than four percent were specifically critical of the themes and/or goals, the average ratings of 85 and 86, and also noting a general positive rather than negative tone in the text, the community can be described as supportive of the master plan. A “stay the course” recommendation is given regarding the Themes and Goals. The mix of perspectives offered in the feedback can be incorporated into specific Objectives and Tactics. The only specific recommendation for change is to consider adding an objective that specifically calls out the indoor pool.

Acquisition

As a forward-thinking agency, the Park District should continue to monitor what acquisition opportunities there are to continuously improve the amenities and services to its constituents. Preserving park land for community recreational use and enjoyment is a core concept in the Carol Stream Park District’s mission. When opportunities arise to add additional land to the District, consideration should be given to the potential investment. The following factors are suggested areas for investigation when making acquisition decisions:

- The District should be in a financial position to purchase the land and have the fiscal and personnel resources to maintain the land.
- The parcel should be “high and dry” in respect of the land elevation being high enough and grades sloped enough to not retain standing water.
- The parcel size shall be large enough to supply those additional amenities in which the community has already expressed interest. The latest community needs survey showed that residents are most interested in recreational amenities that require larger amounts of space, like trails/paths and an outdoor ice rink.

- Any new land acquired should contain approximately 90% of “useable space”, meaning the parcel should be able to be developed to support specific recreational uses and amenities. Parcels that are misshaped, mostly watersheds, or unbuildable due to preexisting conditions should be considered with caution and an environmental assessment should be utilized.
- Accessibility to the space should be considered. Users must be able to reasonably access the space without obstruction, generally from a public street or public property. Maintenance vehicles and equipment must have means by which to access the site and parking or potential future parking should be considered.
- Beyond simply adding acreage to the Park District’s area of responsibility, there should be a greater value gained by the additional land. Value can be attained, for example, through new access to an existing parcel, links between existing parcels/trails, the addition of a new amenity/recreational opportunity, or expansion of a high-demand service.
- When possible, the new land should expand offerings to areas identified as underserved in the community.
- Care should be taken if there are historic, cultural, or protected resources on the site.

The addition of the land can be made through the following mechanisms:

- Land Purchase
- Partnerships
- Donations and Gifts
- Jurisdictional Transfer

Capital Improvement

A tool to help fiscally plan for large projects in the District is the agency’s Capital Improvement Plan (CIP). An ever-changing document, it ebbs and flows as predictions of cost are made and then actual bid amounts and expenses come to fruition. The District maintains a CIP document in spreadsheet format, and supports it with a summarized narrative provided to the Board of Commissioners on a regular basis.

Upon the completion of the 2018 parks and facilities master planning process, CIP updates that reflect the new goals and objectives can be made accordingly. The current executive CIP summary can be found in Appendix I.

Alternative Revenue

The two primary revenue sources for park districts are tax dollars and earned revenue from fees and charges. As a means to rely less on those two sources, agencies often look to other revenue sources to supplement funding. Traditional sources of alternative revenue are federal, state, and local grants. Considering the state of Illinois’ current fiscal difficulties and political climate, state funds that park districts typically relied upon (e.g. Park and Recreational Facility Construction, Open Space Land

Acquisition and Development) have been frozen indefinitely. Subsequently, federal and local grant opportunities are more likely to be available. Some federal sources are outlined below.

The Centers for Disease Control and Prevention (CDC) uses grants and cooperative agreements help the agency fulfill its mission to, “...keep Americans safe and healthy where they work, live and play.” Funding for CDC programs are announced and administered through the www.grants.gov website.

The National Park Service has partnered with the Centers for Disease Control and Prevention to create the Parks, Trails, and Health Workbook – a tool to assist with the development of parks and trails and incorporating public health considerations into that development. The workbook can be found at www.cdc.gov/healthyplaces, and funding/partnering opportunities for trail projects through the Rivers, Trails, and Conservation Assistance Program can be found at www.nps.gov/orgs/rtca.

The Community Development Block Grant (CDBG) is funded by the U.S. Department of Housing and Urban Development (HUD). Grants are awarded primarily to projects that assist with affordable housing, to anti-poverty programs and for infrastructure development. One key priority identified with the awards include activities that will benefit low to moderate-income areas. Two identified spaces in the District are Community Park and Carolshire Park. A General Section document is published by HUD annually that outlines the current fiscal year’s requirements; the 2017 document is located here: https://www.hud.gov/sites/documents/2017NOFA_GENSEC.PDF

Nontraditional sources of alternative revenue can be defined as utilizing your agency’s skill sets and/or assets to create revenue streams that have not been utilized before. Historic examples include bringing service to the user (e.g. corporate on-site fitness classes), committing to relationships with long-term renters (e.g. Church groups), merchandise sales (e.g. logowear), and usage agreements (e.g. cell towers in parks). These ideas were once deemed non-traditional; however, they become commonplace after the passage of time. Being creative with agency resources and finding new ways to meet customer needs are key to developing nontraditional revenue sources.

Facility Trends for Consideration

Based on community feedback and opportunity within the Carol Stream Park District, the following facility trends were matched as potential facility development opportunities.

McCaslin Park – a “Winter Park” destination

As a means to capitalize on facilities and space the District already owns, expanded year-round services at the Coyote Crossing Mini Golf facility are proposed. The building usually closes during the winter months; instead, keep it open as a warming house, where snow equipment can be rented (e.g. snow shoes) and warm beverages and light snacks can be purchased. Encourage outdoor activities like cross-country skiing, and snowshoeing. The park’s most enticing factor is its warm indoor restrooms and warming house. The sales of the warm beverages, light snacks and net program/event revenue would ideally off-set the staffing expense.



A temporary ice rink in McCaslin park could be considered as a part of the “winter park” concept. There is space for a rink and the amenity was ranked third in budget allocation priorities in the latest community survey. That said, a thorough cost-benefit analysis should be completed for this amenity, as outdoor ice rinks require a tremendous amount of staff time (and subsequently funding) to maintain.



Bike Parks

A developing trend in the parks and recreation is the creation of sites for safe bike riding skill development. Pump tracks are bike tracks that encourage a pumping motion to propel the bike instead of peddling. Created with natural materials into the park landscape or with modular, formed materials, pump track developers are touting the tracks’ inter-generational and multi-skill use. Pump tracks are generally small, whereas flow tracks are larger and offer a more developed “flow” experience through the ups, downs, and curves of the trail. Combined trails at bike parks can offer additional skill development features such as jumps.



Ideally, a bike park would be accessible via existing trails within the park system, allowing users to ride their bicycles to the location. Classes and clinics could provide a small amount of revenue to help cover upkeep; some bike parks are fee-based.

Indoor Artificial Turf

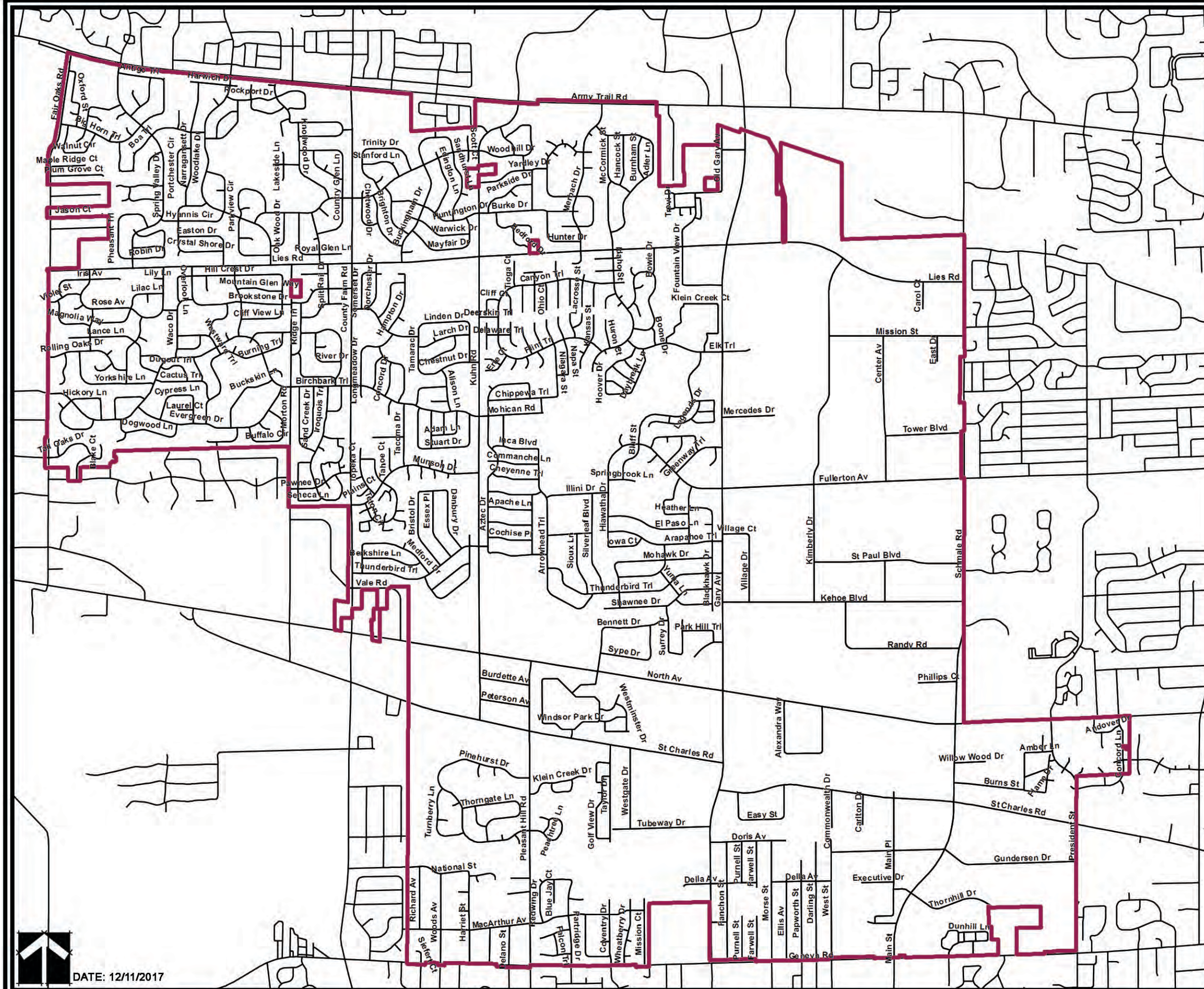
What was once considered a luxury, indoor artificial turf facilities have become more prevalent nationwide. Both public and private facilities are adding artificial turf to their inventories. Because of this increased presence, consumers’ desire for “the latest and greatest” in their community has increased as well. Demands on young athletes to train year-round and the need for practice and game space that is not weather-dependent have also driven the desire for more indoor artificial turf facilities. These demand factors, coupled with the nationwide obesity epidemic (and subsequent push to keep youth active and healthy), are driving more park districts to consider indoor artificial turf.

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Park District Boundary Map

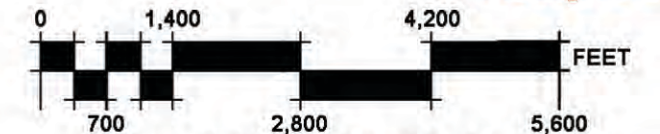
Legend

-  Streets
-  Park District Boundary



DATE: 12/11/2017

Map A



Map provided by the Village of Carol Stream

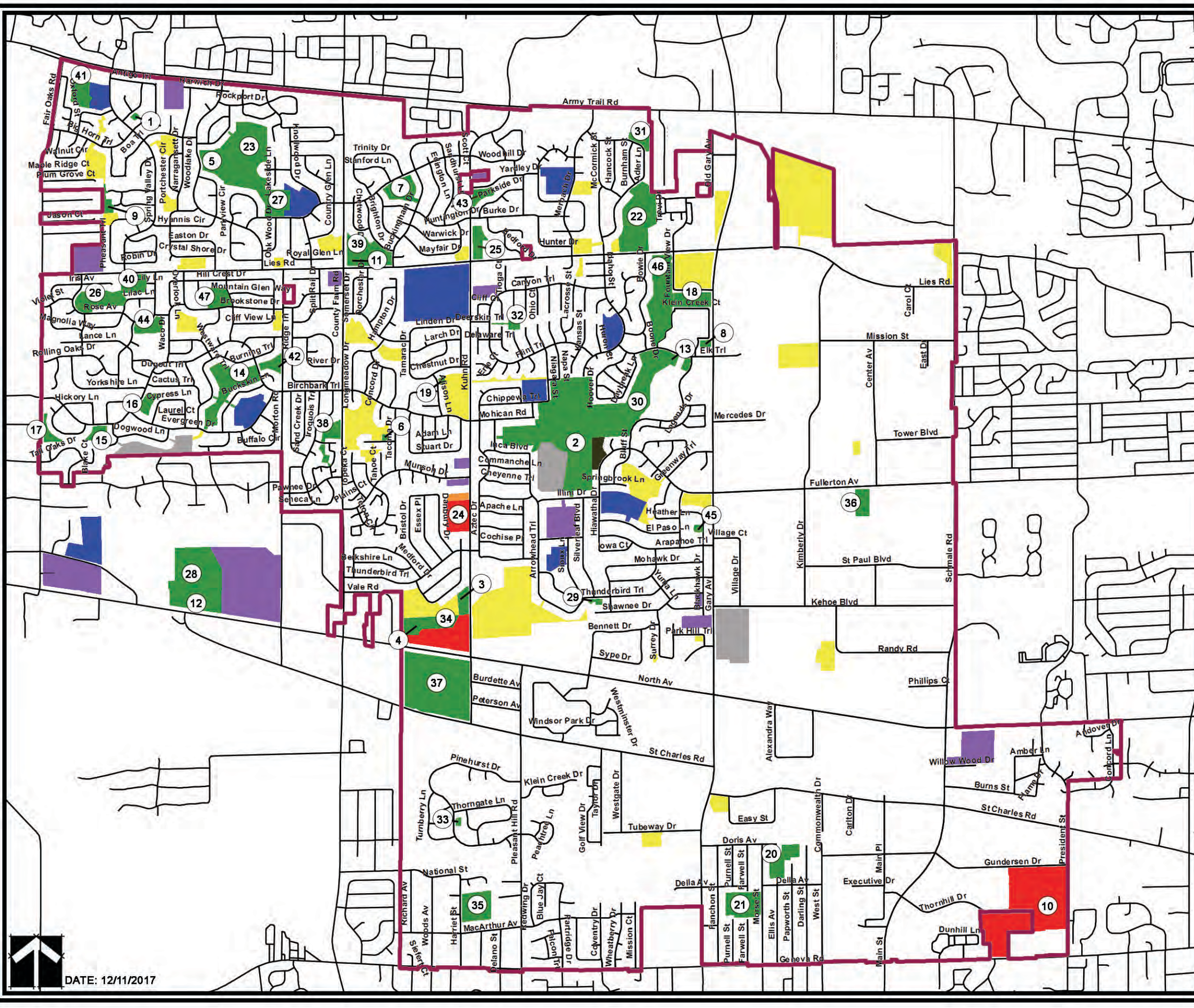
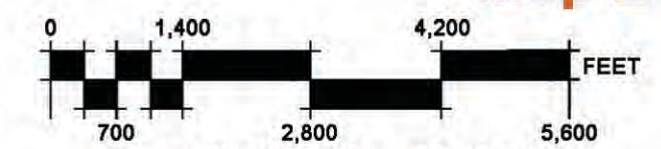
Existing Land Use Map

Legend

-  Streets
-  Park District Boundary
-  Carol Stream Park District
-  Public Schools
-  Village of Carol Stream
-  Church
-  College of Dupage
-  Carol Stream Library District
-  Dupage County
-  Leased Land to CSPD
-  Existing Trail
-  Proposed Trail

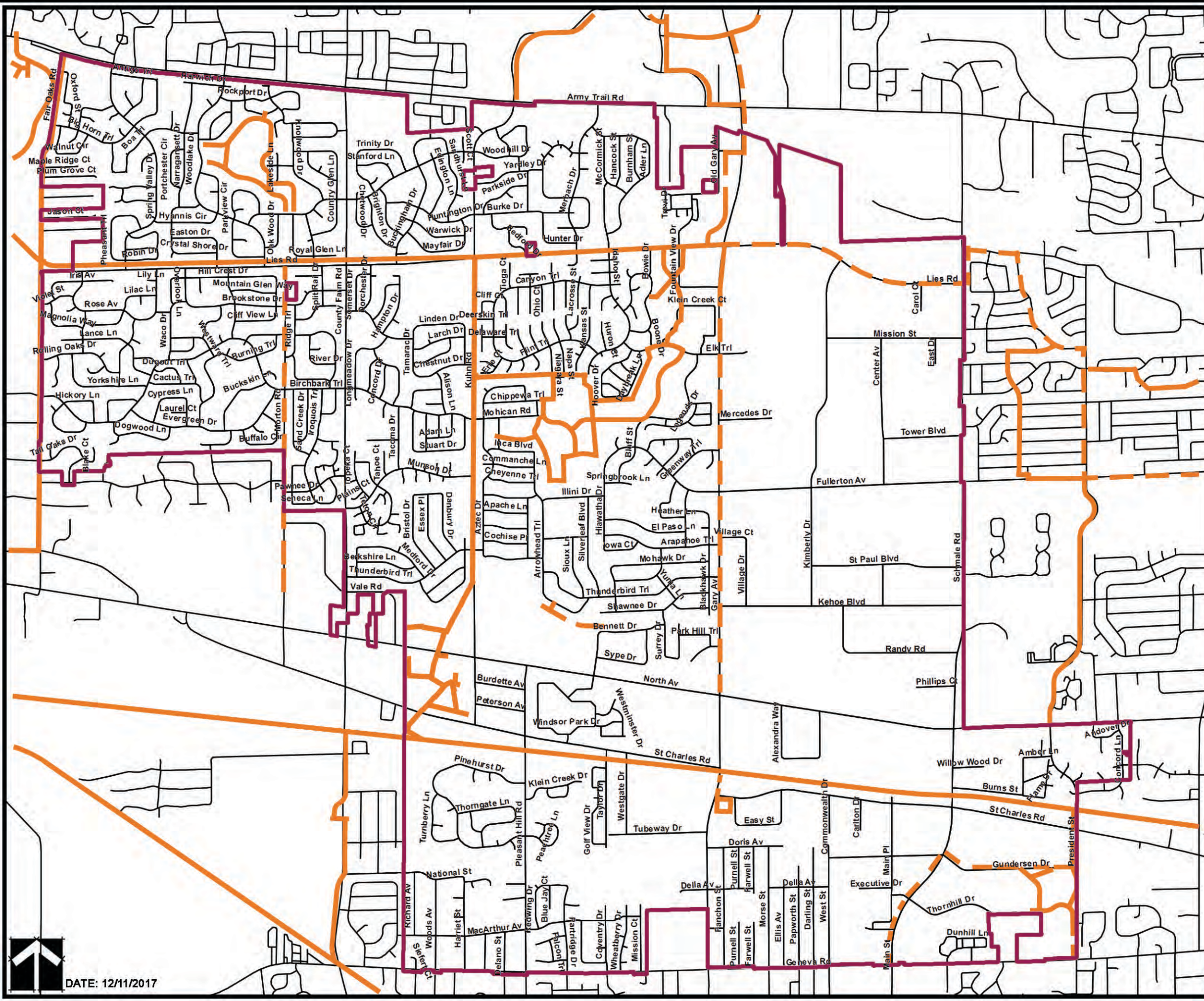
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21	Gerald R. Weeks Park (West)	45	Tokarski Park
22	Hampe Park	46	Veterans Park
23	Heritage Lake	47	Walter Park
24	Horizon Park		

Map B

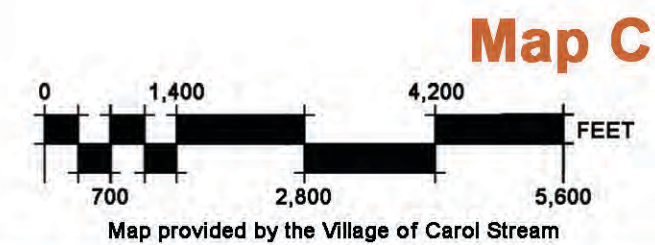


Multi-Use Trail Map

- Legend**
-  Streets
 -  Park District Boundary
 -  Existing Trail
 -  Proposed Trail




DATE: 12/11/2017



Comprehensive Plan

Legend

-  Streets
-  Park District Boundary
-  Carol Stream Park District
-  Public Schools
-  Village of Carol Stream
-  Church
-  College of Dupage
-  Carol Stream Library District
-  Dupage County
-  Leased Land to CSPD
-  Existing Trail
-  Proposed Trail

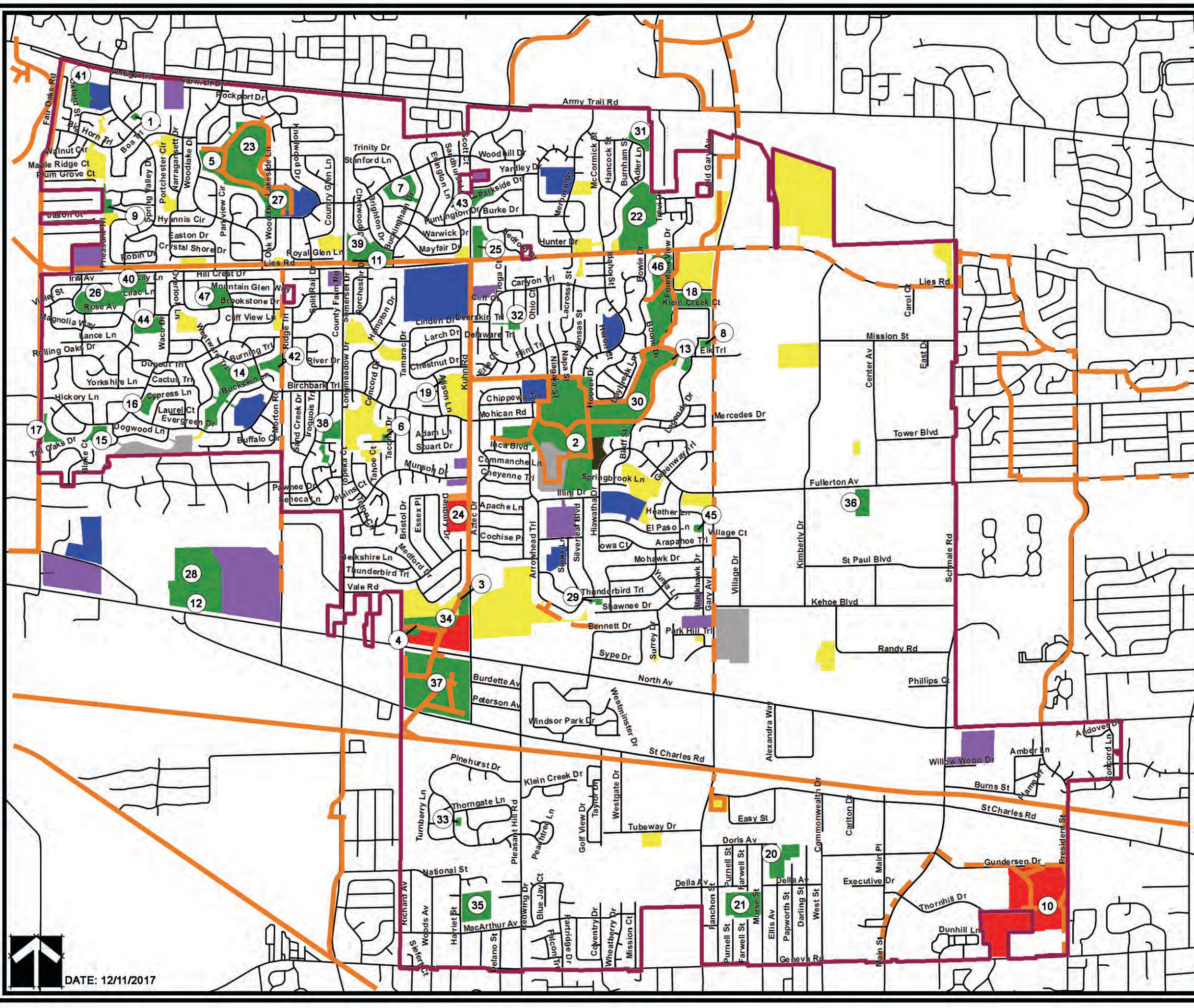
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24	Horizon Park		

Map D



Map provided by the Village of Carol Stream






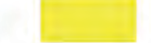


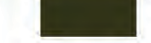



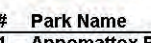
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Service Area Map

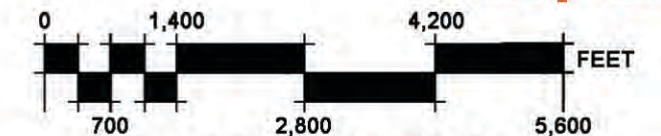
Mini Parks - 1/4 Mile Radius

Legend

-  Streets
-  Service Area
-  Park District Boundary
-  Carol Stream Park District
-  Public Schools
-  Village of Carol Stream
-  Church
-  College of Dupage
-  Carol Stream Library District
-  Dupage County
-  Leased Land to CSPD
-  Existing Trail
-  Proposed Trail

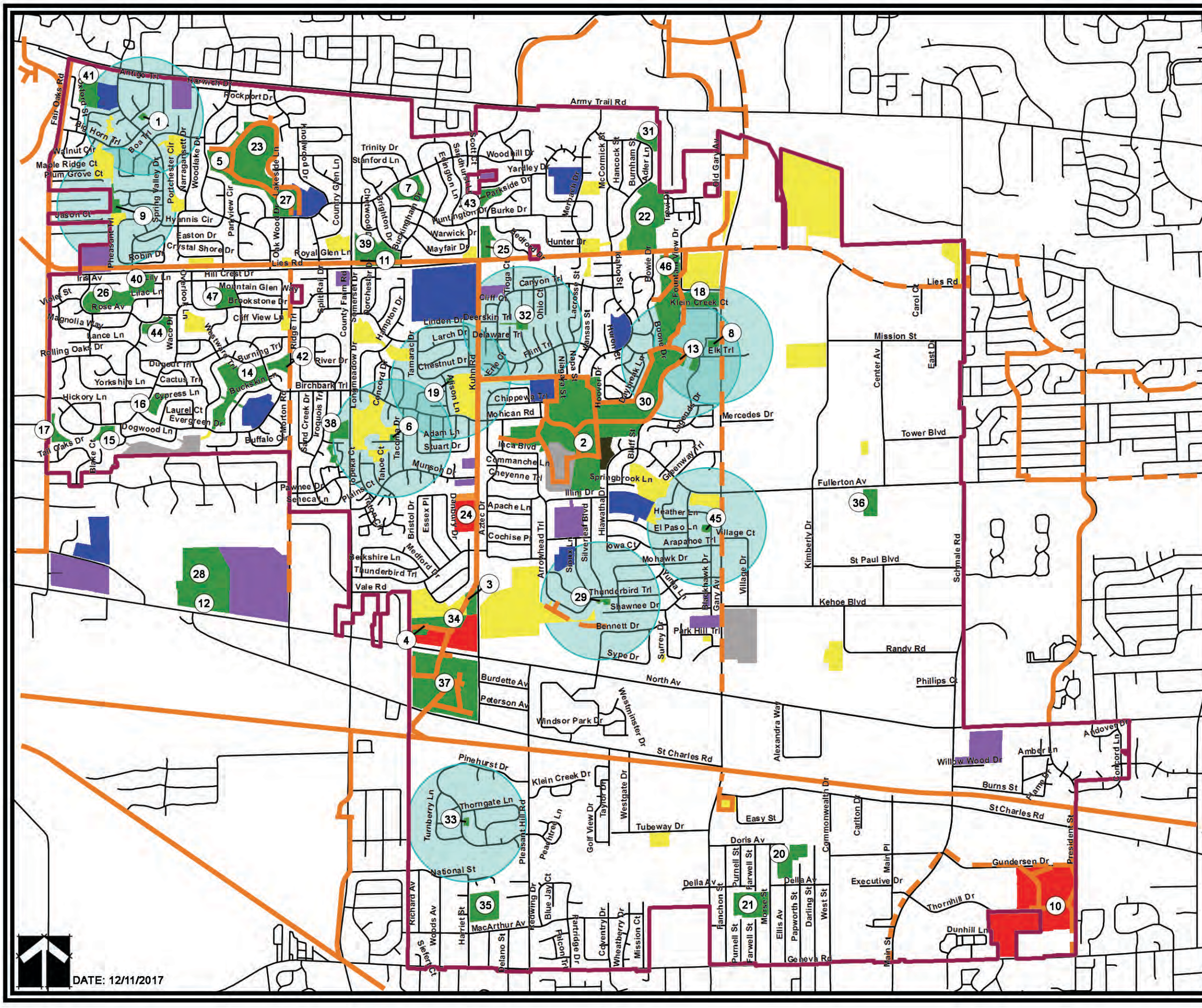
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24	Horizon Park		

Map E













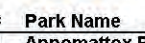
Map provided by the Village of Carol Stream

DATE: 12/11/2017



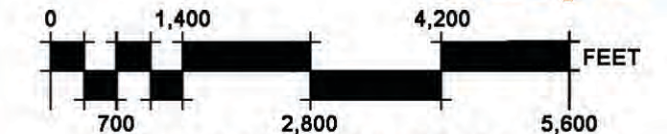
Service Area Map
Neighborhood Parks - 1/2 Mile Radius

Legend

-  Streets
-  Service Area
-  Park District Boundary
-  Carol Stream Park District
-  Public Schools
-  Village of Carol Stream
-  Church
-  College of Dupage
-  Carol Stream Library District
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-  Leased Land to CSPD
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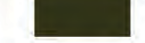



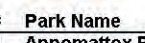
Map F



Service Area Map

Community Parks - 1 Mile Radius

Legend

-  Streets
-  Service Area
-  Park District Boundary
-  Carol Stream Park District
-  Public Schools
-  Village of Carol Stream
-  Church
-  College of Dupage
-  Carol Stream Library District
-  Dupage County
-  Leased Land to CSPD
-  Existing Trail
-  Proposed Trail

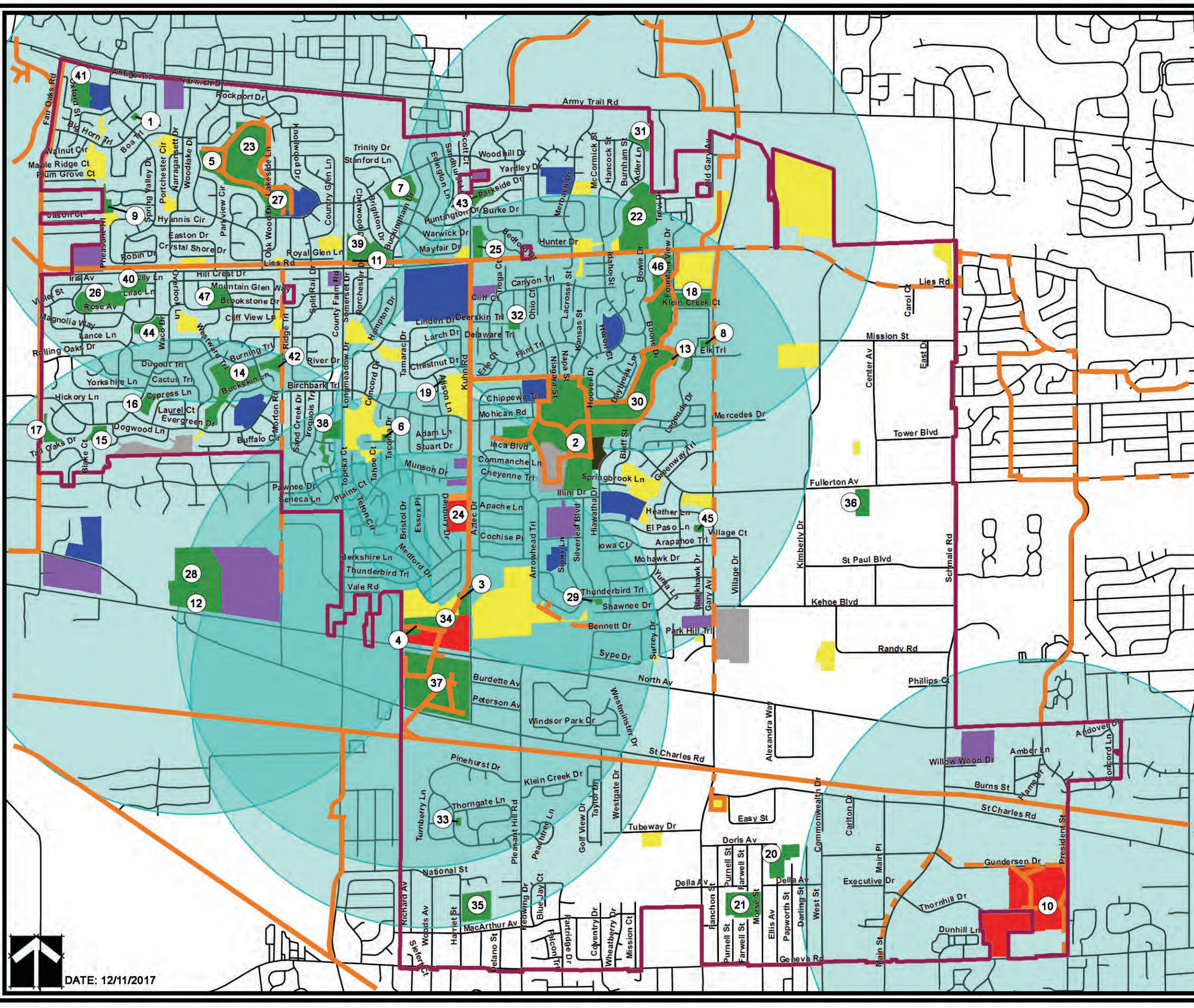
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Map G







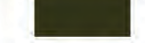


Map provided by the Village of Carol Stream

DATE: 12/11/2017



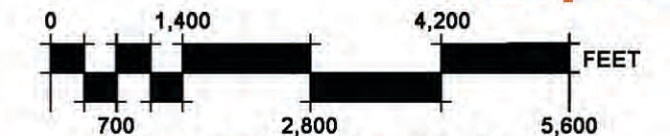
Amenity Map
Aquatic Facilities - 1 Mile Radius

Legend

-  Streets
-  Service Area
-  Park District Boundary
-  Carol Stream Park District
-  Public Schools
-  Village of Carol Stream
-  Church
-  College of Dupage
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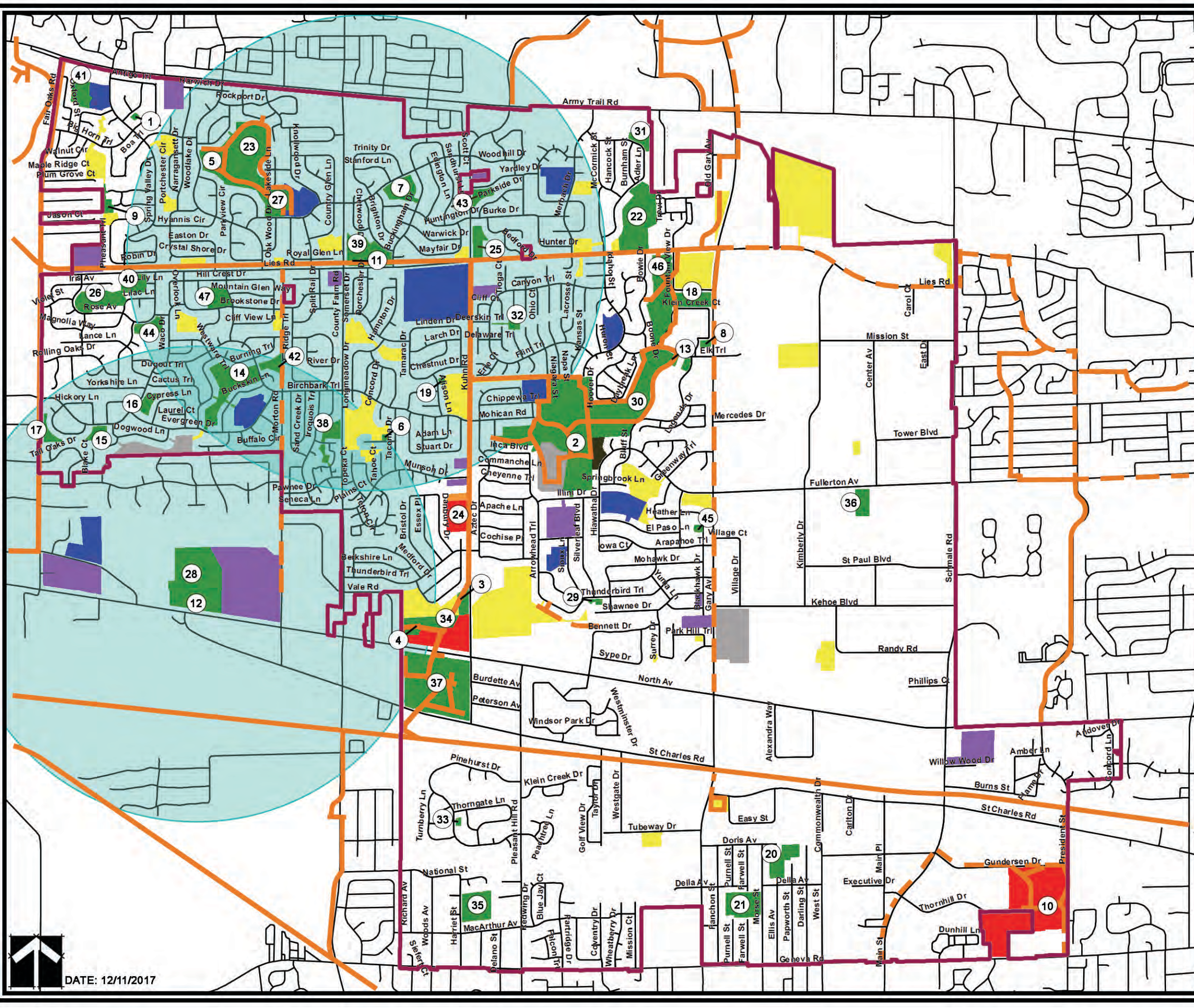
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Map H











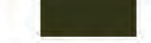



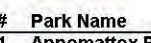
Map provided by the Village of Carol Stream

DATE: 12/11/2017



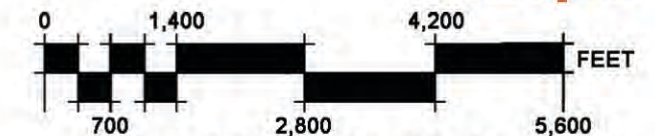
Amenity Map
Baseball/Softball - 1/2 Mile Radius

Legend

-  Streets
-  Service Area
-  Park District Boundary
-  Carol Stream Park District
-  Public Schools
-  Village of Carol Stream
-  Church
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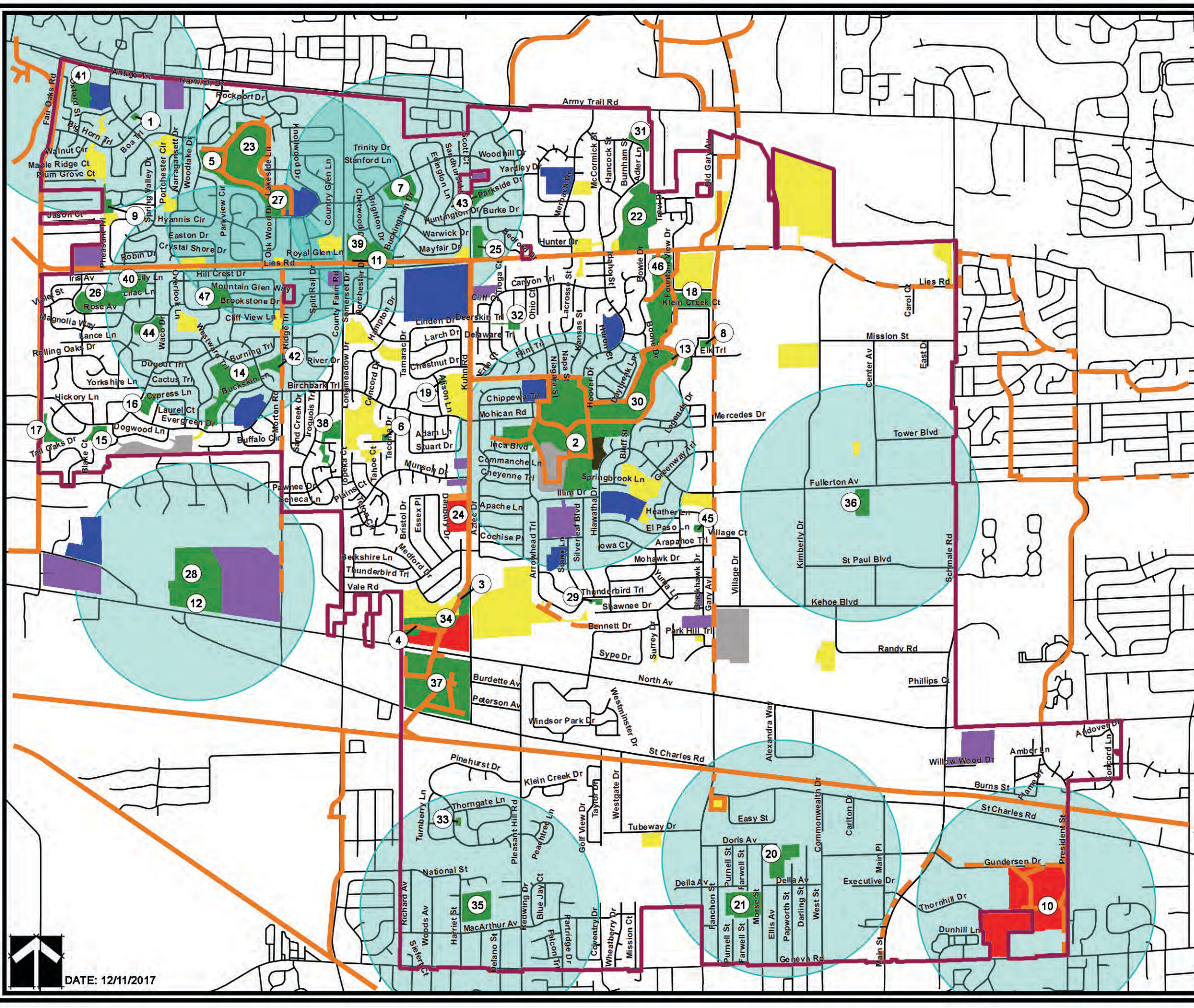
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8	Carolshire Park	32	Papoose Park
9	Charger Court Park	33	Park on the Green
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22	Hampe Park	46	Veterans Park
23	Heritage Lake	47	Walter Park
24	Horizon Park		

Map I











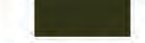



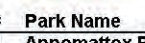
Map provided by the Village of Carol Stream

DATE: 12/11/2017



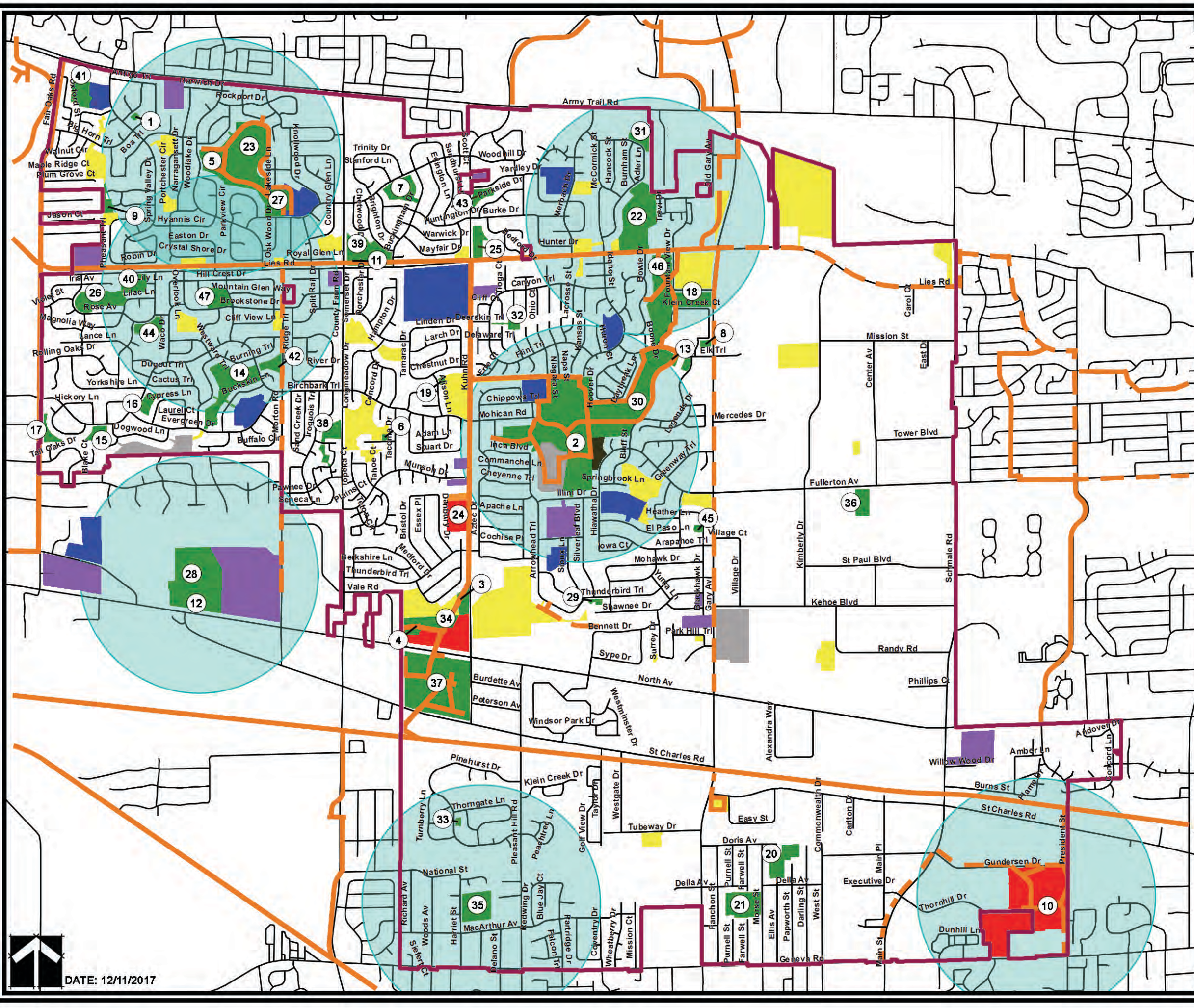
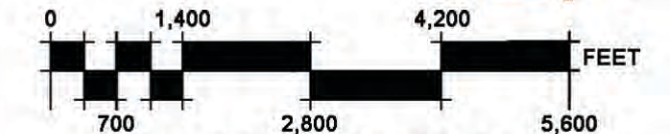
Amenity Map
Basketball - 1/2 Mile Radius

Legend

-  Streets
-  Service Area
-  Park District Boundary
-  Carol Stream Park District
-  Public Schools
-  Village of Carol Stream
-  Church
-  College of Dupage
-  Carol Stream Library District
-  Dupage County
-  Leased Land to CSPD
-  Existing Trail
-  Proposed Trail









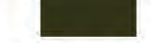



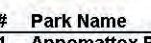
#	Park Name	#	Park Name
1	Appomattox Park	25	Jan Smith Park
2	Armstrong Park	26	Jirsa Park
3	Barbara O'Rahilly Volunteer Park	27	Kent Park
4	Bark Park	28	McCasin Park
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22	Hampe Park	46	Veterans Park
23	Heritage Lake	47	Walter Park
24	Horizon Park		

Map J



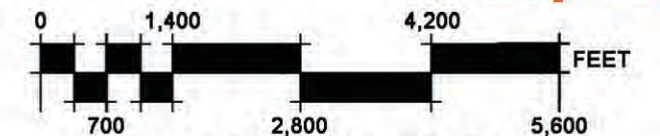
Amenity Map
Community Center - 1 Mile Radius

Legend

-  Streets
-  Service Area
-  Park District Boundary
-  Carol Stream Park District
-  Public Schools
-  Village of Carol Stream
-  Church
-  College of Dupage
-  Carol Stream Library District
-  Dupage County
-  Leased Land to CSPD
-  Existing Trail
-  Proposed Trail

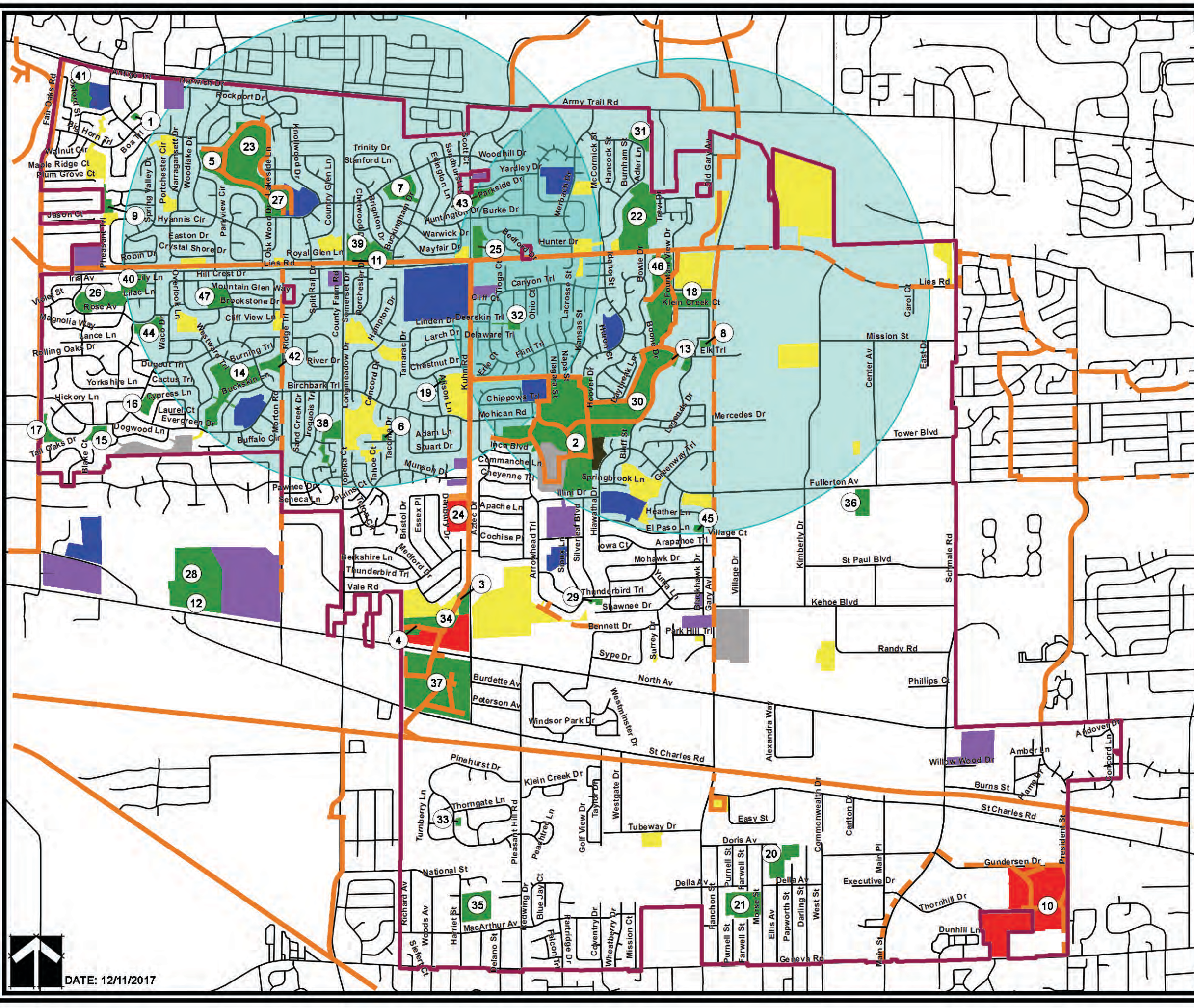
#	Park Name	#	Park Name
1	Appomattox Park	25	Jan Smith Park
2	Armstrong Park	26	Jirsa Park
3	Barbara O'Rahilly Volunteer Park	27	Kent Park
4	Bark Park	28	McCasin Park
5	Bierman Park	29	Memorial Park
6	Blue Heron Park	30	Mitchell Lakes Park
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22	Hampe Park	46	Veterans Park
23	Heritage Lake	47	Walter Park
24	Horizon Park		

Map K



Map provided by the Village of Carol Stream














DATE: 12/11/2017



Amenity Map

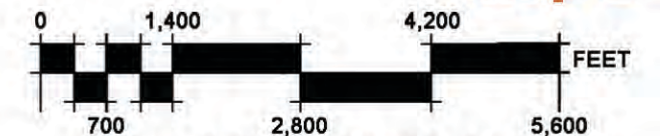
Football/Soccer - 1/2 Mile Radius

Legend

-  Streets
-  Service Area
-  Park District Boundary
-  Carol Stream Park District
-  Public Schools
-  Village of Carol Stream
-  Church
-  College of Dupage
-  Carol Stream Library District
-  Dupage County
-  Leased Land to CSPD
-  Existing Trail
-  Proposed Trail

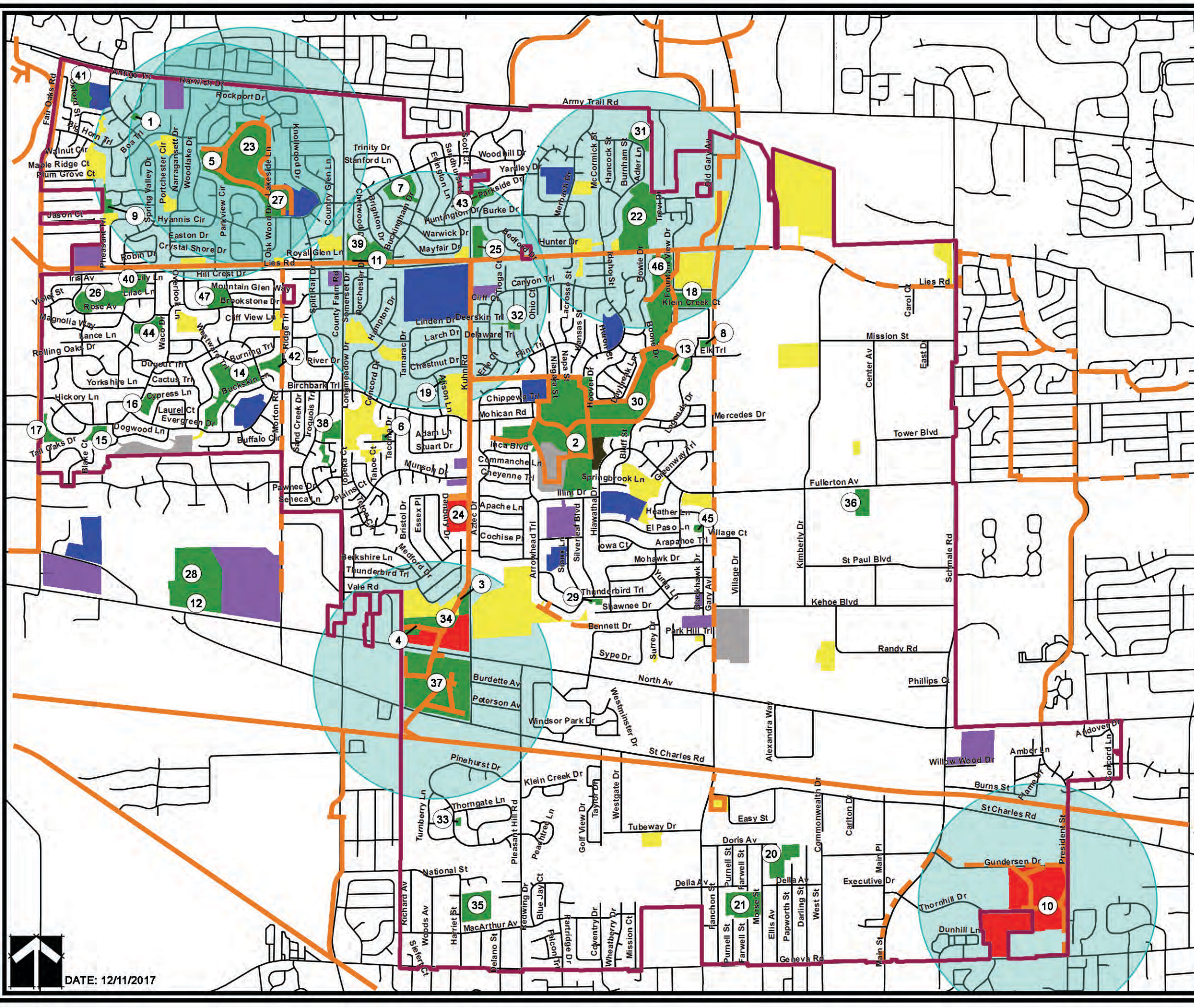
# Park Name	# Park Name
1 Appomattox Park	25 Jan Smith Park
2 Armstrong Park	26 Jirsa Park
3 Barbara O'Rahilly Volunteer Park	27 Kent Park
4 Bark Park	28 McCaslin Park
5 Bierman Park	29 Memorial Park
6 Blue Heron Park	30 Mitchell Lakes Park
7 Cambridge Park	31 Murray's Meadows
8 Carolshire Park	32 Papoose Park
9 Charger Court Park	33 Park on the Green
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20 Gerald R. Weeks Park (East)	44 Tedrahn Park
21 Gerald R. Weeks Park (West)	45 Tokarski Park
22 Hampe Park	46 Veterans Park
23 Heritage Lake	47 Walter Park
24 Horizon Park	

Map L



Map provided by the Village of Carol Stream

DATE: 12/11/2017



Amenity Map

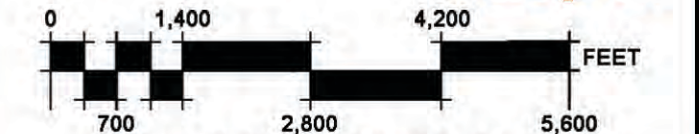
Outdoor Tennis - 1/2 Mile Radius

Legend

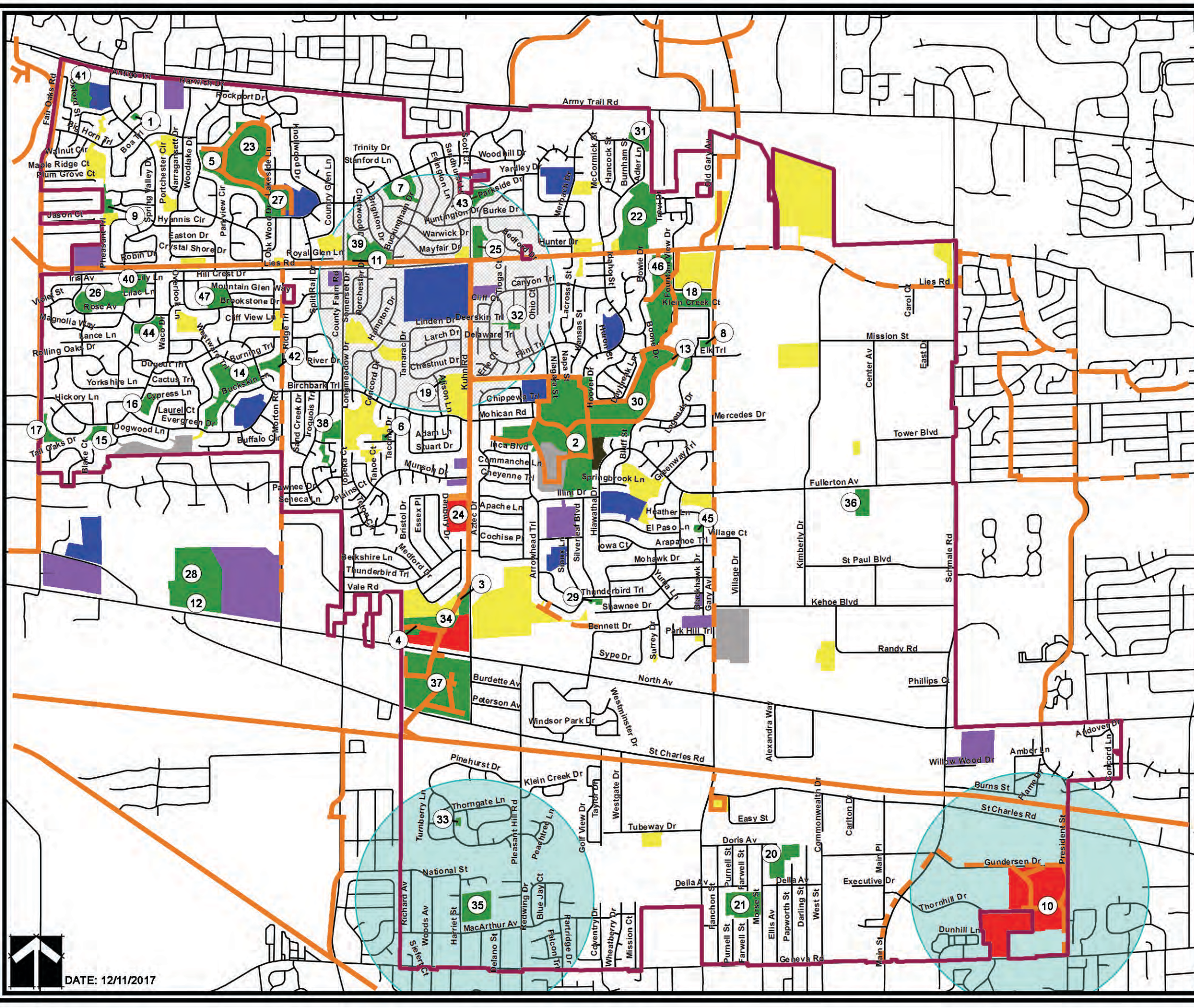
- Streets
- Service Area
- Park District Boundary
- Carol Stream Park District
- Public Schools
- Village of Carol Stream
- Church
- College of Dupage
- Carol Stream Library District
- Dupage County
- Leased Land to CSPD
- Existing Trail
- Proposed Trail
- Service Area *Provided By Owner

#	Park Name	#	Park Name
1	Appomattox Park	25	Jan Smith Park
2	Armstrong Park	26	Jirsa Park
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23	Heritage Lake	47	Walter Park
24	Horizon Park		

Map M



Map provided by the Village of Carol Stream



DATE: 12/11/2017

Amenity Map
Special Use - 1/2 Mile Radius

Legend

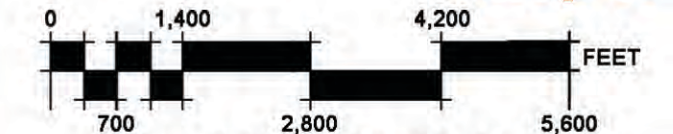
- Streets
- Service Area
- Park District Boundary
- Carol Stream Park District
- Public Schools
- Village of Carol Stream
- Church
- College of Dupage
- Carol Stream Library District
- Dupage County
- Leased Land to CSPD
- Existing Trail
- Proposed Trail

Special Use Amenities

- Miniature Golf
- Skate Park
- Dog Park
- Disc Golf
- Splash Pad
- Garden Plots
- Bank Shot
- Inline Hockey

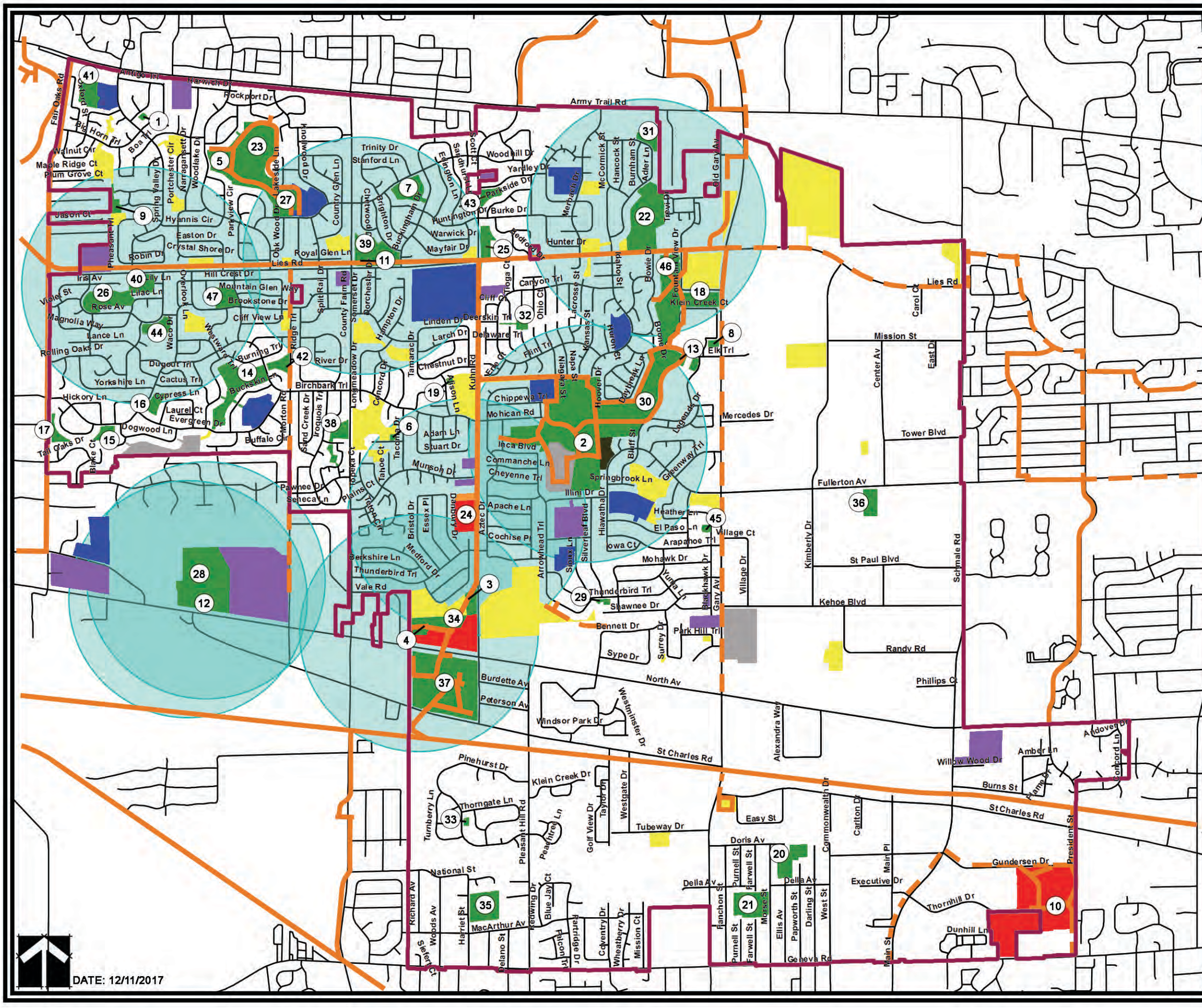
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24	Horizon Park		

Map N











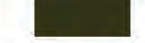



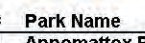
Map provided by the Village of Carol Stream

DATE: 12/11/2017



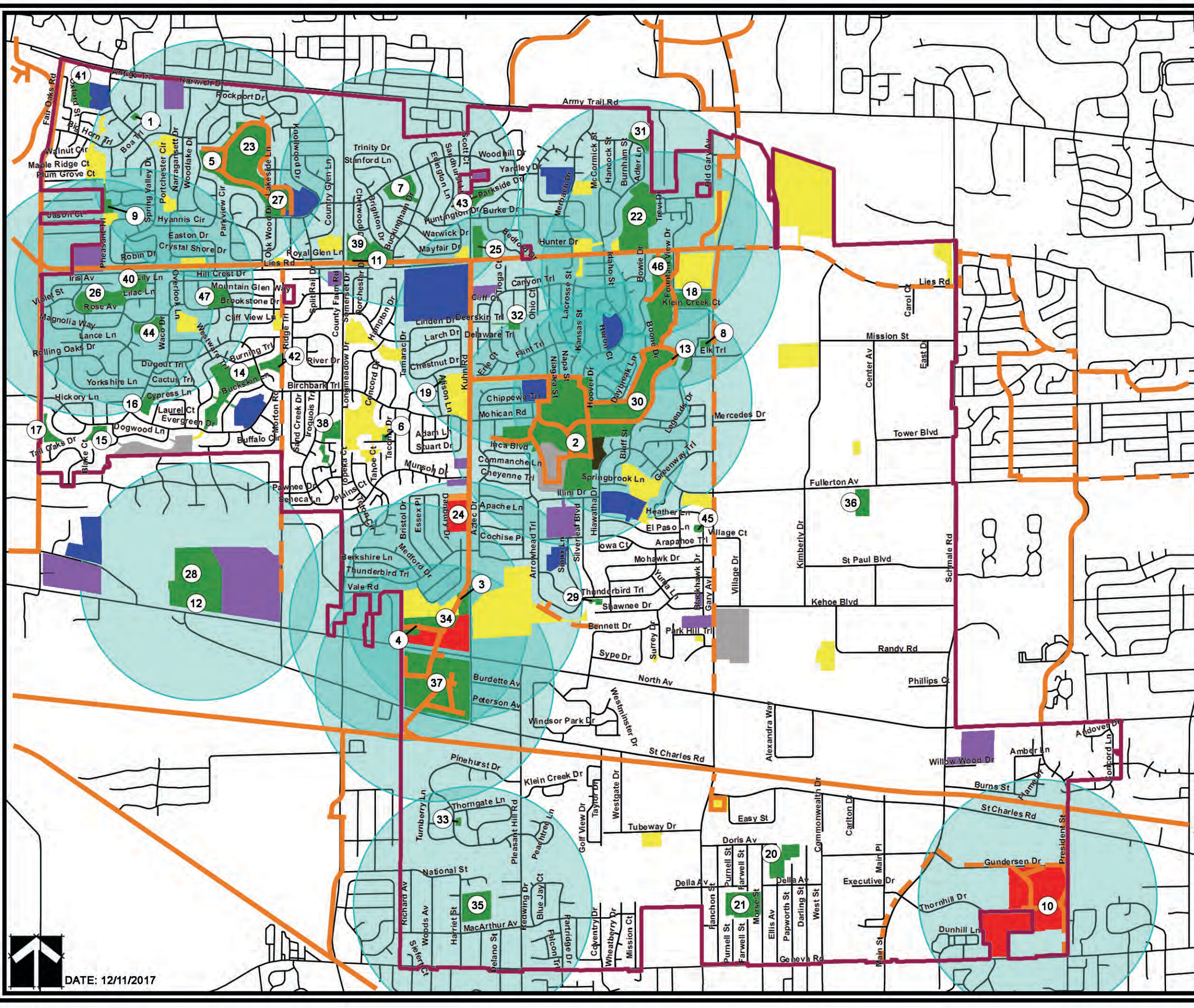
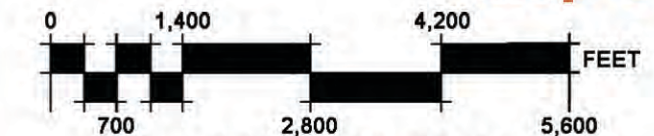
Amenity Map
Trails - 1/2 Mile Radius

Legend

-  Streets
-  Service Area
-  Park District Boundary
-  Carol Stream Park District
-  Public Schools
-  Village of Carol Stream
-  Church
-  College of Dupage
-  Carol Stream Library District
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-  Proposed Trail

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23	Heritage Lake	47	Walter Park
24	Horizon Park		

Map O





DW Recreation Consulting

Parks and Facilities Master Plan

Electronic survey, October 13, 2017 – November 1, 2017

Activities Survey Fountain View Ability Plan
Expand Amenities Programs Important
Facilities Idea Park Age Goals
Walking Paths Pool Taxes Adults CSPD
Maintaining Green Fitness Center



DW Recreation Consulting
November 2, 2017

CSPD Parks and Facilities Master Plan Update: Community Survey – Proposed Themes, Goals and Objectives

Survey Statistics:

Distribution

- Survey link sent via E-blast to 7,919 addresses
 - 1,804 opened; 23% open rate, 502 clicked
- www.csparks.org website: 15 pageviews
- Facebook:
 - Carol Stream Park District; 1,066 people reached, 23 post clicks, 5 link clicks
 - Fountain View Fitness: 2,470 people reached, 44 post clicks, 18 link clicks
 - Adult Sports: 258 people reached, 4 post clicks, 3 link clicks
 - Youth Sports: 2,141 people reached, 9 post clicks, 3 link clicks
 - Carol Stream Parks Foundation: 1,677 people reached, 10 post clicks, link clicks
 - Bark Park: 173 people reached, 12 post clicks, 8 link clicks
 - Coyote Crossing Mini Golf: 145 people reached, 2 post clicks, 0 link clicks
 - Coral Cove Water Park: 573 people reached, 10 post clicks, 3 link clicks
- Twitter: 180 Impressions, 1 total engagement

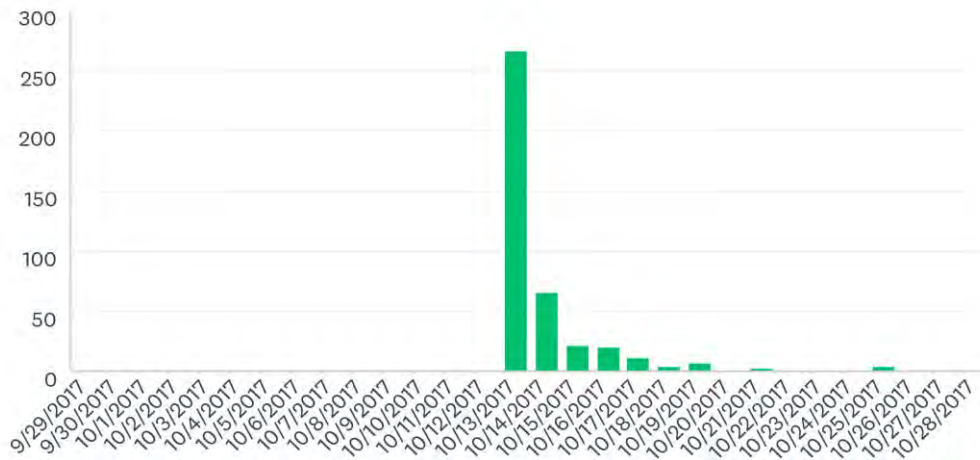
Tweet count refers to the total number of tweets sent by an account, while the **impression** refers to the tweets sent that actually generate interaction or replies from others online. Not all tweets will generate responses or trigger engagement. Jul 18, 2013

Response Rates

- Total Number of Respondents: **414**
 - Question 1: I believe these Themes provide a solid foundation for the Parks and Facilities Master Plan
 - 414, 100%
 - Average Score: 85 (100-point scale)
 - Question 2: Please add any additional comments regarding the above-mentioned Themes here:
 - 91, 22%
 - Open-ended
 - Question 3: I believe these Goals and Objectives appropriately provide direction for the Carol Stream Park District Parks and Facilities for the next five to ten years.
 - 367, 89%
 - Average Score: 86 (100-point scale)
 - Question 4: Please add any additional comments to the above-mentioned Goals here:
 - 99, 24%
 - Open-ended
- 33% of the open-ended comments were directly related to the plan
- 67% of the open-ended comments applied to the Park District as a whole

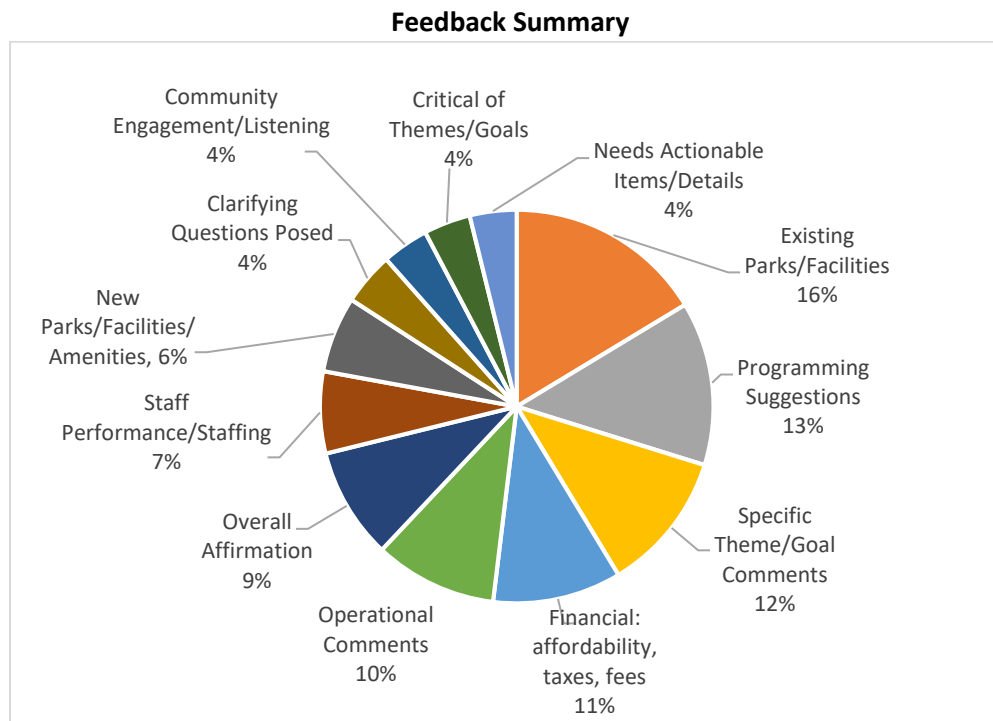
Timeline of Survey Completions

267 (64%) on the first day



Summary of community feedback:

The total number of open-ended responses was 190. The chart below depicts the sentiments shared in those responses by assignment to 12 summarized categories.



Categorized data that feeds into the summary (above) are depicted in the figure below:

Topics	Themes	Goals	Total	Percentage	Subtotal
Specific Theme/Goal Comments	14	10	24	11.5%	Directly Related to Plan Document
Overall Affirmation	13	6	19	9.1%	
Clarifying Questions Posed	3	7	10	4.8%	
Critical of Themes/Goals	4	4	8	3.8%	
Needs Actionable Items/Detail	2	6	8	3.8%	
Financial: affordability, taxes, fees	6	16	22	10.5%	Suggestions /Comments Related to the Park District
Programming Suggestions	14	14	28	13.4%	
Operational Comments	4	17	21	10.0%	
Existing Parks/Facilities	6	28	34	16.3%	
New Parks/Facilities/Amenities	2	11	13	6.2%	
Community Engagement/Listening	6	2	8	3.8%	
Staff Performance/Staffing	5	9	14	6.7%	
	79	130	209	100.0%	

There were 79 comments regarding Themes and 130 for Goals and Objectives. Theme comments varied, with no strong trends in responses; the biggest trend was simply an expression of overall affirmation (13) followed by references to affordable pricing (5). Goals and Objectives also received a variety of responses; however, a few trends did emerge. The bullets below represent a few key concepts derived from the responses:

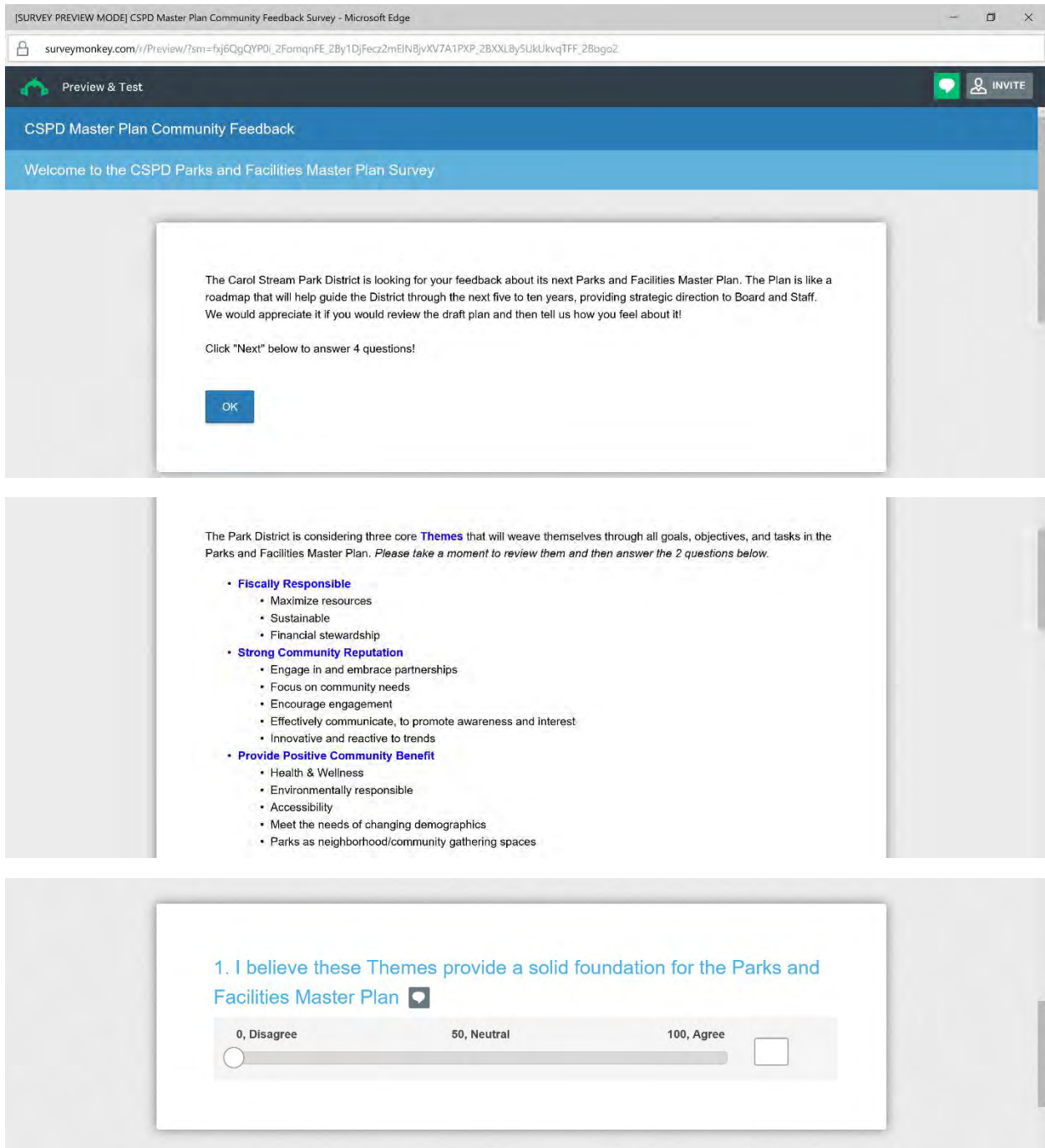
- Eleven of the 98 respondents to Question 4 (11%) referenced the indoor pool. Three of 90 respondents to Question 2 (3%) referenced the indoor pool. Pool closures due to staffing and structural challenges are the main catalysts for customer sentiment that could be described as disappointed and frustrated. The indoor pool was by far the most consistent topic communicated throughout the feedback.
- 3.8% of respondents observed that the content for which they were providing feedback was not detailed, actionable items by which to achieve measurable results. Although this was by design, to request the big-picture level of involvement from the community, it appears that the thorough responders wanted specifics.
- Desires for new parks, facilities, and amenities were expressed by 13 (6.2%) of respondents. Ideas included outdoor winter facilities (2), trails/paths (2), more parks/indoor parks (2), a senior room, maintenance free park benches, mile markers on pathways, emergency call boxes, indoor soccer facility, and youth sports facilities.
- Improvements to a variety of existing facilities were mentioned: Friendship Park, Armstrong Park washroom placement, Fountain View fitness service desk, Coral Cove Water Park, path repair, fitness equipment, baseball facility improvements, removal of noxious species, and the sled hill.
- Two comments were made that referenced the general maintenance of the parks; as one respondent stated, “the parks have not been maintained well this summer.” One person commented about soccer field maintenance. Two others specifically called out Fountain View grounds and the “park on WoodLake Dr.”


- Responses that were phrased as questions posed back to the district asked for clarification (i.e. rationale for the mature adult objective) as well as questioned why the district did not have things like a preventative maintenance program in place or whether or not the district had already been pursuing grant opportunities.
- Specific reference to the plan itself was made by 11.5% of respondents. A variety of suggestions were provided on themes, anywhere from grammatical suggestions and word choices to how choices are made. Reputation received two comments; one stating the word reputation does not reflect the bullets and the other stating the focus should be on stewardship. In regards to goals and objectives, partnerships were specifically commented on five times, underserved was referenced twice, meeting the needs of changing demographics was specifically referenced twice, and one agreed that the repair and replacement plan was “on target”.

Programming and Operational suggestions accounted for nearly one-fourth (23%) of all comments. It is recommended that these pieces of feedback be addressed in a venue outside of the master plan update process.

The feedback received from this survey can be used to determine the level of support from the community and to ensure the direction is on-target. Considering that comments of overall affirmation were given by 9% of respondents and less than four percent were specifically critical of the themes and/or goals, the average ratings of 85 and 86, and also noting a general positive rather than negative tone in the text, the community can be described as supportive of the master plan. A “stay the course” recommendation is given regarding the Themes and Goals. The mix of perspectives offered in the feedback can be incorporated into specific Objectives and Tactics. The only specific recommendation for change is to consider adding an objective that specifically calls out the indoor pool.

Appendix A: Survey Tool



2. Please add any additional comments regarding the above mentioned Themes here: 

The Park District is considering six **Goals** in regards to the Parks and Facilities Master Plan. *Please review them and then answer the 2 questions below.*

1. **Take care of what we have**

- Maintain a repair and replacement plan.
- Improve parks and trails.
- Implement a preventative maintenance program.

2. **Improve Financial Position**

- Pursue alternative revenue sources.
- Partner to reduce costs.
- Pursue grant opportunities.
- Creatively use park and facility spaces.
- Maximize rental opportunities.
- Expand sponsorship programs.

3. **Operate Parks and Facilities Efficiently**

- Assess space and storage utilization.

- Assess space and storage utilization.

- Assess building hours.
- Share resources with community partners.

4. **Meet needs of changing community demographics**

- Respond to growth in mature adult age segment.
- Expand amenities in underserved and culturally diverse areas.

5. **Improve/Enhance/Develop Parks & Facilities**

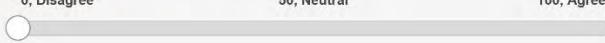
- Develop pathways throughout the community.
- Analyze need for outdoor winter facilities.
- Evaluate outdoor aquatic facility.
- Investigate alternative facilities.
- Reduce vandalism through education.

6. **Maximize facility usage and opportunities**

- Explore alternative indoor space possibilities within the community.
- Continuously evaluate acquisition and repositioning opportunities.

3. I believe these Goals and Objectives appropriately provide direction for the Carol Stream Park District Parks and Facilities for the next five to ten years. 

0, Disagree 50, Neutral 100, Agree



4. Please add any additional comments to the above mentioned goals here: 

CSPD Master Plan Community Feedback

Thank You!

The Carol Stream Park District Board of Commissioners thanks you for your feedback.

OK

Appendix B: Qualitative Responses

	Q1	Q2	Q3	Q4
1	95		50	These are great goals, but direction is more than just a goal; it has to be balanced with logistics. This looks like a wish list (and an admirable one!), but how would these goals be any different than the aim of every park district in the country?
2	100		100	1.What are pathways throughout the community? 2. For outdoor winter facilities: ice-skating, Sled hill, cross country skiing, a cabin or facility for changing, warming up, etc. This can also be used for party rentals, etc. Perhaps build this area in the West Branch Forest Preserve. It would be a bonus if the grounds in front of Fountain View could be maintained better. the green spaces are overrun with weeds, and some people seem to think that the street lamp outside the front door is an appropriate place to lock a bicycle.
3	50		80	Curious to know what #5 is based on. Have "mature adults" expressed that facilities or programs don't currently meet their needs?
4	53		73	
5	100		94	These goals and objectives look good, however, it is difficult to understand if they will provide appropriate direction without insight into the current state of the CSPD and Facilities.
6	92		92	
7	86		82	
8	100	I think the park district facilities are very well kept and provide a welcoming community atmosphere.	100	When looking for financial partnerships hopefully that will allow rates to decrease for the use of the facilities for its members so it is more affordable and economical resulting in an increase of participants from the community.
9	71		95	
10	99		100	

11	100		
12	100		97
13	93		96
14	90		80
15	100		100
16	99		99
17	100		100
18	75		75
19	100	none	100 Love the focus on outdoor winter activities
20	100		100
21	95		100
22	81		70
23	100		100
24	90		90
25	100		100
26	91		95
			There are several parks in our town which have been rebuilt. This is great however some of them need swing sets to be put back in the play areas. Example park on WoodLake Dr
27	100		100
28	100		100
29	100		100
30	96		98
31	75		90
32	85		72
33	100		
34	100		100
35	87		82
36	90		100
37	31		90
38	89		
39	90		

40	99		99	
				The only thing I would add is that I feel seat belts should be installed on the Park District buses we use for the Senior Forever Young trips.
41	100	Seems like you covered all the bases.	100	
42	100		100	
43	90		93	
44	100		100	
45	75		100	
46	100		100	
47	100		100	
48	52		49	
				I am glad that you are responding to educating about vandalism. Friendship park has vandalism inside the tall slide and many small children use that park. Luckily they are small enough that they can't read, but it feels very opposite to Carol Stream values.
49	100	Agree!	100	
50	66		86	
				For #4 I hope we expand programs for 4-7 yr olds that are NOT during the day. Children of working parents cannot participate in sports programs and other activities that meet at 4pm during the week.
51	100		100	
52	90		91	
53	60			
		We have beautiful parks, playgrounds, and facilities now. Please make sure that you plan to take care of them. That will keep the residents happy.		
54	100		100	Right on target with maintaining a repair plan, and partnering with others to save money.
55	84			
56	85		92	
				Sounds good but still requires how plan will be implemented.
57	14	These are just ideas without any substance	49	
58	100		100	

59	100	keep prices affordable in all areas for all ages.	100	Love all the walking paths in my area. Use them daily and they are kept up. Thank=you!!!
60	71	Haven't actively participated recently	75	Sounds good to keep up with aging and active adults
61	85		96	
62	98		97	
63	63	I am not firmilar with the "master plan"	100	
64	100		100	
65	94		95	More trails easier connections
66	95	Just include more bike paths	95	
67	86		80	
		In your positive community benefit in the health and wellness you must include silver sneaker in your programs. Seniors can't effort your fees. Since there was open the health club I been calling to see if you will accept silver sneakers. The answer is silver sneakers didn't approve your club. More than four three years and nobody is doing nothing to corrected. I am very appointment with the general manager, director Etc . If these is a public a assume we al pay taxes. Please do something to correct this? Thank you for your kidneys?		
68	0			Do they forget about SILVER SNEAKER in your programs
69	49			
70	45		57	
71	100		50	
72	100		100	They look good and are a sound plan
		Stop working to apply for awards and really listen to the residents. Stop with the "fluff" and maintain our facilities and provide quality programs		The park district talks the talk but doesn't walk the walk. I think the board is out of touch with how poorly the park district is run. Burnt out lights at the pool that don't get replaced, unresponsiveness to email questions, no interest in developing a pickleball program (one of the fastest growing sports)
73	50		60	
74	100		100	
75	53		36	
76	90	none	92	none

		Those themes cover all the areas I would deem important.		One point missing here is how great the staff is that I've dealt with over the years at all park district facilities. These are outstanding people who are very willing to help in any situation. This is a great compliment to those people and the folks who hired them.
77	100	Sustainability is huge.	100	
78	75		90	
79	100		100	
80	92		90	
81	70		71	The goals as laid out seem somewhat nebulous, not much detail
82	100		100	
83	98		98	
84	40		29	
85	100		100	
86	76	Sounds like a lot of buzz words that you pay a marketing firm to come up with. Why not pick 5 well worded themes that most Carol Streamers can relate to???	80	Way too much. If you spread yourself thin you won't accomplish much. Pick 3 or 4 of these goals.
87	79		100	
88	0	Don't care for our Carol Stream Park District. They only have gambling trips for seniors and their parties used to be 3 a year and they always have been very cheap prizes and games. Have joined other park districts cause they care about their seniors.		
89	45		76	
90	100		100	
91	100	Leadership is key to achieving your themes or goals. I believe you have good leadership and community support	100	
92	82	Should focus on supplying programs and events for the community	95	looks good
93	100		4	This plan needs more detail. I don't like how ambiguous the share resources with partners is.

					I use the walking track, some machines, free weights, the pool & sauna. We have a full membership. I would like: to be able to belong on a monthly basis (we are gone 4 months a year), with no re-enrollment fee. Allow adults only to swim without a lifeguard. Lifetime Fitness had this arrangement, and it was fine. Having summer lessons & school group lessons reduces lap swim times. The pool becomes quite cloudy & dirty with paper, hair and unidentified bits. It should be cleaned constantly when the groups use it. Swim caps s/be used. The exercise mats need to be replaced; they are dirty and unappealing. The Community Park needs more maintenance. walking paths need to be retopped with asphalt.
94	91	Perhaps there should be an emphasis on community involvement in programs/facilities.	89		
95	100				
96	99		99		
97	100		100		
98	96	Flexability of space and resources. Family oriented	95		Important to consider repair and maintenance costs.
99	98		100		
100	91		99		
101	50	Nothing	49		Nothing
		Financially I think we also need to make sure our choices are extensible and reusable, so we don't invest in equipment or facilities that need to be replaces when obsolete, but rather can be expanded upon or updated easily.			
102	91		100		
103	90		90		
104	78		80		
105	96	Good plan.	98		Good goals.
		Not sure what is meant by partnerships or with whom. Also unsure of what is meant by meeting needs of changing demographics.			
106	90				
					We would love some improvements made to Friendship Park. A big piece of equipment was taken out and never replaced.
107	100		100		

108	100		100	
109	93		93	
110	75			
111	100		100	
112	100		100	
113	100			
114	100	N/A	100	I especially like the idea to explore adding more indoor parks, as my husband has a rare blood disease and cannot be in sunlight, yet still loves playing sports with our young children. If we had batting cages and indoor playing areas/playgrounds, he could fill an empty void in his life.
115	0		100	
116	75		75	
117	13	The park district is not a For Profit Organization. While fiscal decisions are important the primary goal is how you can improve the lives if your patrons. Also, you need to take better care of your employees.	11	Staffing is not addressed. Unbelievable that facilities (Such as indoor pool) cannot open because you do not have staff available!
118	100	All fine	100	
119	93	Health and wellness for ALL AGES	93	Enlarge warm water pool. Don't overlap warm water classes with forever young classes
120	99		99	
121	100		100	
122	95	I have confidence that the board operating parks and recreation will make the right decision.	95	
123	70		82	
124	100		75	It's great to take care of what we have, but improvements still need to be made. The washroom at Armstrong park is in a horrible location and needs to be moved closer to the ball fields. The setup at Fountain View Fitness is not efficient. Why is the Fitness Desk so far away from the stairs? Coral Cove is so old...it needs to be

updated with a larger water park with more up to date features.

			I would increasing park shelter rental and reducing cost of gym membership to get more villagers to join.
125	100	99	
126	100	100	
127	90	90	
128	97	100	
129	50	75	
130	100	100	
131	100	100	
132	46	81	
133	100		
134	66	86	
135	98	100	
136	100	100	
137	100	100	
138	94	96	
139	100	100	
140	100	100	
141	76	100	
142	49	55	
143	100		
			Encourage good team spirt, respect one another. This is good for the youth to learn Not to be a bully. Treat others as you want to be treated.
144	100	100	
145	86	84	
146	52	50	

147	97		
148	90		89
			#1 we do? OR don't? have a preventive maintenance program in place Already ? #2 why aren't we already pursuing grant opportunities. What exactly do you mean by partnering to reduce costs example please. If we partner with a 2nd or 3rd party won't we have to spend more money to use them or would there business just take over the Responsibilities. #4 " expand amenities in under serviced and culturally diverse areas " We live in Carol stream not Chicago !!!!!. I gave 100% . I do how ever
149	75	as far as being fiscal responsible I think the Carol stream public should have the ONLY say in anything that is built with our MONEY or money being spent.	100
			question some of the master plan .
150	0	need a room for seniors to play card or dice or board games like Wayne Township and bloomingdale	76
			so many activities for children not much for seniors except day trips some of those are too expensive or too much walking
151	100		100
			make sure to survey the schools--elementary, middle and HS levels to see what the kids are interested in.
152	100		100
			enhance fitness programs to continue to attract members to want to go to Fountain View
153	79		84
154	55		56
155	87	Affordable	95
156	50		65
			Need more parks for kids
157	92		95
			Considerations: More maintenance free park benches on trail routes. Mile markers on park pathways or signage with park mileage info.
158	100		100
159	99		100
160	96		92
161	99	sounds great	100
			awesome!
162	100		100
163	100		100

164	90		85	
165	100		100	
166	100		100	
167	68		71	
168	75		90	
169	70	The theme of "Strong Community Reputation" doesn't seem to me to adequately reflect the ideas listed below it.	90	
170	93		49	
171	90		100	
172	97	You should look for the initial reaction of everybody that comes to the parks and watch them say "WOW"!	73	It shouldn't be about the Park District as much as it should be about the families that visit and the local families that grew up in Carol Stream.
173	56		73	
174	0	I think the CSPD already have a plan in place and really don't care what the community thinks	0	The CSPD already had priced themselves way beyond what they have to offer
175	95	Second one is the best option	100	
176	75		67	
177	58		64	
178	100		75	
179	90	Responsible to the environment for future populations, preserving green space.		
180	90	The main theme should be "Parks and Facilities"	90	
181	100			
182	95		100	When looking at hours I think family hours at the indoor pool need to be addressed...very disappointed in the lack of hours for kids !
183	100		100	
184	100	Ask the fitness center participants what they want in classes instead of constantly changing and adding classes that no one is interested in.	75	If you want to be fiscally responsible, why would you look to expand outdoor winter facilities? Use what you have efficiently without raising the tax rate.
185	56			
186	49		50	

187	51		52	
188	100		95	
189	80		90	
190	100		95	
191	53	Good idea	73	Good goals
192	97		100	
193	85		94	
194	50	Blah blah	50	Do not change the fitness center hours
195	93		91	
196	67		42	No silver sneakers program for seniors
197	85		90	
198	51	Park District is poorly run. Lots of issues with refs, umpires, conditions of fields. Events are unorganized and not though out. I have communicated issues in the past and never received any response.	1	Safety at parks is a big concern. We need lighting, maybe motion sensor lighting to show teens, drug dealers hanging out at these parks at night. Same with improving safety on our trails. Emergency call boxes lighting, direction signs.
199	50		50	
200	77		85	
201	99		99	
202	50		52	
203	100	I even see classes for seniors included at the fitness center as well.	98	I like that you are concerned with the changing demographics (age wise) as well as the other areas.
204	90		90	
205	100		72	
206	95		100	
207	60		40	Paths need repair. Fitness equipment often isn't working properly. Don't see much for adults
208	79		70	No raised taxes
209	91		94	

		One thing that you need to look into is getting the young families more involved in the park district. Having talked to my neighbor, she is under the impression that she has to buy a whole year membership, when she can only afford maybe buying a class for her children.	90	
210	81			
211	50		51	I place the lowest importance on number5
212	93		99	
213	91		100	
214	85	fully encapsulates every aspect	89	
215	99		100	
216	47			
217	100		100	
218	90		75	
219	100		100	
220	50		70	
221	48		37	
222	100		100	
223	100	Some of the staff require customer service education		
224	95		95	
				Disappointed in the Aqua Class schedule always changing for other groups. Also, pool closures. The pool is the only thing I am able to use in the Fitness Center because of my physical limitations. I pay full membership yet we are always pushed aside if anyone else needs the pool.
225	63		49	
226	93	None at this time	76	No comment
227	79		97	
228	100		100	
		The park district must also take into account some of the outrageously high costs charged to its consumers such as membership to Fountain View Fitness Center!		Consider a goal of REDUCING the cost of membership to the fitness center!
229	90		75	
230	92			

		Be sure all areas of the town are considered for all levels not just the "Town center." Continue to develop the "town center" working with the village and schools.		
231	100		100	
232	82		86	
233	80			
		Changing demographic. What does that mean? Do I need to move out?		
234	69		30	
235	100		90	
236	100			
237	80		80	
238	100		100	
		Keep everyone well informed about progress or changes in advance.		
239	87		87	None at this time.
240	95		54	
		If the pool has to be closed because of the lack of lifeguards could we lap swimmers use the track on those days?		
241	100		100	
242	100		100	
243	99		97	
244	100		100	
245	100		100	
				I like the idea of finding ALTERNATIVE sources of revenue-- DON'T INCREASE OUR TAXES PLEASE!
246	100		94	
247	66		72	
248	100			
249	69			
250	89		90	
251	75		75	

			Stick to hours posted- if facility is closed within those hours , post it. Calling does not help - no one knows! Improve baseball facilities. Make sure adult teams understand that they may be playing next to child teams - the adult teams need to act appropriately- no swearing, yelling, throwing bats after an ump makes a bad call. Not sportsman like and giving carol stream a bad image and name.
252	60		53
253	100		
254	75	Employee service and development.	70 You need to have a plan for the people working at these facilities.
255	91	I would like to thank everyone on the board for doing a great job. I would like to see more 5K races	93 Partner up with surrounding communities to reduce duplicate programs
256	100		100
257	80		90
258	100	I'm all about fiscally responsible as the main goal. These are tough times but we need to streamline in our household and community	96
259	75		79
260	100		100
261	90		85
262	98		97
263	99	Being sure that any park land does not contain noxious species (ex. Canadian Thistle) would demonstrate responsibility toward the community.	99 Facility schedules (i.e. indoor pool) are regularly impacted by electrical outages, and (guard) scheduling issues. Overscheduling by community school use also impacts resident use of the facility. Investigate and resolve these with a priority to keeping a facility like FV functional for everyone, including an expanding senior membership..
264	100		90
265	100		69 I think we have to hold vendors like the architects and electricians that chose and installed the failed lights at the indoor pool at fountainview. Also, the wrong sized vaults for the geothermal should be the responsibility of the vendor and not the park district.

266	68		
267	100		100
268	85		
269	85		80
270	80		76
271	100		90
272	100		100
			It all sounds very well planned. Including maintaining and improving the environment as well as keeping costs down and including the community in all areas of improvement.
273	95	It's a good guideline, just need to see the plan in action and make sure you have the right people in place to execute it effectively and efficiently	99
274	82		84
275	100		95
276	95		95
277	95		95
278	93		
279	99		96
280	72	The cost for the park district facilities workout don't are similar to lifetime fitness so I am not sure how this is benefiting the residence in terms of promoting health.	45
281	100	Seems pretty comprehensive to me!	65
282	85		85
283	100		100
284	80		100
285	75		
286	90		94
			Indoor soccer facility should be considered. You are losing too many soccer players and teams to places like Glendale Heights and St Charles

287	75	75	
288	100	100	
289	99	90	
			Second bullet point of #4 - you make seem like culturally diverse areas will get more amenities than the non diverse areas. Parks should be equal across the board - not better because of race or economic factors. In terms of winter facilities, before looking at need and use, it would be appropriate to fix the existing sled "mound". It isn't a hill (see Northside park in Wheaton as an example). Partner as you talked about above with other community construction projects and have them place extra clean fill to build that hill up. The ship sailed on using the fill from the city hall excavation already. But fix that and you will have a better idea of how many people use winter facilities. Numbers of users are way down from when the hill was on the south side of Armstrong park because of the shallow, slow hill.
290	81	76	
291	100	97	
292	82	81	
293	100		
294	78	61	
295	85	75	
296	75	75	It is inexcusable to have to shut down the pool because of staffing issues.
297	80	80	
298	100	100	
299	62	71	
300	90	100	
301	49	56	They are very generic and sound like every other businesses goals
302	98		
303	91	85	

		The Themes sound good, but will the Park District adhere to them? The Fitness Center is above and beyond what the Park District should be focusing on. There are private fitness centers that can be utilized, saving the taxpayers money. The Simkus Center was built and discarded only to build another larger fitness center. The Park District has not shown itself to be financially responsible.		
304	44		50	The Park District needs to contain costs.
305	100		100	I really like the goal of maintaining parks and facilities. I feel that the parks have not been maintained well this summer.
306	0	nothing is there to take advantage of for seniors on low income for free some of the themes are ridiculous and money spent unwisely	0	
307	90		92	
308	100		100	
309	76		77	
310	100			
311	100		100	
312	90			
313	85		85	
314	88	Well considering building facilities that would be consistent as the community grows and changes please keep in mind the safety of the parks and play areas versus just the esthetics	97	
315	100		100	
316	86		100	
317	50		51	Should this really be a goal 'Operate Parks and Facilities Efficiently'. Seems that this should be a task that the district should be doing.
318	69		100	
319	100		100	
320	100	I can usually find something but cannot, they look comprehensive and inclusive.	100	
321	86		100	

			My main concerns would be taxes I'm paying out as well as cost of programs. In addition upkeep of parks and keeping them safe and useful.
322	84		76
323	80		
324	100		100
325	100	Since the community is aging, more thought for senior activities would be kind to consider.	100
326	98	I live in Glendale heights and regularly walk CS parks.	94
327	95		95
328	93	Doing a good job so far!!!	93
329	79		80
330	77		84
331	57	Weight the programs offered to the age demographic of our residents.	87
			I like the partnership idea. Regarding the statement, "develop pathways through the community." Some bike and walking paths come to dead ends. Hopefully, completing them by making them lead somewhere is included in the ideas being developed here. Also, as a senior, I would appreciate additional consideration in activities offered. I have been asking FOR YEARS, that seniors be offered memberships allow attendance at water classes only and/or active agers classes only, similar to lap swim memberships. Many seniors never use equipment at Fountainview and full memberships are expensive even with the senior discount.
332	83	Engage the community in assessment and commitment to projects	95

			Consider adding a CS Historic District with the St. Stephen Cemetery & prairie, Great Western Trail and Daniel Kelley home. I know this will take awhile...but it will allow you to partner with other Village organizations, provide Historic, cultural, environmental, recreational, athletic, educational and more programming. Plus it will be located in an underserved area. Also...Community Park is beautiful. Work to expand promotion and programming in this forgotten park.
333	100	*Programming for the arts *Outdoor environmental science programming...bugs, rocks, plants *Continued programming for seniors	100
334	73		85
			I believe we need to do a better job maintaining the fields that we have. Our soccer fields are poorly maintained at times. Kids practice and play on fields that have holes in the field. When the grass gets cuts they leave the grass trimmings all over.
335	70		61
336	100		
337	75		
338	86		
339	72		71
			It is a disgrace that the indoor pool sits empty and hours are constantly cut! Get this resolved! Pay guards more or find a manager that life guards want to work under!
340	49		22
341	100		100
342	100		100
343	100		100

Subject: Silver Sneakers program The surrounding park districts including Wheaton, Itasca, Bartlett , and Glen Ellyn offer Silver Sneakers, not just a small discount for their older residents .When will the Carol Stream Park District board consider Silver Sneakers which would help a lot of older residents who may not be able to afford a monthly cost , What is the reason that they will not consider the benefit this would provide older residents and if they have considered it , what is the reason they have not provided it. I inquired with the fitness manager and was told ", I did contact the safety manager regarding the Silver Sneakers program We have investigated this program thoroughly and there are several reasons why we are not participating at this time. One of the main reasons was that their workout tracking system was not compatible with our software. This is a major component for the success of this program. With over 3,000 members we have to be able to track the usage of eligible Silver Sneakers members." This does not: Engage in and embrace partnerships Focus on community needs Encourage engagement especially-Meet the needs of changing demographics

Respond to growth in mature adult age segment. After several inquires about implementing the Silver Sneakers program it seems the Carol Stream Park district will not or is not able to involve a significant group of older citizens as most of the surrounding park districts are more than willing to do.

344	49	0
345	86	95
346	100	75

347	89	70
------------	----	----

I am concerned by your comments regarding revenue sources. Expanding rental opportunities can mean less access to facilities and parks for individuals and catering to special groups with deep pockets.

		Are they in any particular order? Fiscal should be last. Nit-picky, but bothersome when bullet points are not in agreement - some are statements with a verb, some are descriptors. Bullets in the 2nd theme are redundant. Embrace should precede engage for partnerships. Encourage that engagement is separate? Engaging with someone else? Confusing. Generally being "reactionary" is not a positive thing and is the opposite of innovating - do you want to be the leader or follow what everyone else does? Points in the 3rd theme replicate bullets above - environmentally responsible is too similar to Sustainable.			
348	75	Meet needs repeats Focus on needs	75	#1 "Maintaining" a plan really isn't a goal. #4 - how are you going to ensure that what you implement is what these groups want? #5 - evaluate, analyze, investigate. So what? THEN what? Are there additional ways to reduce vandalism? Seems limiting to only mention one tactic.	
349	100		100	It would be nice to see that all parks have updated facilities and be well-maintained.	
350	90		95		
351	98		98		
352	70	don't concentrate on reputation, that comes with successful stewardship.	40	Act like the District has the ability to manage its future. The list given reads like a complaint list with wishful solutions.	
353	100		100		
354	97		97	Developing a plan on how to serve the under served areas are very important for the community I believe the special needs community should be addressed. WDSRA simply does not have enough programming. The park district should be willing to place individuals based on their appropriate age grouping vs. their biological age grouping.	
355	80		70		
356	100	It is great that the Carol Stream Park District has taken the time to be responsible and transparent with the tax payers money.	100	Although I don't think that the parks are in the shape that they should be in, it's nice to know that you are working to provide the means for the improvements to be made...it all comes down to how your going to fund it which ties into the first question of the survey.	
357	90		100		
358	52	no			

		Provide Positive Community Benefit	â€¢Health & Wellness				
		â€¢Environmentally responsible	â€¢Accessibility	â€¢Meet the needs of changing demographics	â€¢Parks as neighborhood/community gathering spaces		â€¢Maximize rental opportunities
							â€¢Respond to growth in mature adult age segment.
							â€¢Expand amenities in underserved and culturally diverse areas.
359	90					88	
360	100					100	
361	100					100	
362	94					99	
363	86					95	
364	100						
365	90						
366	70				I miss the baseball and football games at the Armstrong Park. Bring it back.	75	
367	100					99	
368	86					85	
369	90					79	
370	90					89	
371	51					52	
372	90						
373	86						
					Partnerships are good but networking with other park districts and other organizations should be included.		
374	90				Incorporate building a strong network.	100	include neighboring areas without the higher fees.
375	59					87	
376	80					49	Nothing is mentioned about goals for kids facilities for sports.
377	100					100	
378	28				How about when you sell a year long pass to the pool it is good for a year? That the freaking pool is not closed with only a day notice via a sign only visible to those there every day. That you stop giving the pool to all these swim teams That adults (who are the ones paying for the place) Stop getting treated like second class citizens????????	17	So you want to bring in more outside groups to further diminish members access to Fountain view? Are you INSANE?

379	91		98	
380	50			
381	80		96	
382	91		94	
383	100		100	
384	72			
385	100		53	
386	100		100	
387	90		95	
388	90			
389	76		49	What's missing are the metrics used to measure goal accomplishment. What, when, who, level of success.
390	87		83	
391	83		84	
392	95		95	
393	84		84	
394	100	The plan sounds workable	100	OK
395	100		80	
396	100		100	
397	74		71	
398	100		100	
399	80		100	
400	100	No additional comment	100	The ability to navigate the Village on foot safely would be wonderful.
401	100		100	
402	100		100	
403	95		95	I did not see a place to comment on specific things, such as the fitness center. I'm so disappointed that the hours have recently been limited. I understand the lack of lifeguards, but it seems that more and more groups are using the pool which limits the hours people like me can enjoy its use. Thus, I have not been at the center for some time.

404	100	I believe there should be a statement about equality. Often times it seems as if the boys programs are given preferential treatment over the girls. (i.e. better fields, practice and game times)	100	
405	96	Ensure programs are affordable. Health membership too expensive. More exercise classes that are affordable.	97	Can we have more "green" environmental options? Solar power, recycling at all buildings, more recycle events.
406	100		100	
407	100		100	
408	93		87	
409	85		85	
410	100		100	
411	94	Warm water pool needs to be redesigned. The slant to 5' is too sharp and not easily usable during aerobic classes. Expand the pool to match the length of the lap pool. Classes become too crowded in the warm water pool. Thanks for all you have done in your aquatic programs. I try to get there at least 4 days/week.		
412	90		90	
413	63		59	
414	100		100	



Demographic and Income Profile

Carol Stream Village, IL
 Carol Stream Village, IL (1711332)
 Geography: Place

Prepared by Esri

Summary	Census 2010	2016	2021
Population	39,720	40,404	41,180
Households	14,265	14,532	14,815
Families	10,248	10,479	10,634
Average Household Size	2.78	2.78	2.78
Owner Occupied Housing Units	9,849	9,965	10,107
Renter Occupied Housing Units	4,416	4,567	4,708
Median Age	35.5	36.5	38.0
Trends: 2016 - 2021 Annual Rate	Area	State	National
Population	0.38%	0.22%	0.84%
Households	0.39%	0.21%	0.79%
Families	0.29%	0.11%	0.72%
Owner HHS	0.28%	0.15%	0.73%
Median Household Income	1.33%	1.32%	1.89%

Households by Income	2016		2021	
	Number	Percent	Number	Percent
<\$15,000	927	6.4%	949	6.4%
\$15,000 - \$24,999	975	6.7%	930	6.3%
\$25,000 - \$34,999	1,307	9.0%	1,847	12.5%
\$35,000 - \$49,999	1,580	10.9%	1,077	7.3%
\$50,000 - \$74,999	2,464	17.0%	2,045	13.8%
\$75,000 - \$99,999	2,138	14.7%	2,120	14.3%
\$100,000 - \$149,999	3,208	22.1%	3,644	24.6%
\$150,000 - \$199,999	1,231	8.5%	1,443	9.7%
\$200,000+	703	4.8%	759	5.1%

Median Household Income	\$75,115	\$80,249
Average Household Income	\$88,714	\$94,216
Per Capita Income	\$31,589	\$33,555

Population by Age	Census 2010		2016		2021	
	Number	Percent	Number	Percent	Number	Percent
0 - 4	2,575	6.5%	2,399	5.9%	2,393	5.8%
5 - 9	2,555	6.4%	2,544	6.3%	2,390	5.8%
10 - 14	2,862	7.2%	2,668	6.6%	2,618	6.4%
15 - 19	3,301	8.3%	2,645	6.5%	2,460	6.0%
20 - 24	2,726	6.9%	2,866	7.1%	2,209	5.4%
25 - 34	5,605	14.1%	6,262	15.5%	6,613	16.1%
35 - 44	5,353	13.5%	5,153	12.8%	5,816	14.1%
45 - 54	6,951	17.5%	6,084	15.1%	5,238	12.7%
55 - 64	4,378	11.0%	5,381	13.3%	5,725	13.9%
65 - 74	1,704	4.3%	2,585	6.4%	3,555	8.6%
75 - 84	1,051	2.6%	1,135	2.8%	1,427	3.5%
85+	659	1.7%	687	1.7%	737	1.8%

Race and Ethnicity	Census 2010		2016		2021	
	Number	Percent	Number	Percent	Number	Percent
White Alone	28,069	70.7%	27,095	67.1%	26,135	63.5%
Black Alone	2,438	6.1%	2,474	6.1%	2,748	6.7%
American Indian Alone	116	0.3%	114	0.3%	119	0.3%
Asian Alone	5,810	14.6%	6,929	17.1%	7,833	19.0%
Pacific Islander Alone	7	0.0%	12	0.0%	15	0.0%
Some Other Race Alone	2,194	5.5%	2,513	6.2%	2,901	7.0%
Two or More Races	1,086	2.7%	1,268	3.1%	1,430	3.5%
Hispanic Origin (Any Race)	5,633	14.2%	6,398	15.8%	7,272	17.7%

Data Note: Income is expressed in current dollars.

Source: U.S. Census Bureau, Census 2010 Summary File 1. Esri forecasts for 2016 and 2021.



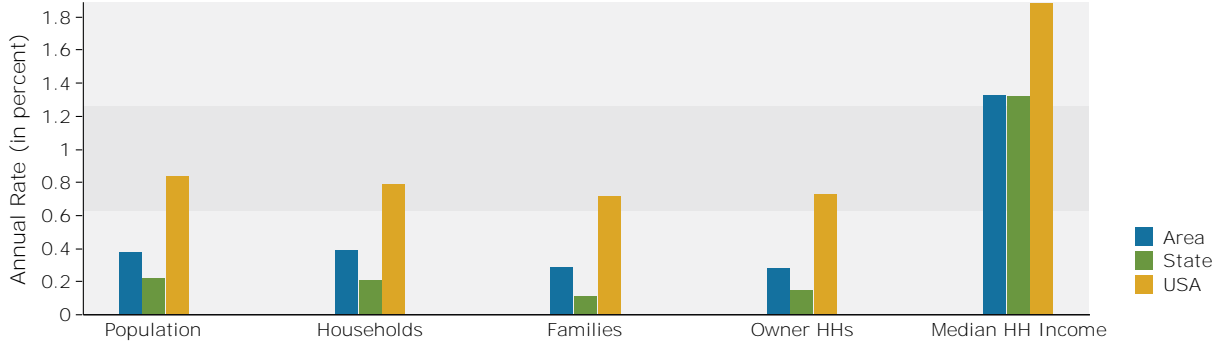
esri

Demographic and Income Profile

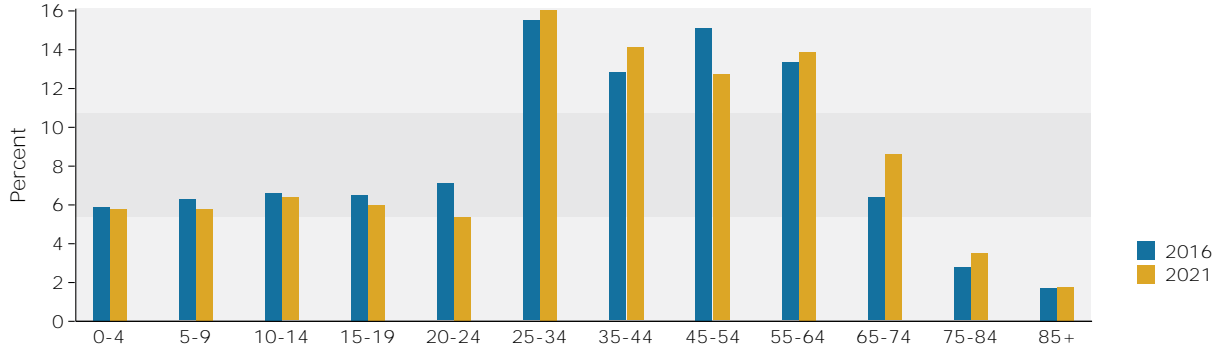
Carol Stream Village, IL
Carol Stream Village, IL (1711332)
Geography: Place

Prepared by Esri

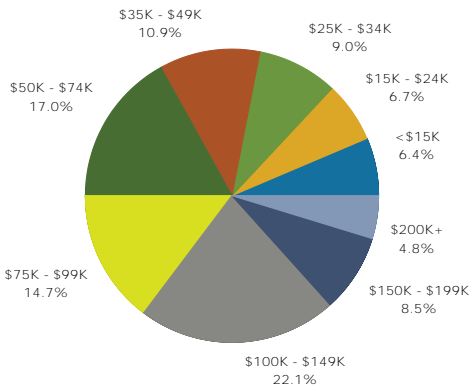
Trends 2016-2021



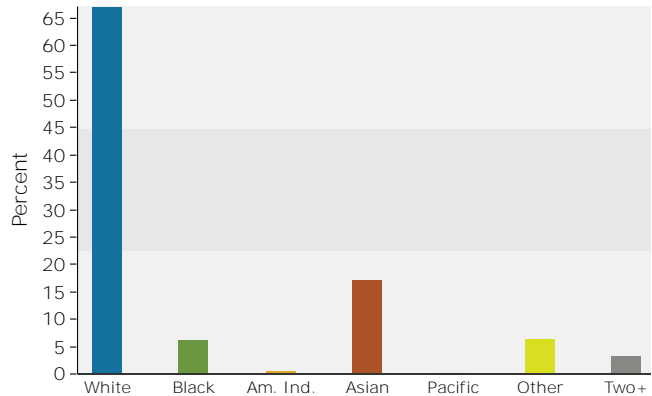
Population by Age



2016 Household Income



2016 Population by Race



2016 Percent Hispanic Origin: 15.8%

Source: U.S. Census Bureau, Census 2010 Summary File 1. Esri forecasts for 2016 and 2021.



Sports and Leisure Market Potential

Carol Stream Village, IL
 Carol Stream Village, IL (1711332)
 Geography: Place

Prepared by Esri

Demographic Summary	2016	2021
Population	40,404	41,180
Population 18+	31,215	32,271
Households	14,532	14,815
Median Household Income	\$75,115	\$80,249

Product/Consumer Behavior	Expected Number of	Percent	MPI
Participated in aerobics in last 12 months	3,216	10.3%	122
Participated in archery in last 12 months	869	2.8%	103
Participated in backpacking in last 12 months	1,021	3.3%	107
Participated in baseball in last 12 months	1,666	5.3%	116
Participated in basketball in last 12 months	2,848	9.1%	110
Participated in bicycling (mountain) in last 12 months	1,463	4.7%	121
Participated in bicycling (road) in last 12 months	3,591	11.5%	116
Participated in boating (power) in last 12 months	1,918	6.1%	115
Participated in bowling in last 12 months	3,304	10.6%	112
Participated in canoeing/kayaking in last 12 months	1,936	6.2%	111
Participated in fishing (fresh water) in last 12 months	3,800	12.2%	99
Participated in fishing (salt water) in last 12 months	1,407	4.5%	114
Participated in football in last 12 months	1,467	4.7%	100
Participated in Frisbee in last 12 months	1,441	4.6%	108
Participated in golf in last 12 months	3,555	11.4%	125
Participated in hiking in last 12 months	3,541	11.3%	114
Participated in horseback riding in last 12 months	762	2.4%	99
Participated in hunting with rifle in last 12 months	1,277	4.1%	90
Participated in hunting with shotgun in last 12 months	1,202	3.9%	98
Participated in ice skating in last 12 months	940	3.0%	123
Participated in jogging/running in last 12 months	4,959	15.9%	120
Participated in motorcycling in last 12 months	968	3.1%	106
Participated in Pilates in last 12 months	1,145	3.7%	133
Participated in skiing (downhill) in last 12 months	1,033	3.3%	122
Participated in soccer in last 12 months	1,386	4.4%	116
Participated in softball in last 12 months	1,173	3.8%	110
Participated in swimming in last 12 months	5,345	17.1%	111
Participated in target shooting in last 12 months	1,532	4.9%	104
Participated in tennis in last 12 months	1,589	5.1%	128
Participated in volleyball in last 12 months	1,180	3.8%	116
Participated in walking for exercise in last 12 months	9,161	29.3%	110
Participated in weight lifting in last 12 months	3,658	11.7%	118
Participated in yoga in last 12 months	2,630	8.4%	120
Spent on sports/rec equip in last 12 months: \$1-99	2,009	6.4%	112
Spent on sports/rec equip in last 12 months: \$100-\$249	2,108	6.8%	110
Spent on sports/rec equip in last 12 months: \$250+	2,633	8.4%	116
Attend sports events	8,571	27.5%	120
Attend sports events: baseball game - MLB reg seas	3,505	11.2%	122
Attend sports events: basketball game (college)	965	3.1%	107
Attend sports events: basketball game-NBA reg seas	1,244	4.0%	135
Attend sports events: football game (college)	2,197	7.0%	123
Attend sports events: football game-NFL Mon/Thurs	991	3.2%	116
Attend sports events: football game - NFL weekend	1,842	5.9%	128
Attend sports events: high school sports	1,466	4.7%	99

Data Note: An MPI (Market Potential Index) measures the relative likelihood of the adults or households in the specified trade area to exhibit certain consumer behavior or purchasing patterns compared to the U.S. An MPI of 100 represents the U.S. average.
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Sports and Leisure Market Potential

Carol Stream Village, IL
 Carol Stream Village, IL (1711332)
 Geography: Place

Prepared by Esri

Product/Consumer Behavior	Expected Number of	Percent	MPI
Listen to sports on radio	4,978	15.9%	107
Listen to baseball (MLB reg season) on radio often	686	2.2%	99
Listen to football (NFL wknd games) on radio often	650	2.1%	105
Watch sports on TV	20,219	64.8%	105
Watch on TV: alpine skiing/ski jumping	1,894	6.1%	104
Watch on TV: auto racing (NASCAR)	3,744	12.0%	87
Watch on TV: auto racing (not NASCAR)	1,652	5.3%	90
Watch on TV: baseball (MLB regular season)	8,018	25.7%	114
Watch on TV: baseball (MLB playoffs/World Series)	7,595	24.3%	110
Watch on TV: basketball (college)	4,971	15.9%	107
Watch on TV: basketball (NCAA tournament)	5,072	16.2%	108
Watch on TV: basketball (NBA regular season)	6,121	19.6%	112
Watch on TV: basketball (NBA playoffs/finals)	6,821	21.9%	113
Watch on TV: basketball (WNBA)	1,327	4.3%	95
Watch on TV: bicycle racing	1,040	3.3%	107
Watch on TV: bowling	1,008	3.2%	101
Watch on TV: boxing	2,304	7.4%	92
Watch on TV: bull riding (pro)	1,296	4.2%	81
Watch on TV: Equestrian events	908	2.9%	86
Watch on TV: extreme sports (summer)	2,017	6.5%	108
Watch on TV: extreme sports (winter)	2,222	7.1%	109
Watch on TV: figure skating	3,224	10.3%	103
Watch on TV: fishing	1,846	5.9%	89
Watch on TV: football (college)	8,657	27.7%	108
Watch on TV: football (NFL Mon/Thurs night games)	11,771	37.7%	111
Watch on TV: football (NFL weekend games)	12,401	39.7%	110
Watch on TV: football (NFL playoffs/Super Bowl)	12,491	40.0%	108
Watch on TV: golf (PGA)	5,024	16.1%	113
Watch on TV: golf (LPGA)	1,509	4.8%	102
Watch on TV: gymnastics	2,519	8.1%	98
Watch on TV: horse racing (at track or OTB)	790	2.5%	90
Watch on TV: ice hockey (NHL regular season)	3,603	11.5%	124
Watch on TV: ice hockey (NHL playoffs/Stanley Cup)	3,650	11.7%	124
Watch on TV: marathon/road running/triathlon	786	2.5%	99
Watch on TV: mixed martial arts (MMA)	1,501	4.8%	95
Watch on TV: motorcycle racing	1,353	4.3%	97
Watch on TV: Olympics (summer)	9,612	30.8%	114
Watch on TV: Olympics (winter)	9,254	29.6%	114
Watch on TV: poker	1,941	6.2%	111
Watch on TV: rodeo	1,115	3.6%	76
Watch on TV: soccer (MLS)	1,701	5.4%	102
Watch on TV: soccer (World Cup)	2,893	9.3%	105
Watch on TV: tennis (men` s)	2,905	9.3%	111
Watch on TV: tennis (women` s)	2,821	9.0%	109
Watch on TV: track & field	1,770	5.7%	100
Watch on TV: truck and tractor pull/mud racing	652	2.1%	70
Watch on TV: volleyball (pro beach)	1,534	4.9%	110
Watch on TV: wrestling (WWE)	853	2.7%	86
Interest in sports: college basketball Super Fan	954	3.1%	81
Interest in sports: college football Super Fan	2,034	6.5%	99
Interest in sports: golf Super Fan	607	1.9%	94
Interest in sports: high school sports Super Fan	702	2.2%	72
Interest in sports: MLB Super Fan	1,526	4.9%	89
Interest in sports: NASCAR Super Fan	746	2.4%	71
Interest in sports: NBA Super Fan	1,820	5.8%	98
Interest in sports: NFL Super Fan	4,547	14.6%	107
Interest in sports: NHL Super Fan	1,059	3.4%	97

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Sports and Leisure Market Potential

Carol Stream Village, IL
 Carol Stream Village, IL (1711332)
 Geography: Place

Prepared by Esri

Product/Consumer Behavior	Expected Number of	Percent	MPI
Member of AARP	3,715	11.9%	101
Member of charitable organization	1,503	4.8%	113
Member of church board	844	2.7%	88
Member of fraternal order	843	2.7%	103
Member of religious club	1,232	3.9%	105
Member of union	1,275	4.1%	110
Member of veterans club	603	1.9%	86
Attended adult education course in last 12 months	2,360	7.6%	111
Went to art gallery in last 12 months	2,466	7.9%	106
Attended auto show in last 12 months	2,537	8.1%	106
Did baking in last 12 months	7,545	24.2%	112
Went to bar/night club in last 12 months	5,582	17.9%	107
Went to beach in last 12 months	9,159	29.3%	118
Played billiards/pool in last 12 months	2,540	8.1%	105
Played bingo in last 12 months	1,305	4.2%	104
Did birdwatching in last 12 months	1,412	4.5%	104
Played board game in last 12 months	4,628	14.8%	117
Read book in last 12 months	11,571	37.1%	109
Participated in book club in last 12 months	1,012	3.2%	115
Went on overnight camping trip in last 12 months	3,994	12.8%	107
Played cards in last 12 months	5,175	16.6%	107
Played chess in last 12 months	1,022	3.3%	101
Played computer game (offline w/software)/12 months	2,244	7.2%	109
Played computer game (online w/software)/12 months	2,435	7.8%	114
Played computer game (online w/o software)/12 months	3,088	9.9%	109
Cooked for fun in last 12 months	7,608	24.4%	107
Did crossword puzzle in last 12 months	3,502	11.2%	105
Danced/went dancing in last 12 months	2,671	8.6%	107
Attended dance performance in last 12 months	1,595	5.1%	114
Dined out in last 12 months	15,596	50.0%	111
Participated in fantasy sports league last 12 months	1,563	5.0%	120
Did furniture refinishing in last 12 months	1,198	3.8%	114
Gambled at casino in last 12 months	4,863	15.6%	114
Gambled in Atlantic City in last 12 months	667	2.1%	93
Gambled in Las Vegas in last 12 months	1,483	4.8%	120
Participate in indoor gardening/plant care	2,866	9.2%	99
Attended horse races in last 12 months	925	3.0%	115
Participated in karaoke in last 12 months	949	3.0%	88
Bought lottery ticket in last 12 months	12,492	40.0%	107
Played lottery 6+ times in last 30 days	3,871	12.4%	105
Bought lottery ticket in last 12 months: Daily Drawing	1,268	4.1%	107
Bought lottery ticket in last 12 months: Instant Game	5,688	18.2%	100
Bought lottery ticket in last 12 months: Mega Millions	6,221	19.9%	111
Bought lottery ticket in last 12 months: Powerball	7,642	24.5%	114
Attended a movie in last 6 months	20,423	65.4%	110
Attended movie in last 90 days: once/week or more	750	2.4%	99
Attended movie in last 90 days: 2-3 times a month	1,954	6.3%	107
Attended movie in last 90 days: once a month	3,474	11.1%	110
Attended movie in last 90 days: < once a month	12,439	39.8%	113
Movie genre seen at theater/6 months: action	9,146	29.3%	113

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Sports and Leisure Market Potential

Carol Stream Village, IL
 Carol Stream Village, IL (1711332)
 Geography: Place

Prepared by Esri

Product/Consumer Behavior	Expected Number of	Percent	MPI
Movie genre seen at theater/6 months: adventure	9,707	31.1%	110
Movie genre seen at theater/6 months: comedy	9,066	29.0%	112
Movie genre seen at theater/6 months: crime	6,409	20.5%	116
Movie genre seen at theater/6 months: drama	9,298	29.8%	109
Movie genre seen at theater/6 months: family	3,882	12.4%	112
Movie genre seen at theater/6 months: fantasy	6,000	19.2%	106
Movie genre seen at theater/6 months: horror	2,647	8.5%	105
Movie genre seen at theater/6 months: romance	3,842	12.3%	105
Movie genre seen at theater/6 months: science fiction	4,933	15.8%	111
Movie genre seen at theater/6 months: thriller	5,840	18.7%	114
Went to museum in last 12 months	4,364	14.0%	114
Attended classical music/opera performance/12 months	1,329	4.3%	102
Attended country music performance in last 12 months	1,990	6.4%	113
Attended rock music performance in last 12 months	3,520	11.3%	119
Played musical instrument in last 12 months	2,112	6.8%	104
Did painting/drawing in last 12 months	1,902	6.1%	100
Did photo album/scrapbooking in last 12 months	2,013	6.4%	114
Did photography in last 12 months	3,353	10.7%	106
Did Sudoku puzzle in last 12 months	3,590	11.5%	115
Went to live theater in last 12 months	4,554	14.6%	112
Visited a theme park in last 12 months	6,646	21.3%	121
Visited a theme park 5+ times in last 12 months	1,395	4.5%	117
Participated in trivia games in last 12 months	1,686	5.4%	105
Played video/electronic game (console) last 12 months	3,307	10.6%	101
Played video/electronic game (portable) last 12 months	1,658	5.3%	117
Visited an indoor water park in last 12 months	1,022	3.3%	110
Did woodworking in last 12 months	1,294	4.1%	93
Participated in word games in last 12 months	3,723	11.9%	111
Went to zoo in last 12 months	4,259	13.6%	122
Purchased DVDs in last 30 days: 1	1,167	3.7%	110
Purchased DVDs in last 30 days: 2	865	2.8%	106
Purchased DVDs in last 30 days: 3+	1,538	4.9%	95
Purchased DVD/Blu-ray disc online in last 12 months	2,474	7.9%	123
Rented DVDs in last 30 days: 1	1,510	4.8%	127
Rented DVDs in last 30 days: 2	1,440	4.6%	105
Rented DVDs in last 30 days: 3+	4,927	15.8%	112
Rented movie/oth video/30 days: action/adventure	8,488	27.2%	110
Rented movie/oth video/30 days: classics	2,307	7.4%	107
Rented movie/oth video/30 days: comedy	8,110	26.0%	107
Rented movie/oth video/30 days: drama	5,700	18.3%	114
Rented movie/oth video/30 days: family/children	3,787	12.1%	113
Rented movie/oth video/30 days: foreign	813	2.6%	94
Rented movie/oth video/30 days: horror	2,532	8.1%	92
Rented movie/oth video/30 days: musical	844	2.7%	91
Rented movie/oth video/30 days: news/documentary	1,116	3.6%	99
Rented movie/oth video/30 days: romance	3,220	10.3%	110
Rented movie/oth video/30 days: science fiction	2,357	7.6%	98
Rented movie/oth video/30 days: TV show	2,476	7.9%	98
Rented movie/oth video/30 days: western	760	2.4%	84

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Sports and Leisure Market Potential

Carol Stream Village, IL
 Carol Stream Village, IL (1711332)
 Geography: Place

Prepared by Esri

Product/Consumer Behavior	Expected Number of	Percent	MPI
Rented/purch DVD/Blu-ray/30 days: from amazon.com	1,308	4.2%	104
Rented DVD/Blu-ray/30 days: from netflix.com	3,864	12.4%	107
Rented/purch DVD/Blu-ray/30 days: from Redbox	7,055	22.6%	120
HH owns ATV/UTV	550	3.8%	77
Bought any children` s toy/game in last 12 months	10,487	33.6%	104
Spent on toys/games for child last 12 months: <\$50	1,566	5.0%	85
Spent on toys/games for child last 12 months: \$50-99	933	3.0%	110
Spent on toys/games for child last 12 months: \$100-199	2,015	6.5%	102
Spent on toys/games for child last 12 months: \$200-499	3,042	9.7%	106
Spent on toys/games for child last 12 months: \$500+	1,742	5.6%	118
Bought any toys/games online in last 12 months	2,488	8.0%	112
Bought infant toy in last 12 months	2,229	7.1%	107
Bought pre-school toy in last 12 months	2,017	6.5%	95
Bought for child last 12 months: boy action figure	2,242	7.2%	99
Bought for child last 12 months: girl action figure	931	3.0%	98
Bought for child last 12 months: action game	703	2.3%	89
Bought for child last 12 months: bicycle	2,098	6.7%	100
Bought for child last 12 months: board game	3,203	10.3%	104
Bought for child last 12 months: builder set	1,364	4.4%	102
Bought for child last 12 months: car	2,907	9.3%	103
Bought for child last 12 months: construction toy	1,449	4.6%	96
Bought for child last 12 months: fashion doll	1,441	4.6%	101
Bought for child last 12 months: large/baby doll	1,867	6.0%	90
Bought for child last 12 months: doll accessories	1,242	4.0%	109
Bought for child last 12 months: doll clothing	1,192	3.8%	102
Bought for child last 12 months: educational toy	3,851	12.3%	108
Bought for child last 12 months: electronic doll/animal	669	2.1%	83
Bought for child last 12 months: electronic game	2,734	8.8%	112
Bought for child last 12 months: mechanical toy	1,107	3.5%	101
Bought for child last 12 months: model kit/set	899	2.9%	117
Bought for child last 12 months: plush doll/animal	2,272	7.3%	100
Bought for child last 12 months: sound game	570	1.8%	92
Bought for child last 12 months: water toy	2,947	9.4%	104
Bought for child last 12 months: word game	803	2.6%	86

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Sports and Leisure Market Potential

Carol Stream Village, IL
 Carol Stream Village, IL (1711332)
 Geography: Place

Prepared by Esri

Product/Consumer Behavior	Expected Number of	Percent	MPI
Bought digital book in last 12 months	5,006	16.0%	121
Bought hardcover book in last 12 months	6,990	22.4%	107
Bought paperback book in last 12 months	10,588	33.9%	108
Bought 1-3 books in last 12 months	6,649	21.3%	109
Bought 4-6 books in last 12 months	3,664	11.7%	111
Bought 7+ books in last 12 months	5,626	18.0%	105
Bought book (fiction) in last 12 months	9,306	29.8%	109
Bought book (non-fiction) in last 12 months	7,945	25.5%	111
Bought biography in last 12 months	2,288	7.3%	99
Bought children`s book in last 12 months	3,046	9.8%	108
Bought cookbook in last 12 months	2,694	8.6%	105
Bought history book in last 12 months	2,643	8.5%	107
Bought mystery book in last 12 months	3,874	12.4%	111
Bought novel in last 12 months	5,228	16.7%	107
Bought religious book (not bible) in last 12 mo	2,161	6.9%	105
Bought romance book in last 12 months	2,282	7.3%	97
Bought science fiction book in last 12 months	1,658	5.3%	96
Bought personal/business self-help book last 12 months	2,297	7.4%	128
Bought travel book in last 12 months	812	2.6%	124
Bought book online in last 12 months	7,463	23.9%	124
Bought book last 12 months: amazon.com	6,454	20.7%	119
Bought book last 12 months: barnes&noble.com	1,231	3.9%	130
Bought book last 12 months: Barnes & Noble book store	5,272	16.9%	115
Bought book last 12 months: other book store (not B&N)	3,566	11.4%	100
Bought book last 12 months: mail order	519	1.7%	73
Listened to/purchased audiobook in last 6 months	1,676	5.4%	123

Data Note: An MPI (Market Potential Index) measures the relative likelihood of the adults or households in the specified trade area to exhibit certain consumer behavior or purchasing patterns compared to the U.S. An MPI of 100 represents the U.S. average.
 Source: These data are based upon national propensities to use various products and services, applied to local demographic composition. Usage data were collected by GfK MRI in a nationally representative survey of U.S. households. Esri forecasts for 2016 and 2021.



Recreation Expenditures

Carol Stream Village, IL
 Carol Stream Village, IL (1711332)
 Geography: Place

Prepared by Esri

Demographic Summary	2016	2021	
Population	40,404	41,180	
Households	14,532	14,815	
Families	10,479	10,634	
Median Age	36.5	38.0	
Median Household Income	\$75,115	\$80,249	
	Spending Potential Index	Average Amount Spent	Total
Tv/Video/Audio	111	\$1,331.39	\$19,347,747
Cable & Satellite Television Services	109	\$979.07	\$14,227,882
Televisions & Video	115	\$253.30	\$3,680,973
Audio	116	\$94.80	\$1,377,583
Rental of TV/VCR/Radio/Sound Equipment	92	\$1.21	\$17,546
Repair of TV/Radio/Sound Equipment	115	\$3.01	\$43,760
Entertainment/Recreation Fees and Admissions	122	\$706.60	\$10,268,306
Tickets to Theatre/Operas/Concerts	119	\$62.62	\$909,925
Tickets to Movies/Museums/Parks	122	\$80.87	\$1,175,215
Admission to Sporting Events, excl. Trips	120	\$64.18	\$932,606
Fees for Participant Sports, excl. Trips	127	\$113.96	\$1,656,006
Fees for Recreational Lessons	126	\$154.98	\$2,252,158
Membership Fees for Social/Recreation/Civic Clubs	120	\$229.15	\$3,330,041
Dating Services	123	\$0.85	\$12,353
Toys/Games/Crafts/Hobbies	112	\$127.70	\$1,855,695
Toys/Games/Arts/Crafts/Tricycles	112	\$112.25	\$1,631,204
Playground Equipment	111	\$4.60	\$66,836
Play Arcade Pinball/Video Games	121	\$2.62	\$38,021
Online Entertainment and Games	115	\$3.81	\$55,314
Stamp & Coin Collecting	99	\$4.43	\$64,318
Recreational Vehicles and Fees	119	\$128.28	\$1,864,227
Docking and Landing Fees for Boats and Planes	127	\$9.75	\$141,707
Camp Fees	123	\$44.46	\$646,130
Payments on Boats/Trailers/Campers/RVs	113	\$54.22	\$787,985
Rental of RVs or Boats	126	\$19.85	\$288,403
Sports, Recreation and Exercise Equipment	114	\$189.06	\$2,747,385
Exercise Equipment and Gear, Game Tables	110	\$59.94	\$871,055
Bicycles	124	\$32.18	\$467,609
Camping Equipment	126	\$18.82	\$273,420
Hunting and Fishing Equipment	110	\$51.90	\$754,251
Winter Sports Equipment	117	\$5.86	\$85,198
Water Sports Equipment	124	\$6.58	\$95,603
Other Sports Equipment	106	\$10.16	\$147,656
Rental/Repair of Sports/Recreation/Exercise Equipment	124	\$3.62	\$52,588
Photographic Equipment and Supplies	119	\$65.32	\$949,294
Film	114	\$1.05	\$15,262
Film Processing	112	\$8.48	\$123,250
Photographic Equipment	117	\$27.85	\$404,721
Photographer Fees/Other Supplies & Equip	122	\$27.94	\$406,060
Reading	111	\$146.19	\$2,124,391
Magazine/Newspaper Subscriptions	108	\$45.30	\$658,335
Magazine/Newspaper Single Copies	103	\$10.58	\$153,722
Books	114	\$47.27	\$686,868
Digital Book Readers	115	\$43.04	\$625,464

Data Note: The Spending Potential Index (SPI) is household-based, and represents the amount spent for a product or service relative to a national average of 100. Detail may not sum to totals due to rounding.
 Source: Esri forecasts for 2016 and 2021; Consumer Spending data are derived from the 2013 and 2014 Consumer Expenditure Surveys, Bureau of Labor

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Appendix D: Parks and Facilities Master Planning Workshop Notes

Engaging in brainstorming exercises can be a powerful way to enlist all opinions and ideas. Unfortunately, not all ideas can be included in a final plan product. Numerous ideas were generated in the staff and Board of Commissioners parks and facilities master planning workshops. The workshop notes are included below as a way to remember those items that may not have been included in the final plan – this time – but could be revisited again in the future.

Listing of all ideas generated in the Themes, Goals, and Objectives workshops:

Combined Themes

Fiscal Responsibility
Maximize Resources
Reputation
Partnerships
Community Focus / Engagement
Communication
Accessibility
Innovative
Modern
Environmentally Responsible
Health & Wellness
Sustainability
Community Benefit
Changing Demographics
Take Care of What We Have

Carol Stream Park District Combined Goals

G: Take care of what we have
G: Improve Financial Position
G: Generate Revenue
G: Operate Efficiently
G: Meet needs of changing community demographics
G: Improve/Enhance/Develop Parks & Facilities
G: Maximize facility usage and opportunities [Acquisition (new term? – purchase is not realistic)]
G: Inclusion
G: Community Engagement
G: Expense Control
G: Investigate Community Communication Opportunities
G: Capture Bigger Market
G: Increase Safety

Carol Stream Park District Combined Goals and Objectives

- G: Take care of what we have:
 - O: Repair & Replacement Plan
 - O: Develop Standard of Care
 - O: Trails/Parks – continue to expand and improve
 - O: Coral Cove Water Park
 - O: Prioritize Our Resources [parks, facilities, timeline]
 - O: Create and Implement a Repair & Replacement Plan
 - O: Simplify - Review current properties to see how we can make it easier to maintain
 - O: Plan for large capital projects (i.e. CCWP Liner)
 - O: FVRC
 - O: Repair & Replacement Plan
 - O: Storage
 - O: Preventative Maintenance Program
 - O: Space Utilization
 - O: Elk Trail
 - O: Server room Update (more outlets)
- G: Improve Financial Position
 - O: Fund Balances
 - O: Pursue Alternative Revenue Sources
 - O: Increase Profit Margin
- G: Generate Revenue
 - O: Partner to reduce costs
 - O: Investigate new grant opportunities
 - O: Alternative Revenue Sources
 - O: Reduce Expenses / Cost Savings
 - O: Innovative Programs
 - O: Expand Rentals
 - O: Sponsorships
- G: Operate Efficiently
 - O: Complete a staffing needs & training assessment for parks/facil (more staff, better trained)
 - O: Better Utilize current space, supplies
 - O: Building Hours
 - O: Processes
 - O: Scheduling
 - O Sharing Resources
- G: Meet needs of changing community demographics
 - O: *Mature Adults*
 - O: *Ethnic backgrounds/cultures*
 - O: *Parks in Underserved areas*
- G: Improve/Enhance/Develop Parks & Facilities
 - O: Path to McCaslin (2)
 - O: Sled Hill (2)

- O: Add amenities
- O: New Water Park
- O: Driving Range
- O: Theatre
- O: Racquetball
- O: Gymnastics Warehouse
- O: McCaslin Warehouse
- O: Outdoor Track
- O: Outdoor Fitness Equipment
- O: "Actual" ADA Playground
- O: Farmer's Market
- O: Indoor Turf
- O: Batting Cages
- O: Lazy River
- O: Ice Rink
- G: Maximize facility usage and opportunities [Acquisition (new term? – purchase is not realistic)]
 - O: Exploring indoor space possibilities
 - O: Development of alternative land and facility plans
 - O: Capacity
- G: Inclusion
 - O: Race/Ethnicity
 - O: Underserved Parks
 - O: Low Income
 - O: All Ages
- G: Community Engagement
 - O: Coffee with the Commissioner
 - O: Party in the Park
- G: Expense Control
- G: Investigate Community Communication Opportunities {PD policies/regs, new amenities, new initiatives}
 - O: Improve and develop effective communication methods
 - O: Mobile Marketing
- G: Capture Bigger Market
 - O: Non-Resident Targeting
 - O: Scholarship
 - O: Non-Resident Pricing: Make more affordable
- G: Increase Safety
 - O: Increase Security Awareness
 - O: Lights
 - O: Park Police/Security Guards
 - O: Staff Training

Unassigned:

Trails/paths master plan: part of Village's plan

Parks and facilities are Gathering places, like their neighborhood's "downtown"

- Increase Efficiency
- Outdoor Pool Future
- Staffing Levels
- Reduce complaints by 5%
- Brand Alignment and Awareness
- Reactive to New Trends
- Identify accessibility areas of concern
- Affordability for All Income Levels
- Develop IGA's for properties we now maintain
- Tools & Resources (software)
- Annex McCaslin

Possible Strategic Plan Items:

- Continue to attract "go getter" employees & volunteers
- Continued Inter-Departmental Relations
- Properly realign job responsibility and compensation needs (i.e. lifeguards and service desk)
- Customer Recognition
- Staffing/Competitive Wages
- Division of Responsibility
- Staff Training



2015 Revenue Generation Plan

October 27, 2014

Jim Reuter
Executive Director

To: Park Board
From: Executive Director
Date: October 27, 2014
Re: Revenue Generation Plan

EXECUTIVE SUMMARY

The Carol Stream Park District is a public service agency. This plan suggests ways to possibly increase revenues and still meet the citizens' needs for recreation, cut back on expenses (that we can control) associated with the district and still provide recreation opportunities for the Carol Stream Community. The goal is for the Park District to improve the budget net or net revenue to offset or support special events, programs that are a necessity but don't produce a profit and to plan for funding the infrastructure and equipment through the Repair and Replacement program. So, in addition to presenting ways to increase gross revenue, the plan addresses ways to minimize costs.

To compile this plan the Senior Leadership Team gave their comments/suggestions and the Executive Director made sure to reach out to the entire staff from all of the areas to ask for their suggestions on how to increase revenues. All of their ideas are included at end of this report. The important part was to have buy-in from all of the employees and to get people to think out-of-the-box. Some of the ideas are great and some not so much, but the buy in was the important part. Seeing that a similar plan to this was compiled in 2012 it was felt that it should be continued to be used as the template for this 2015 Revenue Generation Plan.

Please note that staff does not provide dates when some of the revenue enhancing actions should take place. This is intentional. It's important that there be full board support and backing before engaging in some of the potential actions. It is the intent that individual concepts and actions will be presented to the Park Board before staff begins, however, some of the ideas are so good and so easy to implement that they may be in place before the board actually gets to absorb this report.

The Carol Stream Park District Revenue Plan continues to ask,

"How can we best maximize revenue and minimize expenses by excelling at what we do best?"

Supplement tax revenues to minimize the reliance on property taxes

We've made up the phrase, "*Right size tax revenues.*" This means that the District should be collecting the property taxes which are legitimate and ethical, not just authorized. The items below suggest several ways in which the District may attain the logical tax revenues.

Encourage voluntary annexation of properties located in unincorporated areas that border on the Park District boundaries.

Logically and legally apply non-capped funds wherever appropriate. This means that bond proceeds and special recreation funds should be used, always within the bounds of the law, but also when the expenses are justifiably connected to capital projects and special recreation services.

Develop a quality of life message that may attract new homeowners to our now established, award-winning, safe, educational, and fun community.

Annex "finger" of Hanover Park at Army Trail Road, between Kuhn Road and the Jewel store.

"Sales" of Service

The 2014 budget estimated for new revenue of \$1,382,105 from CSPD fees and charges for programs, rentals, passes, memberships, etc. — sales of services. This is where the district brings in most of its earned revenue and so it only makes sense to look at ways to increase the sales of our "best-selling" products; FVRC swim, fitness, walking track, etc.

Of all of the potential revenue enhancing opportunities, this area holds the greatest potential. If you increase fees by just 10%, that is another \$138,000 in gross revenue; and about \$48,000. The methods listed below do not require much explanation. Also, several are part of the current Strategic Plan.

- Examine fee structure, pricing computations, program offerings and workloads. In some areas we have inexplicable variations in the prices of similar programs. An effort to resolve this with what is known as the matrix system will be examined along with a sales audit. A couple of our "sister" park districts use this matrix system to determine what programs are your cash hogs, what programs do "alright" and may do better with a little enhancement and what programs are "dogs" and should revamped or not be offered anymore. In the same light, this matrix system may help adjust the work loads of staff which in some opinions is lopsided. Staff will also be examining a "sales audit" that has been a successful tool for a neighboring Park District. Concentrate on "in-demand" services, add more value to existing programs and increase revenues.
- Develop a Cost Recovery model/policy that will set certain goals for certain areas of our services to reach. For example: Special Events should have a goal where 25% of that event is subsidized.
- Examine raising the non-resident fees.

- Continue to improve customer service.
- Quality-- “Improving the Experience.” The better the quality, the more desirable the experience, the higher the volume of “sales”.
- Continue to offer and expand hi-return programs (tournaments, leagues, fitness track, drop-ins, etc.)
- Continually expand the customer base as possible and logical. For example, Board policy allows employees of resident businesses to get resident rates and Fitness center membership are offered SD93, SD25, GNHS, P-Hill
- Continue to examine “gaps” in service. (Days between school and camp), days off of school in *each* district and holiday days off.

Rentals

Expand our rental offerings:

- Fields: Opportunities exist for high schools to rent McCaslin fields early in the spring; for tournament organizers to rent McCaslin; for adult soccer teams/leagues to rent soccer fields. Our IGA with Glenbard 87 allows for the rental of CSPD time on Weber field.
- Gyms: CSPD has moved from a 2-gym status to a 5-gym status. We will be able to accommodate our programs, our partners, and still have gym time to rent. The gym at Simkus should be rented out specifically for larger (200+) parties with no alcohol and for open gym.
- Rooms: FVRC - Specifically, the 3 rooms at FVRC are attractive to medium sized parties. Obtain an R Liquor License for rentals. SIMKUS room improvements allow for not only additional programming space, but birthday parties and rentals in those same rooms during down times.
- Equipment: Continue to investigate the potential to rent bicycles, paddle boats, kayaks, canoes, etc.
- Picnic Shelters: New shelters at McCaslin open new avenues to market the availability of the shelters. A detailed look at the fee structure of the shelter rentals specifically for non-res.
- “Permanent” Renters. This is a successful strategy used by other community centers. Permanent refers simply to long-term or ongoing renters. Some common ones provide examples: Weight Watchers, Massage Therapist, church, Club v-ball, sport therapy and Jazzercise possibly at Simkus Gymnasium on Sunday AM. Do local businesses need space regularly for employee meetings, etc. The renter does not rent space 24/7 but rather rents blocks of time in certain spaces. Similar to what is working for the Home School programs. This option could be applied at SRC or FVRC. Developing a sales strategy for each of

the above will be a multi-discipline endeavor. It will require a coordinated system of Service Team, Recreation, Maintenance and Marketing.

- Examine the rates of rentals specifically the charge to non-residents.

Sponsorships and Advertising

CSPD needs to continue to get local businesses to see the potential value of advertising in park venues. This has been steadily increasing over the past five years, but there is more work that can be done. In the coming few years, this can be a good source of revenues to help with sustainability of our services and facilities.

Expanded opportunities:

- Develop a proposed system and guidelines for room, shelter, etc., naming rights.
- Maximize Fountain View Recreation Center, McCaslin Park, Armstrong Park, Coyote Crossing and Coral Cove advertising opportunities. Banners/large screen around gym/track.
- Sell ads to appear on the FVRC interior electronic bulletin boards. (And, at SRC when the time arrives to update). DONE
- Ads in the quarterly program guide have been increasing. The objective with these two examples is to pay for the printing/site management.

All of the planning for sponsorships and advertising will need to be wrapped in a set of parameters and decided upon how to proceed. For example, how many sponsorship banners are acceptable and how many become too much? Are there businesses or products that we don't allow? Do we accept political candidate advertisements?

Dollars from Ancillary Services

- Food and Beverage Concessions: Actively programmed, McCaslin, Coral Cove and FVRC will allow for the District to contract a concessionaire to enhance the recreation experience, while generating additional revenue for the District. Then an analysis will have to be conducted to see which will be more profitable...In-House vs. Vendor.
- Food service will be a feature with FVRC rentals. Preferred catering companies that renters hire when renting at FVRC with the Park District collecting a percentage from the catering company.
- McCaslin Camp/Group Packages: Market this facility as a destination type facility. Phase 2 has created a more attractive venue for summer camps, day care outings, school outings and the like. Multiple recreation amenities which may sit vacant during the day will provide hours of activity in conjunction with the Coyote Crossing mini-golf course.

- Vending. Specific vending spots have been designed into FVRC. Products will be closely monitored to learn what beverages and snacks sell best. Coupled with visitor input, the vending will continually be brought up to date to maximize sales.

Donations/Foundation Support

Now that there is an established Foundation, donations will funnel through that entity allowing potential for larger donations that are more comfortable donating to a 501 (c) 3. The financial benefit to the park district of a Foundation is that the Foundation can supplement programs and amenities. According to the Foundation by-laws they exist and raise money for:

- Program support—Such as programs for lower income families and children; Seed money to start a trial program; financial aid for deserving residents.
- Enhancement projects-- such as stocking a lake with fish; funding shade structures at playgrounds; flag poles; public art, etc.

Grants

Grants can certainly be a boost to the park district. However, we don't want to assume that grant money will ever be more than a partial help. Grant money will never underwrite the majority of what CSPD does. Certain types of grants are our "best bets":

- Grants to reduce energy consumption.
- Pursue program support grants that are awarded to low-income and youth at risk, or disabled youth.
- Capital project grants: Continue to pursue OSLAD grants funded through the real estate transfer tax of Illinois, grant programs for trails and from the Community Development Block Grant program.
- Designate grant point-person: To have our best chance to get and continue to get grants, we will designate a point-person or utilize the services of outside/consultant type grant writers who are familiar with the programs and can guide staff to the dollars available.

Cost Cutting and New Ideas

- Partnerships: We will want to remain aggressive in our pursuit of mutually beneficial partnerships.
- Evaluate the cost and value to the community of putting on a special event. Possibly the elimination of Earth Day, Just Play and CS Barks which bring some great community spirit, but also attract a large number of non-residents so the actual value of the event vs. the expenses of putting on such an event need to be evaluated.

- Energy-savings: in addition to grant possibilities, we want to aggressively pursue opportunities to lower gasoline consumption; electricity consumption and natural gas.
- Outsourcing: Wherever and whenever we can outsource work we should consider. Considering means that we do a careful cost accounting of the in-house operation and compare to the cost to outsource. (Outsourcing is not new to the Park District. For example, we outsource Attorney Services, Concessions, Mowing and Landscaping, some Janitorial, many recreation classes, Computer System Management, etc.
- Identify low-performing or non-core functions and eliminate, or, outsource.
- It's needed and wanted and no business or organization can provide it as well as we do, so continue, including subsidize if necessary.
- It's needed and wanted, but other entities can do it better and/or less expensively, so partner/outsource or get out of the business.
- First and foremost, we will tackle the Strategic Plan Actions.
- Continue to pursue Voluntary Annexation
- Field rentals. The District now has many high quality sport fields. This creates an opportunity for rental revenue. Adult sports and youth travel programs, in particular, is growing in the suburbs, but not through Park Districts. Independent leagues are looking for fields to rent.
- Review scholarship program and set parameters, possibly seek scholarship sponsors
- Use unrestricted grant money to build Repair and Replacement
- Develop detailed schedule for Repair and Replacement including: Vehicle, equipment, IT hardware, Fitness, Playgrounds, and Infrastructure.
- Establish allocation schedule of operating money to R&R
- Look at Operating Efficiencies including but not limited to: Cell phones, Business cards, Printing/copying, Use of recycled paper, and Office Supplies
- Review Insurance Benefits: Which plans should we continue to offer (Dental/life/vision?) Is a pool available to us? Is PDRMA willing to accept us?
- Recreation, facility and marketing staff are coordinating promotion of FVRC room and gym rentals.
- Regarding sponsorships, senior staff is assessing ways in which we can allocate staff to the job of landing sponsors and advertisers.

- In 2015 we will look to heavily promote McCaslin Park to day cares, camps, etc., as a place for a ½ or full day outing.
- Apply for more grants for Carolshire, Community Park any possible funding source that can help us with capital or programs.
- Partnerships with neighboring towns and districts are already showing some success with recreation programs. Best examples are gymnastics, adult trips and special interest. We hope to see the Winfield and Glendale Heights partnerships produce new revenue streams to the indoor pool programs.
- In the coming 12 months, we will complete the evaluation of all of the program areas to determine if it should be cut, continued, or expanded.
- Continue to re-work the Birthday Party Packages, and promote accordingly. For example, we will be back in the position of offering swim parties year-round.
- Understand Markets: Staff is currently researching ways to expand “Boomers” (born 1946-1964) services as well as ways to re-connect with teens.
- No more camp on the go. Shift focus to k-garden camp
- Research a “Pole” barn – indoor softball and other indoor sports programming facility and location.
- Turf and light cricket are at McCaslin – huge potential for rentals/leagues
- Expand swimming lessons at both facilities and use Coyote Crossing Mini Golf for possible skate warming house with rentals, possible Santa house, etc.

Staff Input:

When developing this plan, the Executive Director invited staff to write down their ideas and submit them at the Employee Mini Golf Outing in October. The list below is a condensed version, but a compilation of all of the ideas staff gave. These ideas will not just be put aside, but will be considered in the upcoming year with an effort to implement the ones that make the most sense and produce a decent amount of revenue either through the idea or by cutting expenses. These ideas appear as written. I can only thank the staff for their honesty and straight forward thinking.

- Plan to get out of the St. Luke's Agreement, Mowing each year \$8,440, Seal coating every other year (last time \$6,000), Two year saving \$22,880
- Increasing the picnic shelter rental fees.
- Rather than have a multi-purpose room fee at FVRC, if they want three rooms they should be charged the single room fee x 3.
- The afterhours fee should be per room (or gym) and not one fee.
- Charge the affiliates for light usage. The only current light usage fee is for the light usage at GBN, billed to and paid by CSYBA, our football affiliate.
- Stick to charging for an attendant when an attendant is indicated. Attendants are mandatory at GBN, Evergreen, schools, McCaslin.
- Reevaluate the Satisfaction Guarantee/Refund Policy – Especially after the program has started, there should be a prorated refund, service fee, etc.
- Sell it ourselves.
- Handle concessions ourselves, at least give it a try. What we hear from people is that the prices are way too high. **GRILL!!!!** The smell of hot dogs and hamburgers being grilled will be a draw.
- We need to match Service Team Hours of operation to actual times when customers are calling and coming in. This will reduce wages for hours.
- We could also cross train between the fitness desk and service desk to have coverage when needed.
- Possibly combining the cash handling for transaction processing between the front desk and fitness desk.
- I think that we should be able to cut or close SRC Service Desk on Sunday's...BBall – Maybe an attendant?
- Move the SRC vending machines to a more accessible place; the gymnastics entrance is too far removed from most traffic.
- Maybe the idea of revenue generation can be more of an expenditure reduction in some areas...for example, do we really need to have special 'Fountain View Fitness' pens, instead of regular ball point pens?
- Coffee bar and or juice bar. We would have to take a cut of course. We do get a lot of requests for this.
- Lowering the budget for the front desk. I think the desk hours at FVRC can be shortened a bit. With the shifts starting at 5am and ending at 11pm, I think it would be cost-effective to open our front desk at, say 7am and close at 9pm.
- Sell alcohol during league night games at McCaslin.
- Charge for parking/entry for big tournaments out at McCaslin.
- Fall-Winter-Spring-Summer – Youth Program Kickoff Youth Programs Kick-Off with onsite sign ups. We bring our contractors to have at FVRC or SRC and allow families to come in, visit with contractors of programs. Offer an onsite registration.

- Juice and/or Coffee bar
- Selling merchandise, like CSPD tee shirts, mugs, etc.
- Charging for the electric car chargers outside.
- Having competitively quoted contracts in place for commodity/service purchases will generate savings - and savings is as good as revenue (and sometime easier to generate).
- Do we have an office supply contract in place?
- Do we use joint purchasing contracts.
- For services do we look for ways to communicate that do not cost us money - email versus printing/mailing.
- CSPD could do a better job at identifying our current customer base and marketing our programs to them.
- "Eye catching" promotional items out that will remind customers of the events.
- Monitoring program levels weeks before - not days before - may provide the time needed to fill vacate slots in the program.
- Our vending companies are terrible - not sure how these contracts are written - are we getting a % of the sales, but there could be other companies that provide better service and will share profit with us.
- Certain programs may be "priced" too low...for example open gym - if we increased the single day rate and pushed people to punch passes we may be able to generate additional sales and lower staff time to process these registrations....also....eliminate the open gym EZ pay option...EZ paying \$10.00/\$15.00 per month is too costly to the agency. Staff time to enter and customer ability to cancel before the year is up creates a potential loss to the agency. We do not allow lap swim members to EZ pay and that membership costs more than the open gym membership. If open gym is making us money lets eliminate one payment option that is actually costing us money... EZ Pay (for open gym).
- It would be interesting to see if there are any grant awards for park districts in the area of child hood obesity and recreation.
- Tap into the demand for more competitive sports programs rather than giving the affiliates the sole market share.
- More unique birthday parties - Include add-ons like inflatables, instruction from youth program instructors/contractors (art, cooking, drama, etc.), face painting, balloon animals, use of the basketball court, etc.
- Mommy/Daddy & Me fitness classes (for parents with babies/toddlers)
- Parent/child yoga
- Stroller fitness (outdoors or on track if permitted)
- Preschool summer camp (with extended care for working parents. This could even include partial-day programming from current CSPD instructors/contractors (Allstar Sports, gymnastics, dance, Young Rembrandts, cooking, Spanish, Kids Rock/Kindermusik, etc.)
- More extensive/advertised daytime home school programs (fitness, sports, art, dance, gymnastics, etc.)
- Outdoor fitness classes
- Skateboarding or X Games Camp
- Cheer Camp (featuring dance, cheer, tumbling)
- Open Gym at Simkus?
- Turn Coral Cove into a larger water park. Lazy River, more slides.
- In-line hockey leagues
- Find someone who can develop a Travel Softball program

- More family-events/trips. Not just trips for Seniors
- Family bingo/pizza night
- Family Night Hikes
- Family ski/snowboarding trips
- Turn the gym at SRC into a “Teen Center” for a couple hours after school. This would give kids a place to hang out, work on homework, and play games. Sell snacks and beverages.
- Cute idea for a special event: Fairy Festival or Frosted Fairy Fest
- Partner with Bartlett Park District and offer Skiing and Snowboarding lessons at Villa Olivia
- Aquatics events - Lunch with the lifeguards – gives younger kids a chance to talk to lifeguards, find out about their jobs, etc.
- Boat Regatta – race your remote-controlled boat in our pool for prizes.
- Skateboard competitions at our Skate Park
- Sports Tournaments for Kids – Dodgeball Tourneys, 3-on-3 Basketball, Floor Hockey, etc.
- Revamp the scholarship program
- Water trail that starts at FVRC and makes its way to Red Hawk Park. Parallel the trail with a bike trail. Rent kayaks/canoes and bikes. People could paddle to red hawk park and get picked up or bike back. (Work with regional/states to expand this trail to DuPage River and beyond. Just think, eventually you could paddle or bike to the Gulf of Mexico if you wanted!)
- Extreme Off-Road Park for ATV/Motocross/bmx/mountain bike/JEEP-LandRover. There is nothing like this anywhere near here to my knowledge, and it’s a good fit for our demographic. Would need to be marketed regionally – NE Illinois. Could be big money maker and draw national events, including JEEP jamborees.
- Maybe more Dog Days Courses to hear lectures by local pet experts and maybe do agility course for the dogs or a hike.
- A driving range would be a great revenue generator there are so many people interested in golf these days.
- Teen Dances
- More sponsors for our Youth and Adult activity guides.
- Market party rentals.
- Sale of used sports, ok soccer, equipment. Maybe we could charge like \$5.00 for a spot in a section of SRC parking lot and have a used sports equipment sale. Families can stock up on what they need, and we can get make a small fee on offering a central location to get it all done.
- Run concessions in-house.
- Driving Range - McCaslin has everything else, why not a driving range.
- Beer Tent @ McCaslin
- Batting Cages
- Basketball concessions - You might not break the bank with all the money, but with all the foot traffic at FVRC and Simkus you could make a couple \$100 dollars a weekend.
- Semi-Private swim lessons.
- Track peak times at the front desk so we can only have two staff when necessary
- Floor hockey leagues (youth)
- Golf range (not mini golf)
- Pick-up games (softball, soccer, floor hockey, dodgeball, volleyball) with fee to play for those you can’t commit to a team or afford to be on a team

- Revamp the scholarship program.
- Sibling or multiple program discounts.
- More composting of our own materials rather than pay a dumpster fee.
- All departments should use recycled paper in their copiers and print double sided whenever possible
- Consider installing programmable thermostats at the SRC/Elk Trail and possibly FVRC (if not already) to regulate temperature and heat/cool at off peak hours
- Reduce the number of FVRC Fitness Floor Staff working at the same time, especially during nonpeak hours
- Consider changing Just Play to advertise only CSPD Park District programs instead of carnival type attractions
- Save electric by shutting down computers at night.
- Make fitness memberships more affordable by giving the option of signing up for each individual program separately (like we offered before FVRC was built) - such as fitness membership only, pool pass, fitness classes, etc. This would reduce the cost for memberships, allowing more residents to afford the memberships, and possibly reduce the amount of membership payment problems (credit card rejects, easy pay rejects, nsfs)
- Reduce hours of employees that don't have enough work to do & spend work time doing personal business
- Allow large party rentals again (166 or more) in the Simkus Gymnasium. Allow them on Saturday and Sunday evenings as to not conflict with programming. Charge higher rates since it is a party rental and because it would be after hours.
- Take over our own concession sales at tournaments and games? At McCaslin and the pool?
- Open a "smoothie bar" at Coral Cove.
- Mailbox style lockers for Coral Cove Water Park - adding mailbox style lockers strategically placed around coral cove.
- If you installed 200-400 lockers (depending on size, location, and style) you could have them placed around the pool in inconspicuous locations, so as not to change the esthetics and beauty of the pool grounds.
 - a) Patrons would purchase a "key" rental for a nominal fee. Say \$1.00-\$2.00 for the day. They would either have to leave an ID, Driver's License, car keys or Pool Pass as collateral. They would need to return the locker key to get their ID, etc. back.
 - b) Or the fee would be \$5.00 deposit, with a \$4.00 return when the key was returned.
 - c) Perhaps patrons could purchase a locker/key for the season, as part of their pool pass. (I would have these designated separately from all other lockers.) Then they would be guaranteed the same locker for the entire pool season. They would keep the key with them and bring it to the pool every time they attended. The patron would get a deposit back when returning the key at the end of the season. As long as the cost of the deposit covers the cost of replacing a lock and service fee there should be no money loss.
- Professional wrestling events. We've been approached in the past that they'd be willing to put on a show for kids. They would bring in wrestlers to perform, sign autographs etc.



Carol Stream Park District
Katie



CAROL STREAM
Park District

A FOCUS ON PARTNERSHIPS

Year in Review
2015 through Early 2016

Dear Carol Stream Residents,

Each year we set new goals that guide us to achieve accomplishments that positively affect the Carol Stream Park District community. 2015-16 was one of change, development, and success. A common thread from project to project that upheld and continues to preserve our Mission, Vision and Values is the nurturing of community partnerships.

Some of our more significant 2015-16 projects were joint efforts with the Village of Carol Stream, the Carol Stream Public Library, local school districts, County of DuPage, VFW Post #10396 and other community partners. Working as a cooperative unit, we were able to pool our resources and save money on parks and maintenance projects. In addition, we are grateful to generous sponsors who help supplement our youth sports and other programs, our larger events such as JustPlay Sports & Recreation Festival and the CSBarks Dog Festival.

In 2015-16 we created partnerships that enabled us to offer a variety of recycling initiatives that included electronics, shoes, coats and school supplies. Through the generosity of our community, receptacles filled up daily. They couldn't be emptied fast enough, which was a wonderful thing! We're all on the same page when it comes to protecting our environment and reducing the carbon footprint.

Significant park projects took place this year. One of the most visible was the Klein Creek Flood Mitigation Project in Armstrong Park. This two-year project was the result of a partnership between the Park District, the Village of Carol Stream, and the DuPage County Storm Water Commission. The construction of a two-reservoir pumping system diverts flood waters from the nearby neighborhood.

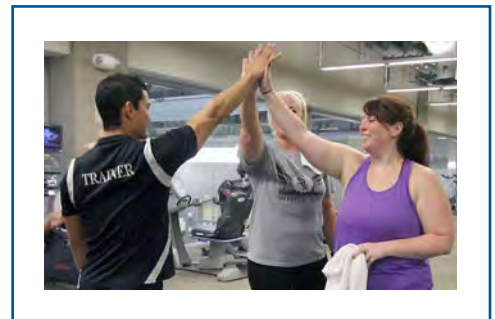
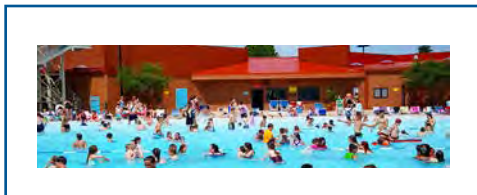
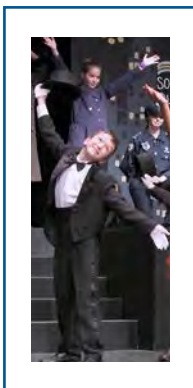
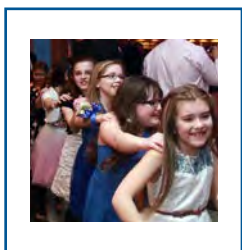
Carol Stream is now home to a 9-hole disc golf course at the new Horizon Park, a joint effort with the Carol Stream Public Library. Military memorial stones were moved in Veterans' Park to a more visible area on Lies Road in partnership with Home Depot and the Carol Stream VFW. The playground was replaced at Bierman Park to include a spider-webbed climbing apparatus (and swings completed the park in 2016). We are working on grant opportunities for funding to develop land now known as Carolshire Park, which sits between Klein Creek and Carolshire condominiums, and talks continue with the Village regarding future enhancements to Community Park.

In addition to all our partners and sponsors, I must give thanks to our many volunteers that either coach or come out to assist at events. We cannot be successful without them. I am grateful for a strong and robust working staff that put so much time, effort and creativity into their programs and jobs and work hard to accommodate all customers. Lastly, we are lucky to have a great group of Park District Commissioners, whose hearts and souls are truly immersed in this Park District and Community.

I appreciate your support and confidence in this Park District and thank you also for your partnership just by caring for this community. Together we grow and become successful.

Don't Forget to Recreate!

Sincerely,
Jim Reuter, Executive Director



Commissioner Wynn Ullman (2009), Vice President John Jaszka (2011) Commissioner Dan Bird (2003), Commissioner Brenda Gramann (2001) President Jacqueline Jeffery (2011) Commissioners Tim Powers (2007), Brian Sokolowski (2001),

Awards & Honors

PowerPlay!

\$1,000 PowerPlay! Beyond School Grant for the 2016 Cycle.

Illinois Government Finance Officers Association Certificate of Achievement for Excellence

in Financial Reporting for the 15th consecutive year.

Starfish Aquatics Institute

Coral Cove Water Park received a prestigious 5-Star Review, which evaluates lifeguards' performance.

APWA Suburban Branch 2016 – Public Works Project of the Year

The Klein Creek Flood Mitigation Project between DuPage County Stormwater Management Committee, the Village of Carol Stream, and the Carol Stream Park District includes a pumped storage capacity of 113 acre feet, pedestrian bridges, a pump station and 60" siphon outlet relief sewer. The Project was recognized by the American Public Works Association (APWA) Suburban Branch and Chicago Metro Chapter as an Environmental Project of the year for its flood control, water quality and recreational benefits.

Carol Stream Parks Foundation

The Parks Foundation accepted \$3,000 in donations in 2015, which were attributed to the district's financial assistance program.

Hosted 7 special fundraisers.

The bike club cycled over 174 miles in 2015.

The Parks Foundation builds and strengthens the financial resources of the Carol Stream Park District by receiving gifts, grants, bequests and endowments on the district's behalf. They work to raise funds for financial assistance, park and facility improvements, recreation program enrichment, and greening initiatives. You can support the Parks Foundation by giving financial gifts, bequests, or by volunteering your time.

The Carol Stream Parks Foundation is a 501(c)(3) non-profit organization dedicated to developing additional financial support for public parks and recreation programs of the Carol Stream Park District.

Local Government Works as a Cooperative Unit

Local governments work for the same local taxpayers. So when two or three local governments can join efforts on projects to realize cost savings, that's a win-win for everyone in the community.

Armstrong Park

In 2014, an intergovernmental agreement was created between Carol Stream Park District, Village of Carol Stream and DuPage County Stormwater Management Commission for the Klein Creek Flood Mitigation Project in Armstrong Park. DuPage County constructed a two-reservoir system that operates when water elevations in Klein Creek increase in order to divert floodwaters from the majority of the nearby Armstrong Park neighborhood.

The project was completed in 2015. DuPage County Stormwater Management Committee Chairman Jim Zay said, "DuPage County formed an important partnership with the Carol Stream Park District as we planned the Armstrong Park reservoir to relieve residents of local flooding problems. The County was able to leverage Federal funds from the U.S. Department of Housing and Urban Development to complete the project, providing effective relief for homeowners and value for taxpayers."

"The partnerships we uphold are the key to the success of the Carol Stream Park District," says Park District Board President Jackie Jeffery. "By working together with local agencies such as DuPage County and the Village of Carol Stream, we are able to pool our resources to reduce costs and provide great opportunities for our residents."

Carolshire Park

The Carol Stream Park District is working to provide recreational opportunities to underdeveloped areas. The Village of Carol Stream deeded us a parcel of land located on Gary Avenue between Klein Creek Condominiums and Carolshire Condominiums so we could bring a future park/playground to the nearby residents. An open house was held requesting resident input on new playground equipment and functionality of the park. The Park District is waiting for grant opportunities to develop the land.

Horizon Park

The Carol Stream Park District and the Carol Stream Public Library partnered to create Horizon Park at 460 Kuhn Road, now home to Carol Stream's first disc golf course.

Veterans' Park

The Carol Stream VFW worked with the Park District and Home Depot to move military memorials to the front of the park. Home Depot donated trees, shrubs, and mulch for the project and their staff worked with the Veterans' and park district staff to make the area aesthetically pleasing and honorable.

Memorial Park

The idea to raise funds to renovate this park started with members of the Carol Stream VFW Post. A plan was unveiled on Memorial Day 2016, with completion targeted for Memorial Day 2017. Fundraising efforts in 2016 have included brick sales, proceeds from local restaurants, comedy show ticket sales, crowdfunding campaign, event presence and more. Partners in this opportunity are: Carol Stream VFW Post #10396, American Legion, Village Trustees, Chamber of Commerce, Park District Commissioners and Staff, and community volunteers.

Continuing partnerships:

Western DuPage Special Recreation Association

ActivKids Before & After School Care program with Consolidated Community School District 93

Football/soccer turf field at Glenbard North High School with Glenbard District 87

Usage of Indoor Pool at Fountain View Recreation Center with Glenbard District 87.

Usage of gymnasium at Evergreen School with Benjamin School District 25

Over 30 youth summer athletic camps at Glenbard North High School

Village of Carol Stream - currently planning for Community Park project

Examples of local governments working together to be prudent stewards of taxpayer dollars.

Tax Implication to Residents

In 2009-2010, the District gathered feedback from its residents about unmet recreational needs. Their clear message was confirmed when the voters approved a referendum to issue 37 million in bonds to build a new recreation center with an indoor pool; build and improve parks, sports fields, trails, and other recreation facilities.

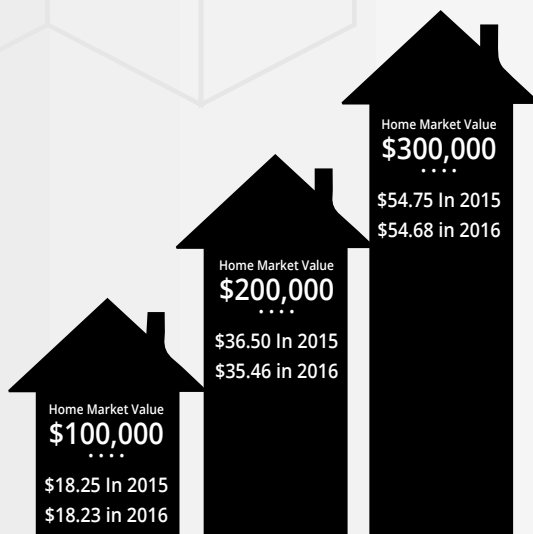
The planning and the math all pointed to being able to issue bonds without increasing the tax rate. The plan was based on a projected modest growth model. "Modest" because, up to that point, Carol Stream Park District tax base was growing steadily at about 6% a year. No one was prepared for the change to the economy – instead of a growing tax base, we saw a steady decline from 2010-2015. Because of the way taxes are calculated, declines in home values (and even larger losses in business properties) resulted in tax rate increases.

When the Park Board was faced with a decision of whether to issue the balance of the bonds, or put a halt to the improvements, they chose to listen to the voters and move forward with the improvements.

While the Park Board would like to have kept to the original referendum plan of no tax rate increase, they also wanted to deliver the improvements for which residents voted. It was their collective conclusion, as elected representatives of the citizenry, to deliver the improvements and amenities. There has been an incremental increase in the Park District tax rate due to the referendum bonds over the last four years.

Last year we explained that as property values begin to inch upwards, the tax rate would stabilize or go down. This is the case for 2016. The property values within the Carol Stream Park District saw small positive growth in 2016, the tax rate for the coming year will remain relatively the same – there is a very minor drop.

Monthly Taxes Paid To Carol Stream Park District



The Board believes that the improvements to community's park and recreation infrastructure are worth it, and will provide better lives and home values for generations to come.

Financial Report

For Fiscal Year January 1, 2015 to December 31, 2015

REVENUE

Charges for Services	\$4,240,018
Operating Grants & Contributions	\$39,945
Capital Grants & Contributions	\$528,170
Taxes	\$8,128,189
Interest Earned	\$15,771
Other General Revenue	\$736,248
Total Revenue	\$13,688,341

EXPENSES

General	\$3,789,021
Recreation	\$5,512,033
Depreciation	\$2,750,221
Interest on Long Term Debt	\$2,694,352
Total Expenses	\$14,745,627

STATEMENT OF NET POSITION

ASSETS

Cash & Investments	\$7,796,708
Receivables, net	\$8,100,089
Prepaid Items	\$44,021
Capital Assets not being depreciated	\$15,481,877
Capital Assets net of depreciation	\$39,566,504
Total Assets:	\$70,989,199

DEFERRED OUTFLOWS

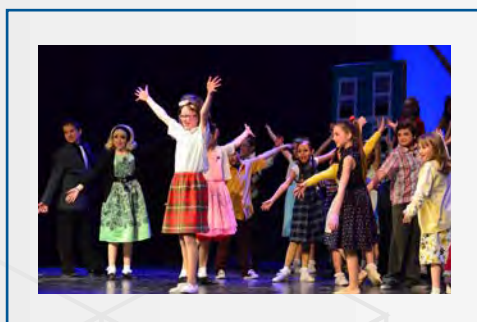
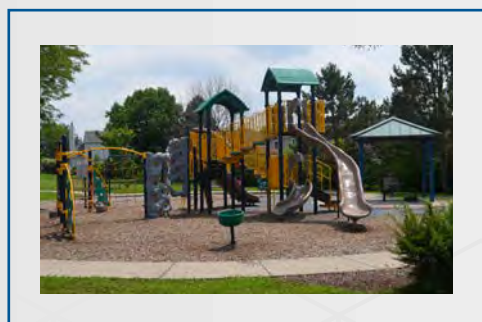
Deferred charge on refunding	\$5,871,805
Deferred pension amounts	\$619,239
Total Deferred Outflows	\$6,491,044

LIABILITIES

Accounts Payable & Other Current Liabilities	\$471,941
Accrued Interest	\$1,997,619
Unearned Revenue	\$344,734
Non-current Liabilities	\$63,294,784
Total Liabilities	\$67,745,964

NET POSITION

Net Investment in Capital Assets	\$2,273,065
Restricted	\$1,566,769
Unrestricted	\$5,894,445
Total Net Position	\$9,734,279



Recycling Initiatives

Electronics (partnered with Flood Brothers) Over 6 tons of electronics were collected.

April-May 2015 - Shoes - We collected over 45 large garbage bags of shoes to donate to charitable organizations.

June 2015 - School supplies and books - We donated ten full garbage bins to SCARCE, a nonprofit organization focusing on green initiatives and educational support.

October-November 2015 - Coats (partnered with School District 93) We collected 146 bags of adult coats and 52 bags of kids coats. Coats were distributed to needy families.

Parks & Facilities

Each year since the residents passed the 2010 referendum, it has been a whirlwind of activity and 2015 was no exception. The following projects were completed or planned:

Armstrong Park

LED lights were installed at Armstrong Park from the parking lot to the baseball hub. This included the inline hockey rink lights. The project qualifies for a \$7,000 grant. In addition, KidsWorld playground was removed in 2015. A new playground was celebrated in 2016.

Bierman Park

The Playground was replaced in 2015 with modern playsets and a spider-webbed climbing apparatus. Swings were added the spring of 2016.

Simkus Recreation Center

Multipurpose rooms were updated with new cabinets, flooring and refrigerators. Additional security cameras were installed in the building. The roof was completed in 2015. New light fixtures, flooring, and other planned upgrades are taking place in 2016 to spruce up the interior of the Center. In addition, The Village of Carol Stream and the Carol Stream Park District entered into an agreement allowing the Park District to request bids for asphalt paving in conjunction with the Village. This agreement allowed the Park District to reduce the cost for the paving of the Simkus Recreation Center in 2016.

Elk Trail Recreation Center

A new electronic sign to offer information on programs and services to the public.

Coral Cove Water Park

Pool filtering system was upgraded. Two new cabanas were added on the deck to provide shade and space to renters.

Coyote Crossing Mini Golf

Last spring, staff spent a week upgrading the landscaping around the golfing holes at Coyote Crossing. Trees and bushes were added and repairs to the structures were completed.

Facility Rentals

Over \$134,994 was generated from Facility Rentals at Fountain View and Simkus Recreation Centers, Coral Cove Water Park, Coyote Crossing Mini Golf, Evergreen Gym, grass and turf ballfields and park shelters.

Facility Supplies

For the first time, Carol Stream Park District went out to bid for all janitorial supplies in 2015. The bidding process helped reduce operating costs and receive best pricing discounts. These supplies are used at Fountain View Recreation Center, Simkus Recreation Center, Coral Cove Pool, Coyote Crossing, Elk Trail Recreation Center, Parks and Facility Maintenance Building, and washroom buildings located in Hampe, Red Hawk and McCaslin Parks.



43 parks & 23 playgrounds

10.32 miles of trails

452.28 acres of land

49 ball fields
baseball, softball,
soccer, football

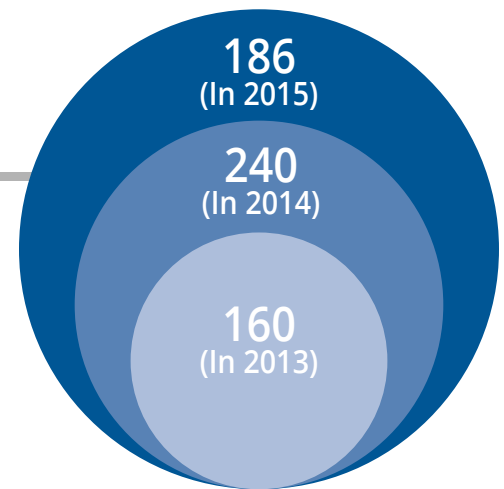
Did you know...we have

Recreation

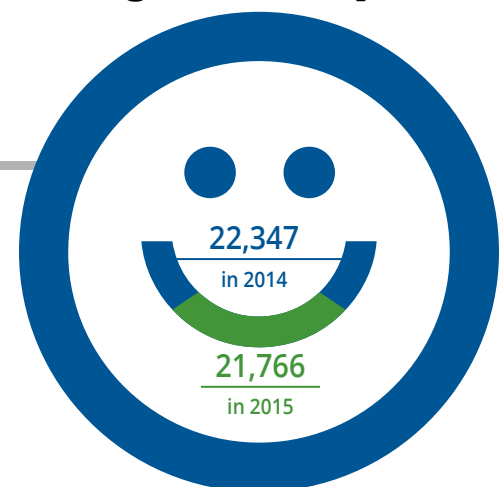
The Recreation Department is continuously working to insure that there is a wide variety of facilities, services and programs offered each season for participants of all ages. These facilities include the Fountain View, Simkus and Elk Trail Recreation Centers, Coral Cove Water Park, Coyote Crossing Mini Golf, as well as programs and services offered in the areas of athletics, fitness, aquatics, dance, gymnastics, special events, early childhood, performing arts, general interest, trips, nature, before and after school care, birthday parties, athletic field and facility rentals. Accomplishments achieved by the Recreation Department in 2015 are listed below:



New Programs Offered



Program Participants



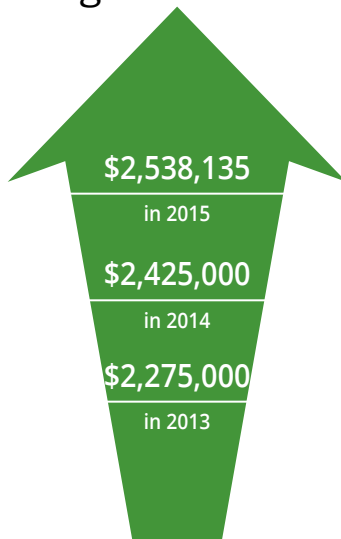
Number of Programs Offered



Over the last 5 years, the amount of recreation programs offered has increased from 2,490 to 3,159. This is a 9.3% increase since 2013.

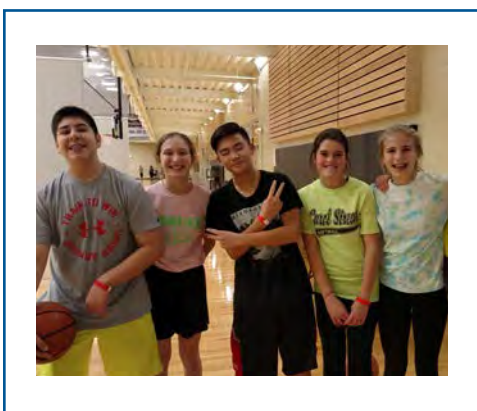
The Recreation staff works hard to continuously develop new programs based on the needs of our users. The number of new programs developed has increased by 9% since 2013.

Program Revenue



Total program Revenue for 2015 was \$2,538,135. This was an increase of \$125,695 (4.9%) over 2014. Program areas that saw a significant increase in revenue include Awesome Adventure Camp (+\$442,575), youth/adult athletic leagues (+\$13,827), Forever Young Trips (+\$11,119), Aquatic programs (+\$4,613) and Special events (+\$2,150).

For the 2nd year in a row, total participation in all park district programs and services exceeded 61,000.



Staff will continue to strive towards developing programs and services that meet the needs of our users. We constantly analyze the operation of the department to make sure programs and services are offered as efficiently and cost effective as possible.

Recreation

Sports

In 2015, 41 tournaments were scheduled.

McCaslin Park hosted the SAA 16" softball national championships and the USSSA men's 12" major national championship

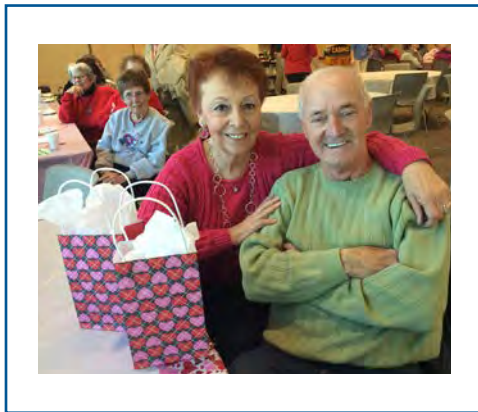
Youth Sports Leagues in 2015 had approximately 1,631 kids playing basketball, baseball, soccer or softball, on 156 teams, playing 624 games.

Adults playing in basketball, flag football, floor hockey, softball and volleyball leagues averaged 371 teams, 3,710 players and 1,484 games played.

Forever Young

Over 3,180 seniors participated in Forever Young programs in 2015.

Over 100 programs were offered to the Forever Young audience.



Fountain View Fitness Center

Over 4,000 memberships were purchased in 2015 to include the Fitness Center, Walking Track, Lap Swim Pool.

Average daily usage of the Fitness Center was 569.

An average of 90 group exercise classes (land & aqua) were offered each week.

Fit For Life - 29 participants lost almost 400 pounds in body weight.

Ten free health and wellness seminars were offered to the community.



Aquatics

Over 2,700 memberships (Coral Cove Water Park) were purchased in 2015.

Two cabanas were added to Coral Cove Water Park and were available for rent by patrons.

Staff was able to capitalize on the popularity of Groupon and Living Social to generate an additional \$13,800 in revenue for Coral Cove Water Park.

Over 16,000 people used the indoor pool at Fountain View Recreation Center.



Camps

Kids participated in 45 different camps in 2015, with total participation of 3,225 and total revenue of \$316,841.

Theatre

Productions of Hairspray Jr and Annie Jr took place with a total of 10 performances, 4 casts and 216 children.

Gymnastics

The Springers of Carol Stream (SOCS) achieved many State awards in 2015:

- 1st Place Beginner Tumbling State
- 1st Place Advanced Beginner Tumbling State
- 1st Place Bronze Level Optional State
- 1st Place Silver Level Optional State
- 2nd Place Gold Level Optional State



Dance

The Dance program revenue and participation increased by 22% in revenue in 2015.

Before & After School Care

Provides service to 279 school children.

Family Events

JustPlay! Sports & Recreation Festival entertained 5,000 visitors.

CSBarks Dog Festival entertained 4,000 visitors and their dogs.

The December holiday train ride called The Polar Express delighted 270 children and families.

The annual Boo Fest event hit an all-time record attendance of 385 children, plus their families.

National Night Out 2015 entertained 400 people. The park district provided paint supplies for donated children's items from Home Depot. The event is a community partnership that includes the Village of Carol Stream, Police Department, Library, Outreach Center, Our Savior Lutheran Church and more.

Community Relations Staff brought in over \$72,000 in sponsorship revenue for events and sports programs.

Over 700 hours were put in by volunteers saving the park district over \$5,700 in wages.





The mission of the Carol Stream Park District is to enrich our community by fulfilling our residents needs for healthy, accessible, quality recreation activities, parks and facilities, and to be responsible stewards of our community resources.



CAROL STREAM
Park District

ACCOMPLISHMENTS OF 2016
& PLANNING FOR THE FUTURE



Year in Review

2016

A Message from the Executive Director

I can't believe it's been almost three years since I became your Executive Director. I am excited to have seen so many initiatives prompted by the 2010 Referendum successfully completed. Take a look at the Timeline of Tax Dollars at Work at the bottom of pages 4-5 and see how the referendum dollars addressed our residents' needs and provided benefits to the Carol Stream community.

This Year in Review is focused on our 2016 successes as well as how we are preparing for the Future. During the referendum campaign residents asked us to provide additional recreation amenities or improve ones that we already had. They also asked us to develop a way to 'take care of what we have'. Like any public agency, our facilities, parks, playgrounds and trails are subject to general wear and tear, harsh weather and, unfortunately, occasional human mischief. To assure us a stable future, we have been setting money aside in a designated Repair & Replacement Fund. The Fund is built from earned revenues, which allows us to maintain this infrastructure instead of relying solely on the issuance of additional bonds.

Reducing expenses and saving money is a group effort here at the Carol Stream Park District. I commend the staff who work within a tight budget and continually look for ways to provide the best recreation opportunities and services, while controlling costs. It's through their efforts that we are able to keep rates affordable and serve as responsible stewards of this community.

Sometimes little touches that don't cost much make a world of difference! We've been sprucing up our parks and facilities with new signage and fresh paint and adding some fun elements. We experimented with fake swans at the Simkus Recreation Center pond to deter geese and the mess that comes with them; it worked! We took a dead ash tree, removed the bark and painted it in our park district colors. Our "recycled art" tree can be seen near the Coral Cove Water Park gates, and in front of Fountain View Recreation Center. Speaking of Coral Cove, our two tall slides, and the drop slide have been repainted in the Park District colors. Working with the Carol Stream Rotary and built by Glenbard North students, we installed four Little Libraries where people can borrow and donate books for free.

Community partnerships continue with the Village of Carol Stream, the Carol Stream Library, Local School Districts and the County of DuPage. These partnerships allow us to pool our resources to save money on services, as well as maintenance projects. Our goals for this town are the same – make Carol Stream a great place to live, learn, work and most importantly play!

Thank you – our residents, our customers, our loyal members – for a great 2016! I look forward to a bright 2017 and making you, your family, friends and neighbors proud to be a part of the Carol Stream community! Don't forget to take time to play and enjoy everything Carol Stream has to offer!!

Jim Reuter, Executive Director



Partnerships

Established and sound working relationships with Carol Stream community partners, such as the Village, Public Library, Chamber of Commerce, Rotary Club and School Districts enable the Park District to combine resources that save taxpayer dollars on many Park District and local projects. These partnerships are key to our success.

Sponsorships

The Park District is always looking for ways to provide programs and services at a reasonable fee. One of the methods we utilize to do this is to acquire sponsorships and donations. In 2016, over \$60,000 was generated.

Volunteers

The Park District is always looking for volunteers to help with a variety of tasks. In 2016, 720 volunteer hours saved the District over \$5,900.

Scholarships

Through our scholarship program, the District was able to provide financial assistance to 66 families in the amount of \$18,450. Funding was available in part due to a \$3,000 donation from the Carol Stream Parks Foundation.



Carol Stream
PARKS FOUNDATION

As a 501(c)3 organization, all contributions are tax deductible.

Memorial Park Task Force raised \$26,000 toward the goal of \$200,000. Contributing factors include generous donation from organizations and businesses, \$8500, Concerts in the park \$939, Brick Sale \$4,500, NPRA Crowdfunding \$1700 and Zanies Fundraisers \$1750.

Supporting the 

Technology

Improved Online Registration

ACTIVE Net, a new internet-based Registration system has improved online registration by making it easier and faster to register. The system has improved program search options; and customers can register with computer, tablet or phone. It also enables staff members to process registrations quickly and securely. Electronic receipts and waivers save paper. From May (when system went live) through November, a cost savings has been realized in the amount of \$12,550.

Employee Portal

Our new employee portal is a storehouse of resources for employees that include regularly used forms and documents; benefits information; policies, plans and procedures; schedules; safety requirements; available equipment; and photos of staff events.

Web Refresh

A new, mobile-friendly, colorful website with more efficient navigation features, an events calendar, fillable forms, and group class schedules was launched in February of 2017. The site design was complete in summer of 2016, and content was created in-house during the latter months of 2016.

Our Presence

Signage

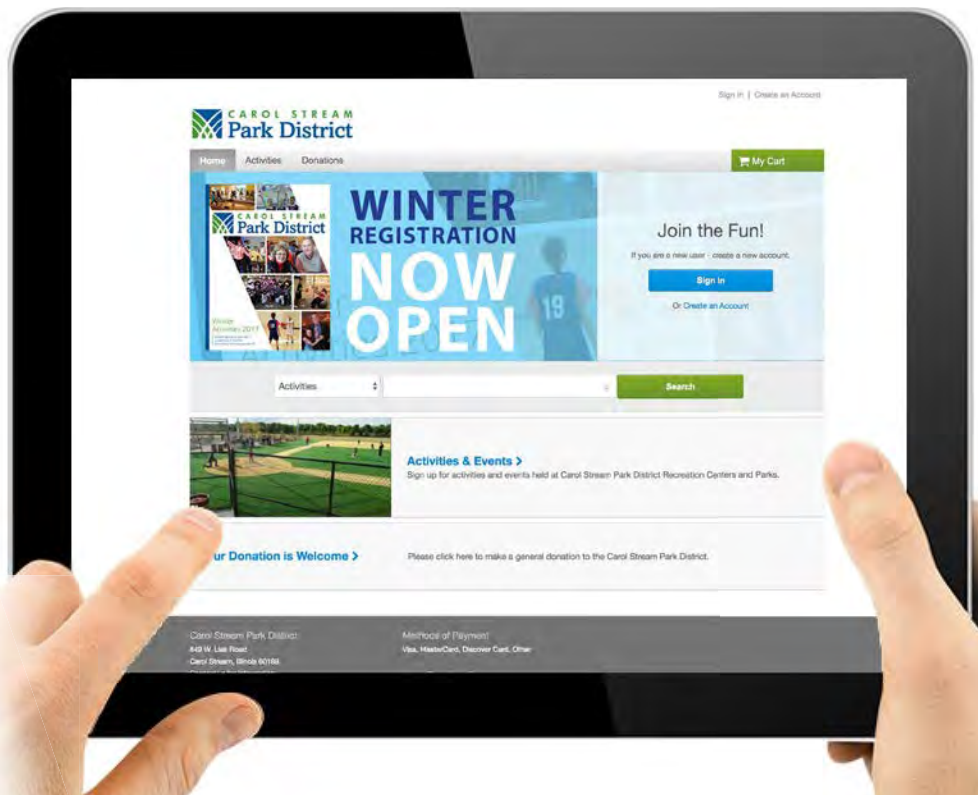
- Signs at a number of our parks and facilities have been updated.
- ▶ Park map signs installed at Armstrong Park.
 - ▶ Severe weather signs explaining what to do installed at all ball fields.
 - ▶ New safety rule signs that include park's physical address installed at all playgrounds in case of emergency.
 - ▶ Emergency route signs updated in facilities.
 - ▶ Historical signage installed at Horizon Park, KidsWorld, and Weeks Park East/Birdville. Kiosk at Jan Smith Park illustrates prairie plant species found in area.

New Guide Design - Featuring You!

With the winter guide to start each season, we are refreshing the design to highlight photos of you! We work to keep our photo gallery current with pictures depicting people of our community in atmospheres of fun, teamwork, sports, fitness, talent, action and nature.

Social Media

Social media account usage, specifically Facebook, is used daily to bring our events, programs and stories to you. Paid "boosts" of our events has proven to reach more customers than print ads. We have the ability to target area, age, gender and interests; and we can better quantify the reach of audience views and interactions.

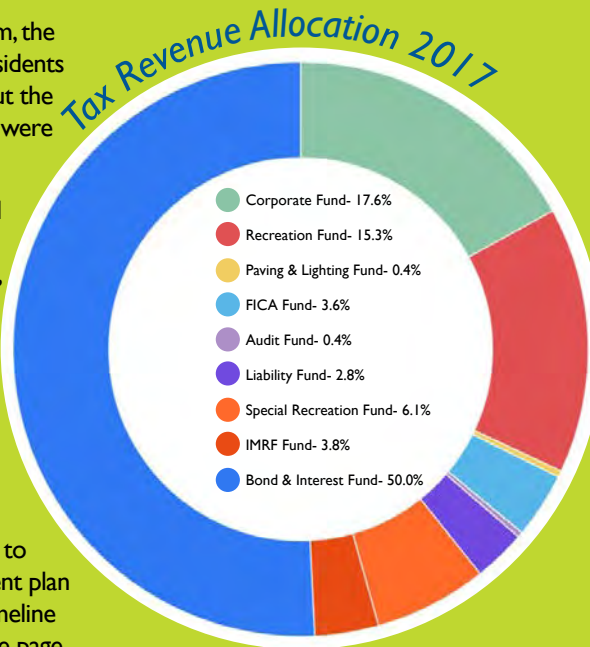


How the Park District Plans to “Take Care of What We Have”

In the years preceding the 2010 Referendum, the Park District gathered information from residents on their recreational needs. We asked about the types of recreational opportunities you felt were missing or needed to improve.

First, residents asked for new and improved amenities such as an indoor pool, athletic fields that were more resistant to rain outs, more walking trails and pathways, and a larger/full-service fitness center. Secondly, you asked the District to “take care of what we had.” You asked us to fix or replace old playgrounds, improve existing athletic fields, and keep pathways, parking lots, and buildings in good repair.

The 2010 Referendum allowed the District to issue bonds and create a capital improvement plan to address resident needs. A condensed timeline of that plan appears along the bottom of the page. We also created a system to set aside funds to ensure that we could “take care of what we had”.



The Park District was fortunate to receive several grants. Keeping in mind the residents’ direction, a portion of those grant dollars have been set aside for future capital repairs.

Beginning in 2016, with the completion of a majority of its referendum projects, the Park District has begun to systematically set aside a portion of earned revenue produced by each facility for its future maintenance and repairs. The funds are categorized by facility such as Coral Cove Water Park, Fountain View Fitness, Coyote Crossing Mini Golf, or McCaslin Sports Complex. By setting aside dollars now, the Park District will reduce its reliance on the issuance of bonds as the only alternative to cover costly repairs. That doesn’t mean we won’t ever have to issue bonds, but it does mean that we are committed to saving for the future and reducing the impact on our tax-payers.

Over the next several years the Park District will continue to set aside funds for future repairs and to replace broken or outdated equipment. We believe this approach will help us to be better stewards of our residents’ tax dollars, and ensure that we can “take care of what we have”.

Financial Report

Year ending 12/31/16 *unaudited information.

OPERATING FUNDS

	REVENUE
Property/Corporate Taxes	3,625,494
Interest/Recovery of Cost	101,161
Rentals	175,381
Sponsorships/Vending	59,307
Concessions	45,088
Programs	3,986,278
Awards/Grants/Donation/Other	96,042
Due from Other Funds	96,202
Total Revenues	8,184,953

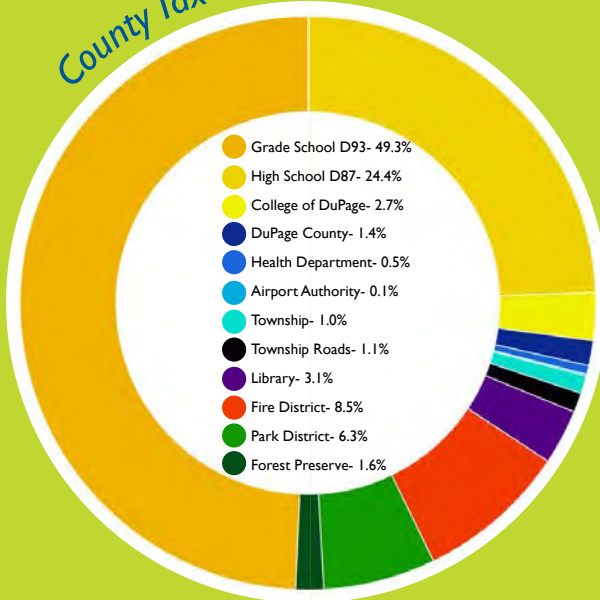
	EXPENSES
Wages/Benefits	4,742,086
Utilities	520,079
Services	1,279,846
Supplies	614,578
Auditing	23,250
Improvements	301,645
Insurance	166,348
Retirement IMRF	313,115
Total Expenses	7,960,947
Total Operating Net	224,006

CAPITAL IMPROVEMENT FUNDS

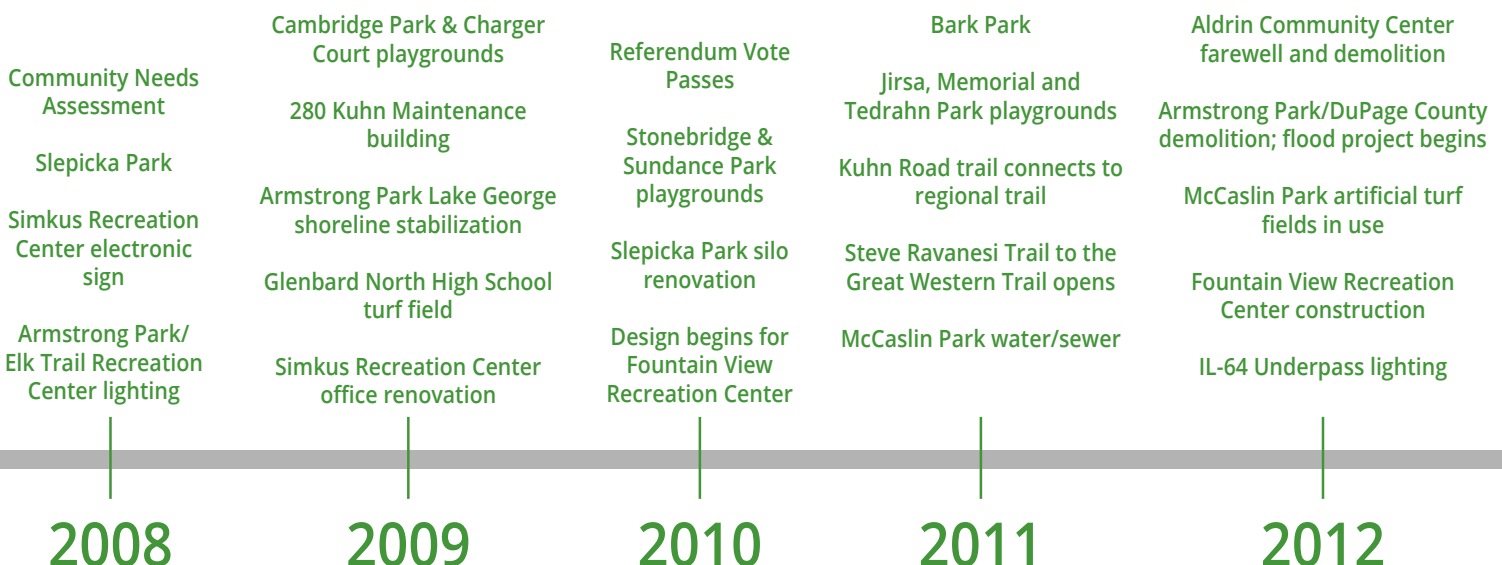
	REVENUE
Property Taxes for Bonds	4,532,895
Interest/Bond Proceeds	8,765
Recovery of Cost	267,112
Donations	23,715
Total Revenues	4,832,487

	EXPENSES
Salaries/Benefits	18,588
Services	47,490
Capital Improvements	1,189,263
Tax Allocation-WDSRA	236,435
Supplies	3,148
Debt Service	4,279,909
Transfers	17,665
Total Expenses	5,792,498
Total Capital Net	(960,011)

County Tax Bill 2016



Timeline of Tax



Did you Know?

There are 54,200 part-time employees at park and recreation agencies in Illinois in seasonal positions. Employed between May and August each year, many of these employees are high school and college-age persons, which makes park and recreation agencies a major employer of young people in the state of Illinois. At the Carol Stream Park District, we employ 300 seasonal employees in a given year. A high percentage of the local dollars earned by the part-time staff is discretionary and is typically spent locally supporting the local economy.

Park agencies actively support Special Recreation Associations, which provide access to recreation for those with disabilities. Our local partner is WDSRA - Western DuPage Special Recreation Association.

Park agencies actively support funding for acquisition of land for parks and open space.

Park agencies actively support and encourage volunteerism. In 2016, approximately 400 volunteers assisted us with special events, maintenance of buildings and parks, coaching, office tasks and more.

Parks & Facilities

Each year since the residents passed the 2010 referendum, it has been a whirlwind of activity and 2016 was no exception. The following projects were completed or planned:

Fountain View Fitness Walking Track

The open design of the walking track provides a wonderful view and lots of natural sunlight. Electronic shades were added to allow shades to be lowered when the sun impacts the safety of the basketball courts below.

Elk Trail Recreation Center

A new, remote access, electronic marquee was installed at the facility to share news to the preschool families who use the facility, and also advertise other District events.

Coral Cove Water Park

Both tall slides, and the drop slide were resurfaced with bright, fun colors! Resurfacing the slides extended their lifetime and will provide our guests a smooth and fun ride!

Armstrong Park

Armstrong Park has gone under a number of renovations over the last few years in conjunction with the DuPage County Stormwater Project.

- ▶ Kids World playground got a complete makeover. Elements of the original community built playground were preserved.
- ▶ The Ray Nazalian Field has undergone a complete renovation from playing fields, to backstops, to drainage improvement.
- ▶ The entire replacement of the walking path around Armstrong Park is now complete.

New Tobacco-Free Park Policy

Students from all four Glenbard High Schools served as a catalyst to the Park Board for a tobacco free park system. Reality Illinois is a statewide anti-tobacco movement created by high school students that works to encourage healthy lifestyles reduce second hand smoke and protect the environment by promoting tobacco-free park policies.

Simkus Recreation Center

Carol Stream Park District joined the Village of Carol Stream in the bidding for parking lot work at Simkus Recreation Center. The Simkus parking lot was added as an alternate to the Village's Flexible Pavement Project bid, saving the Park District almost \$113,000. Other improvements include:

- ▶ HVAC system replacement began in 2016 and was completed in 2017. The new system improves comfort and reduces energy use and costs.
- ▶ Signage and lighting was upgraded throughout the building to align with the District's brand, improve the customer experience and reduce operating costs.
- ▶ The Registration Desk received a facelift. The new counter top includes an ADA-accessible area, a wider customer counter and a durable surface.
- ▶ Vestibules have been added to the north facing entrances to improve energy efficiency by minimizing the loss of hot/cool air. The vestibules are also ADA-accessible.

Dollars at Work

Fountain View Recreation Center opens Fitness Center, Indoor Pool, Gymnasium, Track

Barbara O'Rahilly Park playground

McCaslin Park playground in the hub

Pleasant Hill East playground

Coral Cove Climbing Wall

Friendship Park swings

Veterans Trail bike path (near Elk Trail)

Simkus Recreation Center roof replaced.

Coral Cove Cabanas, Shade canopy, Dumping bucket spray feature

Administrative offices move to Simkus Recreation Center

Paving at Hampe, Slepicka, Walter Parks

Bierman Park playground

Armstrong Park ball fields 2, 3, 4 back in use
Armstrong Park KidsWorld playground renovated

Armstrong Park path reconstructed

Armstrong Park field 1 renovated for use in 2017

Bierman Park swings

All Parks - playground Rules signs standardized

Heritage Lake retaining wall at Bierman Park

Simkus HVAC and internal renovations

2013

2014

2015

2016

Recreation

The Recreation Department provides a wide variety of programs, services and facilities to meet the leisure needs of the users of the Park District. Staff develops and offers thousands of programs each year for participants of all ages in the areas of aquatics, athletics, dance, fitness, gymnastics, special events, early childhood, performing arts, active adults, trips, special events and general interest programming. In addition to these programs, staff also manages and operates the Fountain View Recreation Center, Simkus Recreation Center, Elk Trail Recreation Center, Coral Cove Water Park and Coyote Crossing Mini Golf.

Sports

McCaslin Park hosted the USSSA men's major 12" softball national championships and the SSA men's 16" softball national championships for the second year in a row.

The District also ran 20 different baseball, softball, basketball and soccer tournaments. Over 190 adult softball teams played in 12 tournaments, and 157 youth baseball teams played in 5 tournaments.

Over 1,600 youth participated in baseball, softball, basketball, soccer, volleyball and dodgeball leagues while another 3,800 adults participated in softball, basketball, football, volleyball, dodgeball and floor hockey leagues.

Total revenue for all athletic programs and leagues exceeded \$590,000.

Before & After School Care

We received the Power Play Grant of \$1,000 for fitness and health related activities we incorporate into this program. The Grant was used towards the cost of having fitness staff attend each site to offer fitness activities monthly. The ActivKids program serves an average of 269 kids on a daily basis at six different school sites.

Special Events

The District offered 17 events for families and kids, in addition to two community events, JustPlay! Sports & Recreation Festival and CSBarks Dog Festival. Attendance at these events topped 7,000 people, while 3,300 attended our other family events.

Hot Wheels & Cool Trucks was introduced in August. The free family event was organized in partnership with the Carol Stream Police Department, with vehicles displayed by Carol Stream Public Works, Fire District and local businesses.

Forever Young

Over 3,200 seniors participated in 122 Forever Young Programs. Total revenue generated by these programs exceeded \$125,000.

Fountain View Fitness Center

Over 3,100 memberships were purchased for the fitness center and walking track generating over \$1.1 million in revenue. Total revenue for the fitness center exceeded \$1.3 million.

On average, the daily attendance of the fitness center for 2016 was 552.

An average of 90 group exercise classes (land and water) were offered every week for members.

Twelve free health and wellness seminars were offered to the community.

180 New Programs Offering 3,111 Programs/Activities

Since the Fountain View Recreation Center opened in 2013, the amount of recreation programs offered annually has increased by 621 programs. This is a 20% increase.



Dance

The District's dance program continues to be very popular with almost 900 youth and adults participating in our seasonal and recital classes. The recital classes finish with our annual dance recital performance held at Wheaton Academy. Revenue for all dances classes exceeded \$94,000

Gymnastics

The Springers of Carol Stream (SOCS) are consistent performers at Tumbling and Gymnastics meets.

SOCS optional gold gymnastics team finished 2nd in the state meet. SOCS optional silver team finished 2nd at their state meet and six individuals finished as state champions on single pieces of equipment at the silver and bronze levels. SOCS tumbling team advanced.

Facility Rentals

In 2016, \$124,000 in revenue was generated from rentals of the multi-purpose rooms, gymnasiums, pools and sports fields.

Aquatics

The Dolphins swim team continues to grow with 126 participants on the summer team and 147 swimmers on the Fall/Winter team. For the first time in over a decade, the Dolphins won the summer conference swim meet. Up until 2013, there wasn't a fall/winter team and the summer team averaged 80 members.

Over 15,000 people used the indoor pool at the Fountain View Recreation Center and 35,000 utilized the Coral Cove Water Park

Camps

Children of all ages participated in 42 different camps with total participation of 3,110 and total revenue of \$290,124.

Theatre

Productions of Shrek jr. and Willy Wonka jr. took place with a total of 8 performances and 252 performers.

Awards & Honors

Illinois Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting for the 15th consecutive year.

Department of Commerce & Economic Opportunity Lighting Grant in the amount of \$7,739.20 as part of Public Sector Energy Efficiency Program Rebate. The grant was used for LED lighting in the Simkus Recreation Center parking lot.

Commissioner Brenda Gramann was honored for 15 years of service on the Park Board.

Commissioner Brian Sokolowski was honored for 15 years of service on the Park Board.

Coral Cove Water Park and Fountain View Recreation Center Indoor Pool received an overall annual 4-Star Aquatic Safety score and award from StarGuard Elite.





The mission of the Carol Stream Park District is to enrich our community by fulfilling our residents needs for healthy, accessible, quality recreation activities, parks and facilities, and to be responsible stewards of our community resources.



Simkus Recreation Center

2014 Business Plan

Submitted by: Dannielle Wilson

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Executive Summary

Simkus Recreation Center is a 25-year old facility that needs some uplifting. What was once the bright, new, exciting hub of recreation in Carol Stream is now playing second-fiddle to the newest gem in town. The opportunity to reassess the role Simkus plays and the programs it hosts has challenged staff to think critically about operations throughout Carol Stream Park District (CSPD). Current programming has been evaluated and new programmatic opportunities at Simkus considered. This business plan outlines the analysis that has been conducted, proposed facility adjustments, and new program opportunities.

Introduction

Simkus Recreation Center opened in 1989. The Center currently contains four classrooms for various programming throughout the year. It also houses a large gymnasium that is used for programmed classes, open gym times, rentals and special events, and a dedicated gymnastics room. Behind the scenes, the center is home to administrative areas for Recreation, Marketing Services and Finance and Administration staff. Coral Cove Water Park is the seasonal facility attached to Simkus.

Customers

Recreation user groups can generally be identified by age range; a quick process of elimination exercise was used to determine the appropriateness of Simkus' future target market. Fountain View Recreation Center was designed largely to target the demands of active adults, Elk Trail Recreation Center is exclusive to the early childhood demographic, and Teens and Seniors resist dedicated facilities for their age group. These factors considered, Simkus should identify as the Family Friendly, youth-based programming hub in Carol Stream. A few figures to describe the current market segment:

- 2010 census reported 2,574 children ages 0-5 years in the Carol Stream and 2,552 5-9 years
- CSPD's registration database has 4,177 customers ages zero to seven years of age (residents and non-residents)
- In 2013, there were approximately 3,379 registrants in programs that met at Simkus

Because of its location in the community, Simkus is the easy-to-get-to recreation center that residents frequently choose to "stop by" and register out of convenience. Existing customer bases for participants in Dance, Gymnastics, youth sports and at Coral Cove Water Park, are already well-established with Simkus. Emerging customer bases include Summer Camp and Theatre. Seniors prefer Simkus for trip departures and cards/bingo due to the close parking opportunities.

Competition

As in most recreation endeavors, private enterprise will always be the primary source of competition. That said, CSPD has had fifty years of proven, quality service that the community is proud of and has supported through several referenda. Recreation programming throughout the district will continue to offer residents affordable community-based programming, regardless of function. In any future plans regarding Simkus, we would want to also ensure that we are not competing with *ourselves* in any overlap of service between the two major recreation centers in Carol Stream.

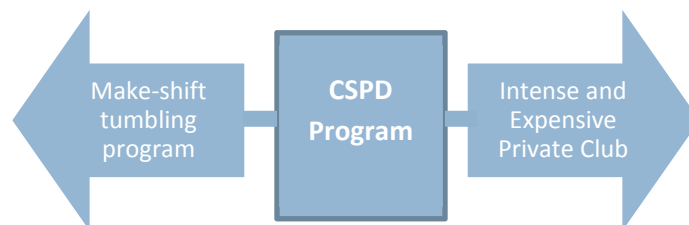
Facility Improvements

Gymnastics

The CSPD gymnastics program has been in existence since “before anyone can remember” as several staff have recollected. At its inception, the program shared space at Jay Stream Middle School, and then in the Simkus gymnasium, where the gymnastics equipment had to be set up and taken down consistently throughout each week. A more permanent home was established in the western-most wing of Simkus more than 13 years ago. The goal of community-centered, affordable recreation has remained at the backbone of the gymnastics program. CSPD’s gymnastics program is recreation-based, much different than its counterparts in the private industry. Unlike the high-pressure, high-cost atmosphere of local clubs, CSPD’s S.O.C.S. (Springers of Carol Stream) team program encourages achievement in a gymnast-guided, relaxed environment where everyone makes the team.

Consideration has been given to the idea of moving gymnastics out of Simkus and into a larger warehouse-type facility. Although participation has remained consistently steady over the past five years, the growth of the team members has increased both revenue and demand on space. (Each team member pays more due to increased time and instruction in the facility.) Growth in the S.O.C.S. team is at an all-time high and has necessitated the current expansion into one of the program rooms for some entry-level tumbling classes and S.O.C.S. mat training. Although a quick-fix, if CSPD’s program continues to be sought out as the more relaxed and affordable gymnastics option, the space will not be able to meet demand.

Two key pieces of equipment a warehouse-type facility could accommodate are a “tumble trak” and foam “pit”. These training tools are widely used by gymnasts throughout the nation. In addition to providing safe methods to train new skills, the new features could help attract and retain gymnasts. Continuing to leverage our product as the mid-point will be key to the program’s success: falling in the center of the spectrum between the ‘local park district make-shift tumbling program’ on one end and the ‘intense, expensive, highly-equipped private club’ on the other.

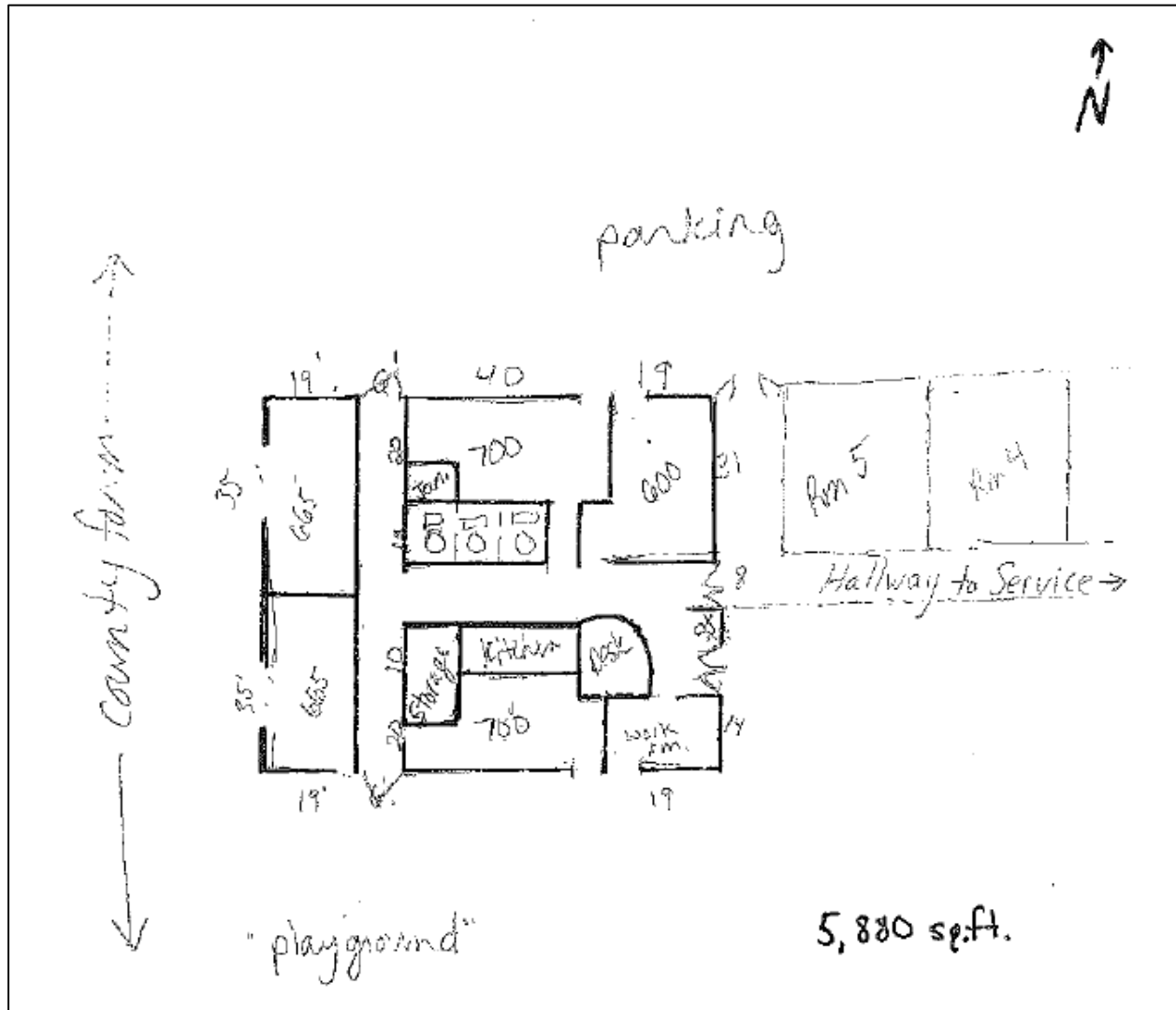


In the eyes of the “gymnastics world”, the CSPD S.O.C.S. program stands in very high regard. Our coaching staff is top-notch; the size of the team has grown so much that we are no longer able to hold dual meets with other park districts – we often have double the number of competitors on the other teams. Currently there are 57 S.O.C.S. members; inquiries from prospective gymnasts come from as far as Villa Park.

Because of the District’s debt margin position, and to continue engaging with partners to serve community needs, the leased warehouse space would be a venture between at least one other park district and possibly the school District 87 gymnastics program. CSPD already maintains cooperative gymnastics programming agreements with Glendale Heights and Villa Park. No partner has been pursued at this time; the Recreation program supervisor feels there could be several interested parties.

Preschool and Elk Trail Recreation Center

Moving Gymnastics out of Simkus would open the door to moving the Preschool program out of Elk Trail Recreation Center (ETRC) and into the old gymnastics space. The square footage of the current gymnastics space exceeds that of Elk Trail. From a strictly square-footage perspective, it appears feasible to add five classrooms, restrooms, kitchen, and closets into the existing footprint. Further architectural advice and design would be needed. A rough rendering:



Preschool Market

Because of its tenure of over 37 years of successful service in Carol Stream, the park district's preschool program has instilled a strong sense of community pride; former participants are now bringing their children to the CSPD preschool program. Participation in the CSPD's preschool has been steady, averaging 153 participants per year over course of the last twelve years. Of the years housed at ETRC, participation has been an average of 3% lower than when at the two recreation centers (former Kids Connection and Simkus). There are ten other preschool programs in the area that would be considered competitors: five religious-based, four private, and one school district. In 2013, the CSPD preschool program 'supplied' approximately 18% of the kindergarten students enrolled into CCSD93 and D25.

CSPD's niche, especially if housed at Simkus, is the fact that it is the only recreation-based program in Carol Stream. Though not the absolute cheapest in the area, the program is still one of the most affordable.

Benefits to moving Preschool to Simkus:

- Reduce the number of independent facilities needing maintenance and upkeep
 - Current cost to maintain ETRC: \$30,000 per year
- Ample Parking
 - The drop-off/pick-up procedure would be eliminated, subsequently raising customer satisfaction
- Market Advantage
 - Preschool housed inside the staffed recreation center
- In-house fieldtrips
 - Gymnasium
 - Dance
- Night/Weekend Programming
 - The expense of a building attendant is no longer needed (SRC Service Desk open) and parking now ample to accommodate more than one course simultaneously.
- Parent Participation increase
 - More accessible space equates to greater ability to support parents in the classroom for visitor days, open houses, etc.
- Ownership
 - Participant starts their park district 'career' with us, in a familiar space
- Safety
 - Easy to lock the west wing securely as its own unit, if necessary

If this option is *not* considered, costs to complete needed repairs and updates to Elk Trail are approximately \$70,000. If permissible per Village code, the expense to expand the parking lot would be approximately \$30,000. If moving preschool to Simkus is considered, complete costs would need to be professionally estimated; initial thoughts range from \$350,000 - \$450,000.

The addition of an outdoor play space and playground would be essential for a licensed preschool program and advantageous for summer campers. The grass area immediately south of the Simkus west wing, currently adjacent to Coral Cove Water Park, would be ideal. A section of fence could easily be added to the current footprint to create a safe outdoor play space.

Licensure

A critical factor in the future of the preschool program is the decision to seek state licensure. The state of Illinois requires facilities that care for children ten or more hours per week to be licensed. The CSPD preschool program was adjusted for the 2013-14 school year, so that no child could receive more than ten hours of care per week. However, if CSPD continues to operate as a non-licensed facility, the ability to extend programming outside of the two-hour class time is extremely, if not completely, limited. Staff do not have data regarding how many prospective students are lost due to the lack of license, yet it could be assumed that at the very least, the marketability of the program increases due to the licensure.

Staff's current interpretation of the licensing legislation is such that the summer camp program *should be* operating under licensure guidelines. Children are in the care of CSPD staff for more than ten hours per week throughout the duration of the program.

At the present time, it is staff's understanding that the state is not actively pursuing unlicensed facilities, but if the state is questioned about a facility it will investigate.

If CSPD was to pursue state licensure, licensing a single facility would be most advantageous. Under the proposed new structure, preschool and summer camp would both be housed in Simkus, therefore both programs would be licensed. Key changes that would need to be implemented to secure the license:

- Hand washing sinks in classrooms
- Staff training requirements
- Purchase of new equipment, such as cots
- Addition of snack provision
- Indoor and outdoor play space

By force of nature, the preschool program being temporarily housed at Simkus in January 2014 turned out to be a fantastic 'testing grounds' for both parents and staff. Parents loved the fact that students now had gymnasium play time incorporated into their day, they appreciated additional teacher 'face-time', and embraced the socialization opportunity with other parents. Staff saw great value of the additional time spent in the gym developing gross motor skills indoors through the depths of winter.

New Dance Room

Simkus Recreation Center has one dedicated dance room with fixed mirrors, barres, hardwood floor, and sound system. Because of the growth in the dance program, many dance classes are currently held in a multipurpose room out of necessity. Youth parents have complained about inequality between dance classes; some students "get to" use the dance room and others "have to" use a multipurpose room. Adult dance bounced around between so many rooms in multiple facilities, the participants have expressed a desire for the program to have a "home". Conversion of an existing multipurpose room space into a dedicated dance room, complete with mirrors, ballet barres, appropriate flooring, and sound system would provide a more equitable, upgraded space for program expansion. (This project is underway as of August 2014.)

New Music Room

Music classes have had to be outsourced off-site or held in a variety of spaces like the Simkus conference room and Coral Cove lobby. The music participants are another group that have felt they do not have a "home" at the park district. Remodel of an existing multipurpose space, the former "Kids Korner", into a dedicated small music room would offer a quiet location with no other shared program room walls. Small group and private Voice, Piano, Guitar, and other music lessons could now be held on-site in a space appropriate for the lesson, where the participants would feel welcome. The space would also provide the theatre program a small-group breakout room for rehearsals. The growth of the theatre program has had a direct positive growth impact on voice lessons.

New Programming Space – *to be Defined*

The current men's and women's locker rooms, located in the core of Simkus, have now become wasted space without a fitness center on site. Re-allocating the women's restroom into much-needed storage for tables and moving the men's restrooms to the approximate location of the current women's showers offers the opportunity to re-configure the east end of the Simkus core. The program room would be visible through a windowed wall where the four brown-door closets currently exist; closets could move to a less visible location. The effect would be a more welcoming, recreation-focused atmosphere as customers walk through the main doors. What exists in that program room has been under consideration; direction from the Board is sought to determine final action.

Option A: Indoor Playground

An indoor playground can be described as a soft-play space whereby toddler and elementary aged children can play indoors. In the 2008 community needs survey, 4,120 or 30% of households expressed the need for an indoor playground and 14% households chose indoor playground as a top 4 choice for "most important". Services provided in this space could include:

- Drop-In Play
- Registration-based Classes
- Birthday Parties
- Rentals

In 2013, there were approximately 3,379 registrants in programs that met at Simkus Recreation Center. This established group of program participants could be potential drop-in participants and/or their siblings could be potential drop-in visitors during the programs.

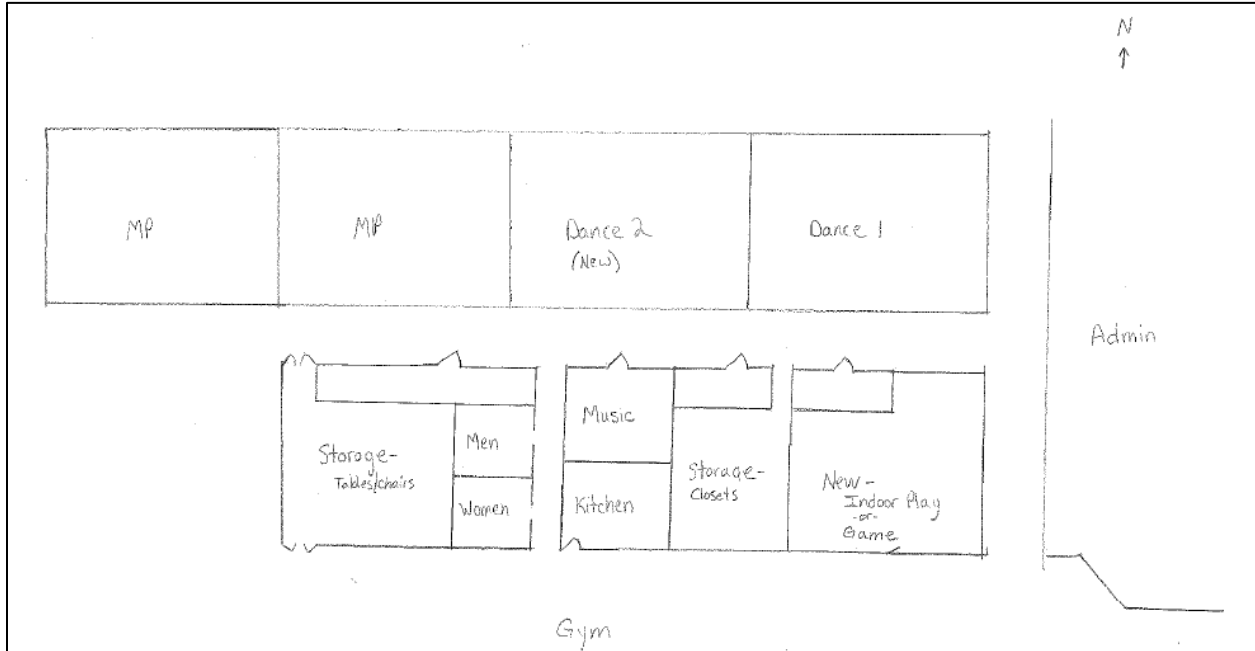
Option B: Game Room

As an alternate to the indoor playground concept, a game room could be established. The goal of the traditional "rec-room" space would be to encourage play with interactive games like air hockey, foosball, ping pong... those that would appeal to all ages. A few tables and chairs would provide a space for board games. The new services offered include:

- a. Drop-In Play
- b. Coffee Vending
- c. Birthday Parties
- d. Multi-Purpose space in summer for Camp and/or Theatre

It is anticipated that the game room would be well-received by 'secondary users' of Simkus – those waiting for family members to complete their class or compete in their sports competition. The games could be coin operated, and paddles checked out from the service desk, in an effort to recoup equipment costs.

Note that a hybrid of options A and B could be considered, although the revenue potential of A would be reduced. The concept drawing of the Simkus "core":



Upgrades:

Refreshing the building as a whole, including fixes and updates, would follow the color palette established as the new district standard with the design of Fountain View Recreation Center. The following items are listed without much detail, as they are generally self-explanatory.

1. HVAC Fix/Upgrade
2. Vestibules
3. Hallway Benches
4. Paint/flooring
5. Internal Doors
6. Lobby
7. Service Desk 'Shell'
8. Motion Sensor light switches
9. Audio/Visual
10. Ceiling Tiles

Implementation Schedule

The gymnastics program could move at any time; whenever the new leased space was secured and converted. Preschool, on the other hand, would best move between semesters, over winter or summer break.

Because the women's restroom in the front of the building would be available, the work on the core of the building could start at any time at the west end, working east. The current women's locker room could be converted into the storage and men's/women's restroom spaces first; the remaining east portions could be completed once the new men's restroom was available. The restrooms are the largest logistical factor in the core conversion; the rest of the work will have little to no impact on the programmatic space.

Marketing Strategy

The park district staff is really spoiled by the talents we already hold in our current Marketing Services team. Once the Simkus plan is approved and scheduled, the marketing team will create a comprehensive plan, using already-established customer and community communication avenues to ensure the right focus, the right touch, and the right message are being used. Targeted communication to current users would be key; an expansion to capture new users would follow.

Feasibility: risk/reward

With any new project comes an inevitable amount of risk. The one absolute factor in the future of Simkus is that *something* must change. What was once the bright, new, exciting hub of recreation in Carol Stream has been described a step-child analogy. With any conversion comes risk, but what about a Simkus Remodel would help make it "less risky"?

- Location. The intersection of Lies and County Farm Roads is a retailer's dream.
- Convenience. Just a short walk gets children out of vehicles and into classrooms in no time.
- Sentimentality. A lot of the community 'grew up' going to Simkus, and call it 'home'.
- Reputation. Already-proven programs will settle into Simkus easily.
- Preservation. Carol Stream *expects* the park district to "take care of what we have".

The level of risk seems quite low when the five points above are already on the park district's side.

Summarized Financials

Capital Investment:	
West wing conversion	-\$400,000
Core conversion	-\$500,000
Upgrades	-\$150,000
	-\$1,050,000
Possible ETRC Sale Revenue	\$400,000
Impact to CIP	-\$650,000

Operational Impact	Annual	Over six years
Elk Trail Facility Budget (shift)	\$30,000	\$210,000
New Program Revenue Increase		
Dance	\$7,200	\$50,400
Preschool	\$42,800	\$299,600
Music	\$6,000	\$42,000
Gymnastics*	\$15,000	\$105,000
Special Interest	\$5,000	\$35,000
Camp	\$18,000	\$126,000
Indoor Play	\$8,400	\$58,800
Rentals/Parties	\$6,818	\$47,726
Expenses		
Gymnastics Upgrades (pit, party room)		-\$10,000
Gymnastics Lease	-\$40,000	-\$280,000
Indoor Play Equipment		-\$34,000
<i>Conservative gain over six years:</i>		\$650,526

*this is in addition to current annual \$93k net in gymnastics

The estimated revenue and expense figures above show that the operational gains will provide a return on the initial capital investment in approximately seven years.

Conclusion

To summarize, gymnastics moves to a warehouse, preschool to the former gymnastics space. New dance, music, and multipurpose spaces are secured. Storage and restrooms are shifted to secure a new, highly visible program room. With Board approval, staff will pursue professional services to ascertain more accurate architectural advice, construction costs, and will further pursue gymnastics partnering relationships.

Appendix A: Photo Gallery

Music:



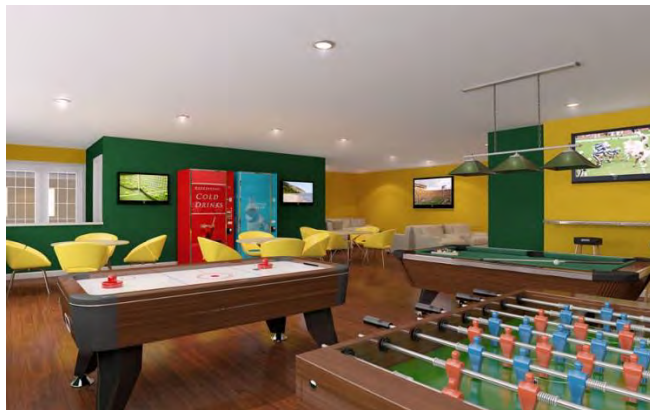
Indoor Play:



New Vending:



Game Room:





To: Park Board
From: Jim Reuter, Executive Director
Date: November 30, 2016
Re: Capital Improvement Notes/Narrative – Financials as of November 30, 2016

This narrative provides supplemental information to the CIP Spreadsheet for the District's Capital Improvement Plans as reconciled against the **November 30, 2016** financials.

This document is meant to explain what money has been spent, what funds are committed, and what funds remain for future projects. It coordinates with the quarterly Capital Improvements Program spreadsheet, and will be updated on regular intervals.

1. Elk Trail Recreation Center:

Both RTU’s (roof top units) at Elk Trail Recreation Center and an electronic marquee were installed in 2015 and 2016 respectively with contingency funds. While no money is budgeted for additional work, ***this facility is likely to require funding in the next few years for tuck-pointing and replacement of the windows.***

Elk Trail Recreation Center				
RTU (2 units)				18,712
ETC Marquee				19,888
New Multi-Year Total				38,600
Previous Budget				-
Additional Funds assigned to "Elk Trail Recreation Center"				38,600

\$38,600 from unassigned contingency was shifted to the Elk Trail Recreation budget to address these improvements.

2. Armstrong Park:

This park has seen a major renovation in conjunction with the County’s storm water retention project. Those renovations included a new sled hill, aesthetic and field improvements to hub area, relocating the playground, repainting of the in-line hockey court, new poles and LED lighting at the in-line court, and pathway lighting from the parking lot to the fields.

The significant reduction in cost for the District’s stormwater construction freed up \$341,900 for funding other projects at Armstrong Park. The LED lighting at the in-line court received a \$7,000 energy grant which has been deposited to the District’s Capital Repair & Replacement Fund (42-11).

Remaining projects include the renovation of Field #1, addition of a washroom facility, completion of the pathways throughout the park, and restoring a light pole to one of the outfields.

- Field #1 renovation is almost complete. It will include regraded infields and grass fields, backstops and dugout areas, and lighting.
- The final portion of pathway to the north of Field #1 is now complete; this pathway goes around all of Armstrong Park.
- The contract has been awarded for the new prefabricated, handicap accessible washroom structure. Additional funds have been estimated for any subsequent electrical or water utility work, and brick work. A portion of the cost will be charged against the Special Recreation Budget.
- Three new kiosks have been installed throughout the park; they provide information, directional, and cross marketing items.
- Resurfacing of the north Armstrong Parking Lot (near Kids World).
- Plans for the Tot Lot removal and shade structure are on hold.
- Repainting of the basketball courts is estimated at \$8,000 for 2017 completion.

Armstrong Park			
2010-15			978,411
2016 YTD (includes \$148,800 Stormwater Contribution Pymnt)			672,253
Encumbered:			402,740
<i>Musco</i>	<i>Omega/Accurate/ECSMidwest</i>		
<i>Daufenbach</i>	<i>Webster, Mcgrath</i>		
<i>D&J Landscaping</i>	<i>WBK Washroom Engnrng/Bid</i>		
Proposed- Estimates Only:			
Add'l Electrical Needs/Washroom			10,000
Add'l Water/Flush Enhancment/Washroom			3,000
Add'l Brick Wall for Washroom			7,000
Armstrong North Parking Lot			35,400
Basketball Court resurfacing & painting - Spring 2017 - ESTIMATE ONLY			8,000
Tot Lot removal/add fabric shelter (HOLD)			15,000
UNASSIGNED FUNDING earmarked for Armstrong Park Projects:			156,613
New Multi-Year Total			2,288,417
Previous Budget			2,087,095
Additional Funds Assigned to Armstrong Park			201,322

All planned projects are approaching completion, with an estimated \$256,613 in unassigned funds on hold. Staff is recommending shifting \$100,000 of those unassigned funds to Coral Cove Water Park to replace the soft surface area under the large water bucket play feature. This will leave \$156,613 of unassigned funds for any additional Armstrong Park needs.

3. Simkus Recreation Center:

With the roof and parking lot complete, Board has directed staff to focus on aesthetic improvements that would have an immediate impact on revenue production, operating cost reduction, and customer perception.

- The registration desk was redesigned and made ADA accessible with the use of Special Recreation Funds.
- The redesigned HVAC system upgrade was higher than the earmarked funding level, and the Board approved the shifting of \$75,000 from the Energy Improvements line item, as well as assigning \$50,000 from undesignated SRC dollars to cover the cost. That project is currently underway with completion scheduled for February 2017.
- Vestibule bid for both North facing entrances have been bid; this will make the doors ADA accessible, and improve heating and cooling efficiency. (This will also be funded by Special Recreation Dollars – not Capital)
- We will be going to bid to replace flooring throughout the hallways and lobby. Baseboards that match the door trim have already been purchased and will be installed once the flooring is replaced.

Potential SRC projects include:

- Server Room & network infrastructure – initial exploration of needs and cost.
- Hallway benches are being considered after the flooring.
- Renovation of SRC Kitchen/Staff lounge.
- Create a work room in the Administrative Offices, and add a window to the HR Office.
- Replace current paver-style island at main entrance.

Simkus Recreation Center				
2010-15				1,632,559
2016 YTD				253,405
Encumbered				329,207
<i>O'Higgins</i>	<i>Primera</i>			
<i>Genesis</i>	<i>Mechanical Concepts</i>			
Proposed:				
Flooring - Estimate				50,000
Kitchen & Staff Area - Placeholder				10,000
Concrete Island - SRC Entrance (HOLD)				8,650
Admin Office's Workroom/HR Window - Placeholder				10,000
Server Room & Network Infrastructure improvements - Placeholder ONLY				30,000
UNASSIGNED FUNDING earmarked for SRC Aesthetic Improvements:				81,669
Proposed Multi-Year Total				2,405,490
Previous Budget				1,834,488
Additional CIP Funds Assigned to SRC				571,002

Based on these suggestions, \$571,002 was shifted from unassigned contingency (\$75,000 of which was from Energy Improvements), to the Simkus Recreation Center Budget; some values are still estimates.

4. Coral Cove:

Plans are underway to accommodate the plans to bring Concession Sales in house. Engineering services have been contracted. Staff has received bids to replace the soft surface area surrounding the large spray feature. This is a necessary repair and funding will be shifted to accommodate these plans.

Coral Cove Water Park				
2010-2015				728,563
2016 YTD				19,985
Encumbered				12,765
<i>IPS Waterslide</i>	<i>Wight & Company</i>			
Proposed				
Concession Equipment - ESTIMATE				40,187
Concession Area Construction - ESTIMATE				25,000
Concession Area Seating Area				17,500
Spray Feature Pavement Resurfacing - QUOTE				100,000
Multi-Year Total				944,000
Previous Budget				738,299
Additional Funds assigned to CCWP				205,701

An additional \$205,701 will be shifted from Contingency to accommodate the Concession Area and Spray Area improvements.

5. Trails/Paths/Parking Lots/Lighting:

Work completed through 2014 totaled \$596,768. The unassigned \$250,000 for undetermined pathways work has been shifted to Armstrong Park to complete the repair and resurfacing of the pathways throughout the park.

Trails / Paths/Parking Lots/Lighting	
2010-2014	596,768
Multi-Year Total	596,768
Previous Budget	846,768
Previously Assigned/Shifted to Armstrong Pathway	250,000

The \$250,000 in excess funds have been shifted to Armstrong Park pathway work.

6. Playgrounds:

Playground replacements through 2016 totaled \$1,055,898. Funds that were assigned to the general playground replacement category have been shifted to the pool of unassigned dollars for now. While this money may still be used for playgrounds, this will allow staff/board to prioritize how it should be spent.

A. **Kids World** - Complete

B. **Bierman** - Complete

C. **Pleasant Hill:**

Board direction is not to install a loop in the pathway; instead repair the parts that are bad, but do not add any pathway. Board also suggests that the District approach the school to see if they will split cost of path repairs, but have yet to receive a decision from them. We will also explore rolling this repair/repaving work being done elsewhere, AND explore options for grinding and reusing old asphalt as base.

D. **Weeks Park / East**

Weeks Park originally had a budget of \$165,000; new budget \$30,000. Board agrees with staff recommendation to leave budget of \$30,000 for future general improvements to the park. The park will be maintained as a passive park with an open field, pond, and baseball diamonds for neighborhood practices and pick-up games.

Playgrounds				
2010-2015				879,003
2016 YTD				119,303
Encumbered (Bierman)				57,592
Pleasant Hill - Partial Path Repair/ NO NEW PATH (ESTIMATE)				100,000
Weeks - Parking & Backstop Removal				30,000
Multi-Year Total				1,185,898
Previous Budget				1,528,730
Previously Assigned /Now Available:				342,832

This results in \$342,907 of unassigned funds returned to contingency.

7. New Parks

A. Community Park:

\$100,000 is currently budgeted. Staff is working with the Village for the transfer of the property. Through an existing intergovernmental agreement the Park District continues to maintain the park area. Because of its proximity to low income housing, we believe this park is a good candidate for a Community Development Block Grant (CDBG). The Village has agreed to work with the Park District to submit the grant, bringing the potential funding to \$200,000.

Future improvements may include: demolition/remodeling of existing bathrooms, fabric shade structures, and installation of a new playground.

B. Carolshire Park:

Original budget \$85,000; spent/encumbered **\$3,382** ... **\$81,618** remaining. Staff held a community planning meeting in October 2015 to gather input on the needs at the future park. Input points to more of a “pocket park” need.

Additional funding is needed. The site is also a good candidate for a CDBG Grant. Cash-in-Lieu funds (\$85,807 as of November 2016) will also be earmarked for Carolshire Park. Between Capital Funds, Cash-in-Lieu, and CDBG funds, this could bring funding to \$246,455.

Staff acquired engineering estimates; shovel ready plans would be needed in order to be prepared for when the State announces CDBG funding becoming available.

The Board agrees that park improvements are needed at both Community Park and Carolshire Park to provide recreation to underserved markets.

New Parks -- H O L D --			
Community Park			100,000
** Community - CDBG Grant Potential \$100,000			
Carolshire - Spent to date			3,382
Carolshire Balance (\$85,000 Org. Budget)			81,618
** Cash-in-Lieu Fund Available as of 8/31/16: \$85,807			
** CDBG Grant Potential \$80,000			
Multi-Year Total			185,000
Previous Budget			135,000
Additional Funds assigned to "New Parks/Community Park"			50,000

8. General Park Infrastructure/Energy Savings:

This category includes general infrastructure, landscaping, and energy improvements.

\$60,000 was set aside for general landscaping/general infrastructure/tree removal. Prior projects included native plantings along the west side of the Fountain View Recreation Center, relocation of the solar panels for the FVRC sign along Lies Road, Redhawk Park Automatic Flushing System, and improvements for Memorial Park.

The remaining funds of \$14,529 will now be earmarked for Memorial Park. The District continues to work with the CS Parks Foundation and the VFW to raise funds for the Veteran's Memorial at Memorial Park.

*\$75,000 which was earmarked for General Energy Improvements will be shifted to the SRC HVAC project.

General Park Instructure / Energy Svgs			
2010-2015			43,213
Memorial Park & Historical Signage - 2016			2,258
Memorial Park - TBD			14,529
General Energy Improvements - \$75k to SRC HVAC			-
Multi-Year Total			60,000
Previous Budget			293,175
Previously Assigned/Now Available			233,175

This results in \$233,175 being shifted to unassigned contingency (and \$75,000 to SRV HVAC).

9. Land/Shoreline Restoration:

\$50,000 has been set aside for future shoreline restoration. Repair to the retaining wall at Bierman Park became necessary this year at a cost of \$11,600. Mitchell Lake may also require shoreline work in the near future. Staff is considering whether there is a need to outline future shoreline restoration projects, or design a Natural Area Master Plan.

Land / Shoreline Restoration			
2010-2015 Total			1,614,715
Bierman Park retain wall			11,600
Balance of earmarked funds (from \$50,000)			38,400
Multi-Year Total			1,626,315
Previous Budget			1,864,715
Previously Assigned / Now Available			238,400

This results in \$238,400 being shifted to unassigned contingency.

10. FVRC:

Glass was removed from around the walking track to relocate the entry of the walking track, and create an additional stretching area. Additional window coverings were purchased for the running/walking track area, as well as the doors in the multi-purpose rooms.

FVRC Recreation Center			
2010-2015			21,496,400
2016 YTD - glass remvl; addt'l stretching, blinds			18,932
Multi-Year Total			21,515,332
Previous Budget			21,491,723
Additional Funds Assigned to "FVRC Recreation Center"			23,609

Therefore, an additional \$23,609 was shifted to the FVRC budget to cover costs.

11. McCaslin:

The turf batter boxes were repaired this year. We also installed air-conditioning in the concession building due to health and safety concerns. This will align with the District's plans for bringing concession operations in house. Estimates for concession area improvements include technology, signage as well as additional equipment needed.

Staff is also exploring options for adding signage along North Avenue to promote McCaslin Park as well as Coyote Crossing; a design services contract has been signed and estimates for the electronic sign will be presented to the Board for consideration.

McCaslin			
2010-2015 Total			5,253,221
2016 YTD (Turf Repair, AC @ Concessions, survey outfield draina			33,102
Encumbered			10,200
<i>Wight & Co.</i>			
Proposed			
McCaslin/Coyote Crossing Electronic Sign - ESTIMATE			50,000
Concession Construction & Equipment			37,735
Multi-Year Total			5,384,258
Previous Budget			5,257,336
Additional Funds Assigned to "McCaslin"			126,922

Therefore, an additional \$126,992 will be shifted from contingency to the McCaslin Park budget to cover costs.

12. Coyote Crossing Mini Golf:

Work to repair the pumps in the pond areas at Coyote Crossing is complete. Minimal changes will be required to bring the concession area in line with the District's overall plan. Staff is currently exploring options and costs for resurfacing the putting greens throughout the course. Funding will be shifted from contingency to accommodate this plan.

Coyote Crossing Minigolf			
Coyote Crossing - Fountain Technologies 2016			17,097
Future Putting Greens Resurfacing - ESTIMATE ONLY			30,000
Concession Equipment			10,847
New Multi-Year Total			57,944
Previous Budget			-
Additional Funds assigned to "Coyote Crossing"			57,944

Approximately \$57,944 will be shifted from contingency to cover costs.

13. Equipment/Vehicles:

The fleet replacement schedule is reviewed annually, and will now be funded through the Capital Repair & Replacement Fund.

Equipment/Vehicles			
2010-2015			221,033
*Now funded through Capital Repair & Replacement Fund (42-11)			
New Multi-Year Total			221,033
Previous Budget			202,989
Additional Funds assigned to "Capital Equipment/Vehicles"			18,044

14. PMO (Project Management Office)

Total costs for PMO services were \$949,435.

PMO					
2010-2014					949,435
Multi-Year Total					949,435

15. CIP Admin:

A portion of staff salaries (of those involved in capital project management) were charged to this line item between 2010 -2015. All future staff salary (even though related to Capital Projects), will be charged to an operating budgets.

CIP Admin					
2010-2014					662,751
2015 Actual					46,212
Multi-Year Total					708,963
Previous Budget					724,546
Previously Assigned / Now Available:					15,583

This results in \$15,583 excess funds that will be placed in unassigned contingency.

16. Legal:

The total cost for legal fees paid for the claim was \$114,047. The unused balance of transferred funds will be returned to contingency.

Legal Fees					
2014-15 YTD					105,203
2016 YTD					8,844
Multi-Year Total					114,047
Additional CIP Funds TBD					n/a

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Based on the Year-to-Date expenses, encumbrances and the “proposed” plans outlined above, there is a balance of \$344,037 (\*) of unassigned CIP funding.

***\*This does not account for the dollars in the Capital Repair & Replacement Fund (November 30, 2016 balance is \$1,380,373).***